

FINANCIAL TIMES

US ELECTION
Choosing the free world's leader
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World News

PLO urges Israelis to vote against right wing

The Palestine Liberation Organisation stepped up its efforts to influence the outcome of next month's Israeli general election...

Johannesburg bomb

Two people were killed and at least 40 injured when a car bomb, presumed to have been planted by the anti-apartheid African National Congress...

Philippines typhoon

Rescuers lost contact with a storm-battered ferry carrying 472 people that sent distress signals as typhoon Ruby pounded the Philippines with winds of up to 185 kph...

Donations denied

The White House denied that former Philippine President Ferdinand Marcos made \$12m in campaign contributions to US President Ronald Reagan.

Mandela progress

Jailed black South African leader Nelson Mandela is making 'steady progress' as he recovers from tuberculosis and has resumed his exercise routine...

'Pilot error'

A pilot performing a solo manoeuvre with the Italian national aerobics team caused the Ramstein, West Germany, air show disaster that killed 69 people in August...

Algerian rebel claim

Muslim guerrillas fighting the Soviet-backed government in Kabul said they had captured an eastern provincial capital after a prolonged siege.

Soviets join rescue

Two Soviet ice-breakers were due to arrive in Alaska to join efforts by US scientists and Eskimos to free two males trapped in the Arctic ice for more than two weeks.

Captain charged

The Italian captain of a cargo ship was charged with manslaughter, following a collision outside the Greek port of Piraeus on Friday night...

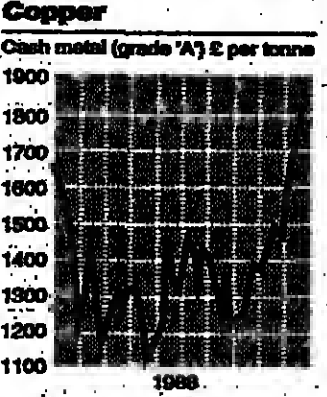
US building collapse

A seven-story building in central Manhattan collapsed and police said some people may be trapped in the debris.

Business Summary

Sterling falls victim to strength of D-Mark

THE POUND fell victim to renewed D-Mark strength yesterday with the Bank of England unable to prevent its decline from Friday's levels. The Bank intervened to support the pound which remained weak in the aftermath of UK Chancellor of the Exchequer Nigel Lawson's speech to the City of London last Thursday.



advance although retreating from earlier highs by the close after profit-taking to close a \$1.9825. Page 49

KRAFT, largest independent US food company, said it was developing a leveraged recapitalisation plan to fend off the \$11.4bn bid received last week from Philip Morris. Page 27

DAIMLER-BENZ, West German motor, electronics and services group, plans to introduce a revised corporate structure. Page 27

NEW CAR sales in West Europe jumped by 5.3 per cent in September to 983,000 units, according to industry estimates. Page 3

EXXON, world's largest oil company, reported a 15 per cent rise in earnings for the third quarter as improved results from refining and chemicals operations made up for weak profits from production. Page 28

ALAN BOND'S Bond Corporation is to dispose of 5.5 per cent of Broken Hill Proprietary, Australia's largest company, as part of further disposals from Bell companies. Page 31

AKKE, Norway's troubled industrial group, says profits will plunge this year to Nkr100m (\$15.1m) from Nkr474m in 1987 despite an improvement in earnings for its offshore division and land-based construction. Page 31

THOMSON-CSF, defence and electronics subsidiary of France's state-owned Thomson group, reported net profits of FF1.62bn (\$268m) in the first half, up 6.5 per cent on same period last year. Page 30

SHEARSON Lehman Hutton, Wall Street securities house 50 per cent owned by American Express, plans to lay off 1,000 of its 41,900 staff. Page 25

CIBA-GEIGY, Swiss chemicals company, plans to spend SF600m (\$63m) over the next four years in reducing pollution from its manufacturing units in Switzerland. Page 2

FARLEY, US parent company of textiles group Fruit of the Loom, is offering \$48 a share for West Point Pepperell, biggest US textiles and clothing maker, valuing it at \$1.4m. Page 26

Wall Street firms line up in \$20bn battle for Nabisco

By James Buchanan in New York

A PLAN TO pay \$20.5bn to buy out the public stockholders of RJR Nabisco, the 19th largest US company, was unveiled yesterday by Kohlberg Kravis Roberts, the Wall Street investment partnership.

The \$20-a-share offer, which came as a surprise to US securities markets, is by far the largest ever for an industrial corporation and easily tops a \$75 per share or \$17bn bid last week from senior managers at RJR itself. It sets the stage for a possibly brutal struggle to control and, ultimately, liquidate the Atlanta-based tobacco and food group.

Elliott F. Davis, the pre-eminent Wall Street specialist in so-called leveraged buy-outs, said yesterday it would offer \$90 in cash and securities for each share of RJR. Management has decided that the company should be sold, said Mr Henry Kravis, one of the founding partners of the firm.

The deal comes less than six weeks before President Miguel de la Madrid hands office to Mr Carlos Salinas de Gortari and is part of plans to accelerate privatisation in the wake of last week's unexpected \$5.5bn bridging loan offered by the US.

The sale also marks the first significant privatisation of a large carrier in Latin America. In Argentina the Government has authorised a deal by Aerolineas Argentinas, the national airline, giving Scandinavian Airways Systems a minority stake.

The Mexican airline, which has been nationalised since it went bankrupt earlier this year, could benefit from a US-Mexican agreement opening up many destinations in the US, including Washington DC, Phoenix and Las Vegas.

The sale is expected to be followed by the privatisation of the other national carrier, Mexicana, and should be seen against the background of efforts to deregulate air traffic and stimulate tourism.

The Mexican consortium, which includes Mr Miguel Aleman Velasco, head of Televisa, the media and business group, and Mr Carlos Abdo Davila, the brokerage house owner, will cash for a 65 per cent stake in the airline.

The consortium company, Dictum, also includes Mexico's leading private-sector shipping group, Transportacion Maritima Mexicana, and the industrialist Mr Enrique Rojas.

Guaderrama and Mr Jose Serrano Segovia. The powerful Mexico union, Asociacion Sindical de Pilotos de Mexico, holds the right to buy up to 25 per cent of the airline's shares.

Bancomer, one of the nationalised banks, will buy a minority portion of the consortium's stake for resale later to smaller investors.

Under accelerated plans for privatisation, a senior official said last week that Mexico would sell 30 public sector companies by late November to raise \$307m. These sales are intended to send a positive message to Mexican investors at a delicate time leading up to the December 1 inauguration of Mr Salinas. He needs to establish credibility and popularity amid accusations of electoral fraud and a deepening economic crisis.

Kraft plans to fend off Philip Morris

KRAFT, the biggest independent US food company, said yesterday it was developing a big leveraged recapitalisation plan to fend off the \$11.4bn bid from Philip Morris, the US tobacco and consumer products group.

Mr John Richman, Kraft's chairman, issued an unusual declaration of the current financial practices on Wall Street and expressed "deep regret" at "hardships and dislocations" which the recapitalisation would cause. Page 27

In a tussle for hundreds of millions of dollars in investment banking and financing fees, lined up with Kohlberg Kravis and two heavyweights, Wall Street firms Morgan Stanley and Merrill Lynch, Drexel Burnham Lambert, which dominates the market for the highest-cost takeover finance called junk bonds, and Wasserstein Perella, Wall Street's leading takeover tactician.

Arrays against them are Shearson Lehman Hutton, the second largest US investment bank, and leading managers of RJR under Mr Moses Johnson, its tough but highly regarded chief executive. Last Thursday, they announced that they were seeking board approval to make a buy-out offer at \$75 a share. RJR's current managers are considered to be a key to any deal, because they would be needed to operate and liquidate the company successfully.

In a typical buy-out, management and outside investors such as Kohlberg Kravis buy the company with very little equity but large amounts of bank debt and junk bonds secured on businesses that can easily be sold. Kohlberg Kravis, which pioneered the lucrative buy-out business in 1976 and has done over \$88m in deals, remains dominant in the market.

But analysts say competition has sharpened this year as the prospect of big equity profits has attracted a flood of institutional capital into buy-out firms. According to IVD Information Services, Wall Street firms have made buy-out offers

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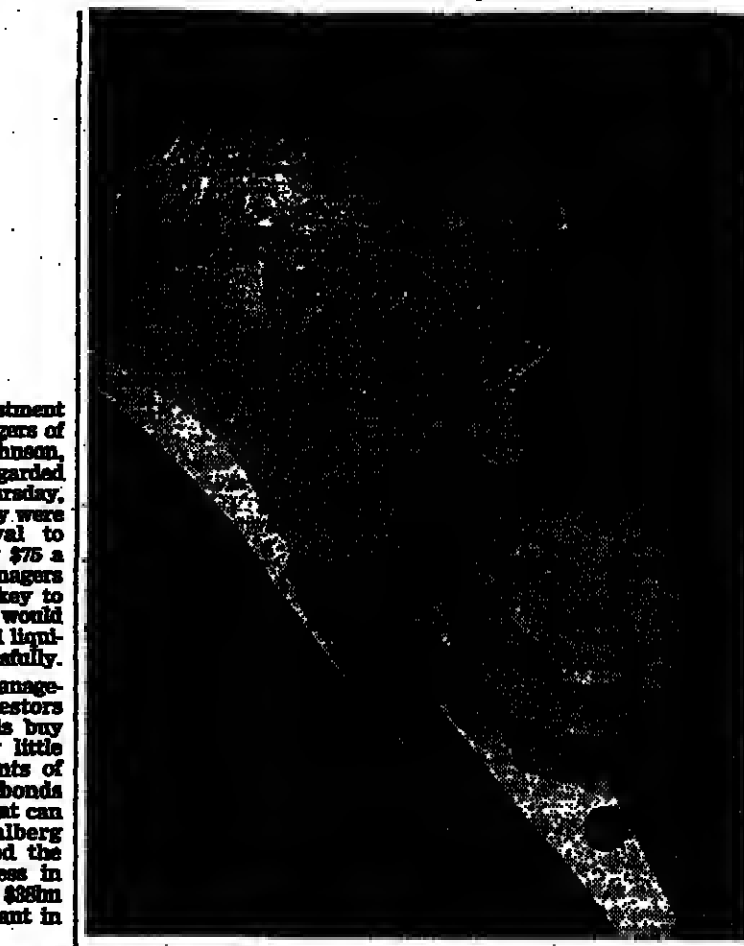
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Chancellor Helmut Kohl of West Germany in Moscow yesterday with Mrs Rainer Gorbachev, wife of the Soviet leader.

Gorbachev remains firm over W Berlin

By Quentin Peel and David Marsh in Moscow

MR Mikhail Gorbachev, the Soviet leader, last night warned West Germany against trying to extract concessions from Moscow over the status of West Berlin.

In a Kremlin dinner speech, he offered "the hand of friendship" to Chancellor Helmut Kohl but gave no hint of compromise on West German hopes that détente could pave the way for eventual reunification with East Germany.

Mr Kohl, speaking after a day of intensive bilateral talks at the beginning of his four-day trip to Moscow, openly called on the Soviet leader to respect the German wish "to come together in mutual freedom".

His last, stressing the special Soviet relationship with East Germany, chose rather to tackle the long-standing dispute over the status of West Berlin. He criticised repeated efforts by Bonn to treat the Western sector of the divided city as part of the Federal Republic in its bilateral agreements.

"The Federal Republic says that if the Soviet Union will not give way on this, it will put a brake on our relations," he said. That stance would not be compatible with improving East-West ties.

Mr Gorbachev's remarks came at the end of a first round of talks in which both sides were anxious to display a new-found harmony.

The Soviet leader told a large delegation of visiting West German industrialists that "the ice has been broken", while West German spokesman said bilateral relations had "opened a new chapter".

West German companies in Moscow yesterday signed 16 different co-operation agreements.

In spite of the flurry of economic accords, Mr Gorbachev showed obvious irritation at Western suggestions that the Soviet Union was incapable of solving its economic difficulties without outside assistance.

"We will cope," he insisted, defending his economic reform programme. The Soviet Union had taken a firm decision to expand its trade relations with the outside world, but this could only be done "on an equal footing" with the West.

Both governments yesterday Nuclear reactor deal, Page 9

Brussels attacked by auditors over food surpluses

By Tim Dickson in Brussels

THE FINANCIAL management of the European Community's vast food mountains was sharply criticised yesterday in a report from the EC's external audit body, the Court of Auditors.

Authorities in the member states and at the European Commission came in for severe rebukes in the study, which highlighted "inadequate" controls over the EC's surplus supplies of dairy products, cereals and beef and drew attention to "Byzantine" accounting procedures for keeping track of their cost.

In one of the most serious audit qualifications it has ever made, the Court concluded that "it is technically impossible to arrive at any audit opinion whatever on the view presented by the (agricultural) budget accounts of public storage expenditure".

Previous criticisms from the Court of Auditors have often been brushed aside in Brussels as either wide of the mark or out of date, but in a significant departure last night the European Commission confirmed that it planned to convene a working group of representatives from EC countries to examine the main recommendations.

"We can't subscribe to the broad conclusion that a lot can be improved but we are going to submit it to the member states to see what can be done," a spokesman said.

Public storage of agricultural products is largely the responsibility of intervention boards run by each of the member states, which pay farmers for their unwanted output, negotiate with the owners of the mostly privately run storage concerns, and subsequently are repaid out of the Community's budget. About 20 to 25 per cent of the EC's farm budget is eaten up by these costs - \$25.5bn (£15bn) in 1986 and Ecu3.7bn for the first 10 months of last year.

The most dramatic part of the Court's report - which covers West Germany, France, Italy, Ireland, the Netherlands and the UK - deals with physical control problems. Among examples cited to be "not exceptional" the research team found an Italian storekeeper, responsible for buying and selling quantities from "intervention," who was also an agent for companies on the other side of the transactions; a consignment of cereals which had

Continued on Page 26

Mexico sells off airline to speed privatisation plans

By Lucy Conger in Mexico

THE MEXICAN Government has sold Aerovias de Mexico, formerly AeroMexico, for \$820m to a group of leading private-sector investors.

The deal comes less than six weeks before President Miguel de la Madrid hands office to Mr Carlos Salinas de Gortari and is part of plans to accelerate privatisation in the wake of last week's unexpected \$5.5bn bridging loan offered by the US.

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Under accelerated plans for privatisation, a senior official said last week that Mexico would sell 30 public sector companies by late November to raise \$307m. These sales are intended to send a positive message to Mexican investors at a delicate time leading up to the December 1 inauguration of Mr Salinas. He needs to establish credibility and popularity amid accusations of electoral fraud and a deepening economic crisis.

UK given space cash deadline

By Peter Marsh in London

FAILURE by Britain to resolve a dispute over finances with the 12-nation European Space Agency could put at risk contracts with UK companies concerning an important satellite project.

The UK has been given until the end of next month to decide whether to remove its veto of a proposed spending increase concerning ESA space science projects. A continued veto could lead to pressure on the UK to withdraw from the ESA.

The increase, which the other 12 members of the agency want to implement, is intended to reduce the agency's space-science spending by 25 per cent to \$170m (\$28m) a year by 1994.

Professor Helmar List, ESA director-general, said recently that if the UK did not retract its veto the agency might be unwilling to award contracts to British companies in part of the European space programme - in which the UK is anxious to have a leading role - involving a \$600m scheme to build a remote-sensing satellite

for taking scientific readings of the earth and its atmosphere. Companies such as British Aerospace and General Electric, which could benefit from the contract, are in a good position to gain significant contracts related to the project.

The UK Government wants to back the remote-sensing programme, which is linked to a wider ESA scheme to build the Columbus space laboratory, because it appears to have a good chance of leading to commercial spin-offs.

The programme is due to provide information about the Earth's surface in the form of space snapshots, which could be of use, for example, to companies prospecting for oil and farmers wishing to monitor crop growth.

ESA has considerable leeway to decide not to award the contracts to the UK companies on the grounds that Britain only recently decided to join the Columbus programme, several months after it had been due to make up its mind.

Failure to settle the space-science issue - which comes a

year after an earlier series of rows between Britain and the Paris-based ESA over money and the consequent delay of support for Columbus - could lead to the UK coming under pressure to withdraw from the agency.

Prof List said there was no question of the agency expelling Britain as a result of the space-science argument.

He added, however, that if the UK insisted on blocking the science-spending increase it might be sensible for Britain to decide for itself that it no longer wanted to be part of ESA.

The envisaged increase in space science spending would involve Britain's own annual contribution to ESA, which now totals some \$20m, rising by about \$2m by 1994.

The agency's science programme, most of which involves building satellites for astronomy and similar studies, accounts for about 10 per cent of this year's ESA budget of \$1.3bn. Background, Page 10

MARKETS table with columns for Spain, SYDNEY, STOCK BUSES, and other market indicators.

CONTENTS table listing various articles and their page numbers.

THE INSIDER'S GUIDE TO EUROPE. AIR FRANCE advertisement with a list of 48 European cities and the slogan 'THE FINE ART OF FLYING'.

EUROPEAN NEWS

Italian ship captain faces charges over cruise deaths

By Adriana Ierodiasconou in Athens

THE CAPTAIN of the Italian freighter which collided last Friday with the cruise ship Jupiter carrying several hundred British schoolchildren was charged yesterday in Piraeus with manslaughter, causing bodily harm, and causing the sinking of a vessel through negligence.

According to the charges Captain Flavio Camminale (45), master of the Adige, violated harbour regulations and provisions for the prevention of collision, and the safety of human life at sea. He is to appear before an investigating magistrate tomorrow.

Two passengers are still missing after the accident - a 14-year-old schoolgirl, and a 41-year-old teacher who was officially declared unaccounted for yesterday.

The Greek Socialist Government yesterday defended against a barrage of press and opposition criticism, the prodigious welcome afforded over the weekend to Mr Andreas Papandreu, the Prime Minister, on his return to Athens after a two-month absence in London for medical treatment.

The Socialist party machine had pulled out all the stops in an effort to assemble supporters from across Greece. But although tens of thousands attended the event, it fell far short of past Socialist successes in crowd-management.

The leader of Greece's conservative opposition, Mr Constantine Mitsotakis, castigated the welcome as a "laughable failure, while the opposition Communists even more colourfully termed it a "Waterloo" for the Socialists.

Criticism was aroused particularly by the monopolisation of the state-controlled television and radio channels, which for two days led news bulletins with bombastic reports of Mr Papandreu's arrival.

The nature of the coverage was reported to have led at least two state television anchor-men to refuse to present the relevant bulletins. A government spokesman responded yesterday that anyone not willing to present government announcements on television "may resign."

Digital mobile phone plan rings bells all over Europe

Terry Dodsworth counts the winners and the losers so far in the battle for contracts

FEW, IF ANY, European industrial projects have excited as much cross-border interest as the plans for an integrated digital mobile telephone system for the region. Conferences on the subject, running at about one a month since the summer, are regularly packed to overflowing. And since contracts for the network began to flow in last July, the industry has been gripped by one overriding question: which companies are winning and losing the market battle?

If the pan-European system is to meet the objectives of its founding fathers, this question is a crucial one. The plans envisage the emergence of a streamlined European industry, selling to a larger, regionally-organised market rather than the national companies of the past.

This structure, it is argued, should encourage companies to pool their resources and cut costs in a process that will make them more competitive in world markets.

But if this is to happen, there will have to be winners as well as losers - and everyone in the industry is watching the ordering pattern to see who they might be. So what trends have emerged from the first batch of orders?

First of all, it is clear that the old national barriers have not simply collapsed under the pressure of the new

political will for integration.

In the big three markets - West Germany, France and Britain - the companies that will operate the digital mobile system have in the main opted for supply consortia headed by companies they know. These lead suppliers are mostly switch manufacturers, who will be responsible for welding their products together with the radio technology which constitutes mobile cellular networks.

The second point is that this conservative ordering pattern nevertheless contains some warnings for the established suppliers. In the UK, for example, Orbital, the manufacturing group formed by Plessey and Racal, has been awarded a contract alongside Ericsson of Sweden by the Vodafone operating company, thus breaching the monopoly Ericsson has had on supplies of the present analogue network.

In the Nordic countries, which run a common cellular system, there has also been another break in the established pattern with the appointment of Motorola to set up a validation system to show the technology working in Norway. Ericsson up to now has been the prime supplier in this region. And in West Germany, where Siemens dominates the current analogue market, the authorities have gone for a competitive approach with the selection of three contractors.

Third, the first step towards the integration of the industry has been taken with the creation of a number of consortia.

Several of these groups involve cross-border arrangements, and generally demand a rationalisation of resources, with one company concentrating on switching and another on radio base stations. Among these organisations, the most impact has been made up to now by the group linking Alcatel of France with Nokia of Finland and AEG of West Germany - a collaborative group which has established a strong foothold in both France and West Germany.

Fourth, the emphasis on the European character of the digital initiative is not being used to exclude non-European companies altogether, even if some member countries might like to do so. Indeed, one of the most obvious successes of the ordering programme so far has been Motorola, which has won a large contract with Cellnet in the UK, and two validation system orders in Norway and Spain.

These details reflect both the strength of Motorola's technology in this field, as well as clever political footwork: the company has set up extensive manufacturing operations in the UK, and has bought Storno in Denmark in order to establish its European credentials. The Japanese, by comparison, have not so far muscled their way into the infrastructure markets, although NEC tendered for some contracts.

Fifth, there is still a lot to play for. One of the key features of the digital system will be the common design of certain critical parts that will allow the same telephones to be used anywhere in the region. This means that operating companies should be able to integrate new switches and suppliers into the system much more easily than in conventional telecommunications networks - hence giving them the opportunity to change if they are dissatisfied.

At the same time, both France and West Germany are planning to introduce a duopoly to increase competition. This will also open up opportunities for further suppliers.

Finally, most of the supplier companies expect two quite different industrial structures to develop for the supply of infrastructure equipment on the one hand, and telephone handsets on the other.

On the infrastructure side, there is a widespread belief that there will be a steady amalgamation of resources into about five main supplier companies. This is because of the economics of the business which demands heavy research and develop-

ment expenditure.

Analysts believe that companies will need revenues of about \$100m a year to make a reasonable profit in this field. Given a potential market of about 85m over 10 years, this would lead to an appropriate market structure of not more than five main suppliers, although each of these will be expected to have a cluster of sub-contractors surrounding them.

Telephone handsets, however, require less intensive investment. They can also be sold to different customers far more easily than switching systems, which have to be integrated into complex networks. In this field, therefore, producers are expecting a plethora of competitors, particularly in the early days before the market settles down.

For the time being, with the digital system not due to be launched before 1991, the identity of these companies is not of central importance. But it is sure to include several Japanese groups - NEC and Panasonic, for example, are already producing analogue handsets in the UK - along with Nokia and Motorola, the two leading manufacturers worldwide.

Alongside these established heavyweights, there will be a number of hopeful new European competitors struggling for a place in the sun - and for an opportunity to vindicate the pay-European policy.

Ciba will spend £296m curbing pollution

By Peter Marsh

CIBA-GEIGY, the big Swiss chemicals company, plans to spend \$750m (£296m) over the next four years in reducing pollution from its manufacturing units in Switzerland.

The programme, which is needed to meet tougher Swiss regulations on environmental protection, will entail a doubling in spending by the company over this period on worldwide anti-pollution projects.

Mr Alex Kramer, Ciba-Geigy's chairman, said he could have no real complaints about being forced to increase spending on pollution control. Some of the measures would pay for themselves in terms of reduced waste of materials and better quality control.

The \$750m programme will pay for a series of investments at plants and warehouses to stop up cracks over roofs and generate waste and to deal with solid refuse through techniques such as incineration.

The programme by Ciba-Geigy, which is Western Europe's 25th biggest chemicals company, illustrates the increased pressure being put on the European chemicals industry to reduce the impact of pollution.

The pressure is particularly intense in countries like Switzerland and West Germany which have relatively strict environmental laws.

Mr Kramer said he thought that over the next few years there would be a leveling off in the effects of legislation as a result of increased interest in other countries in tightening their anti-pollution regulations.

He thought companies in the UK - which at the moment has rules over pollution control which are significantly looser than those in countries like Switzerland - would eventually have to meet similar environmental standards.

"I notice that Mrs Thatcher said the other day that Britain would have to adopt," said Mr Kramer, referring to the recent speech by the UK Prime Minister in which she announced her new-found interest in environmental matters.

Fraga enters leadership lists again in Spain

By Peter Bruce in Madrid

LIKE A heavyweight boxer incapable of retiring, the veteran right-winger Mr Manuel Fraga announced yesterday that he would stand again for the leadership of the main opposition party, the Alianza Popular, in an effort to stop it falling apart.

Mr Fraga, a powerful information and tourism minister under General Franco for most of the sixties, founded the AP after Franco died in 1975. He left the leadership in December 1986 after suffering yet another wretched electoral defeat at the hands of the Socialists.

"I do not want to be an obstacle," he said in his letter of "irrevocable" resignation, in recognition that his past association with the dictatorship was a political liability in a democratic Spain.

He was replaced by 37-year-old Hernandez Mancha, a diminutive figure both physically and politically who has failed to unite the party or

move it to the political centre. Most senior AP figures have abandoned him in the past few months.

The two men met yesterday, and Mr Mancha refused not to contest the leadership at next January's party conference. Mr Fraga's return would damage the centre-right, he said.

While some AP leaders have greeted the idea enthusiastically, some of Mr Mancha's critics on the left may seek a third candidate and thus ensure that the second leadership contest in two years turns into a damaging public brawl.

Mr Fraga, a tough, almost intimidating figure in the mould of the late Franz Josef Strauss, will probably win in January, drawing many voters from the far right back into the fold. But it would almost certainly wreck any hopes of an electoral pact between the AP and the country's other significant right-wing grouping, the Centro Democratico Social



Fraga: back in the ring

(CDS), led by the former Prime Minister, Mr Adolfo Suarez. Mr Mancha has been trying to engineer a series of pacts

with the CDS in local government but relations between Mr Fraga and Mr Suarez have been bad ever since King Juan Carlos chose Mr Suarez over Mr Fraga to lead an interim Government in 1978. Mr Fraga refused to serve under Mr Suarez and instead founded the AP.

Although Mr Felipe Gonzalez's Socialist Government has been beset recently by a series of minor scandals it seems highly unlikely that the AP would trouble him with Mr Fraga back in charge. The CDS could well be the main victim.

An early test will come next spring in elections for the European Parliament, and the old agreement under which the Socialists did not refer to Mr Fraga's Francoist past is unlikely to operate again.

The AP has just 86 seats in the lower house of the Cortes, the 350-seat Spanish Parliament. The Socialists have an absolute majority of 184 seats.

Romania to supply Dacia car kits to Hungary

By Leslie Collis in Berlin

AFTER securing the world for a manufacturer which can provide new cars on favourable terms, Hungary appears to have found an unexpectedly eager supplier in Romania.

Casting aside for a moment their raging political conflict, they have signed a declaration of intent under which Romania will deliver Dacia cars in kit form to Hungary which will assemble as many as 50,000 annually in a few years. The Dacia is a licensed version of the old Renault 12.

The Hungarian press recently described the Romanian car as one of the world's worst built. It is widely referred to by Budapest taxi drivers as "President Nicolae" Ceausescu's revenge.

The Hungarian news agency MFI said Romania was "eager and willing" to supply its cars to Hungary. Digt Engineering Company near Kilmac in Hun-

gary is ready to begin assembling the Dacia 1320 hatchback within four months, according to MFI. Romania is already Hungary's leading source of cars, delivering 23,000 Dacias this year.

Other East European countries say they cannot increase deliveries beyond the 85,000 they are supplying this year.

The Budapest Government has negotiated without success with Opel in West Germany and Suzuki in Japan to set up an assembly plant in Hungary. More than 350,000 Hungarians are currently on waiting lists for new cars.

MFI reported that Digt was expected to supply 30,000 polyurethane car seats to Romania next year in return for 5,000 Dacias. Later, Hungary hopes to provide other Hungarian-made components for the car, including gears, generators, batteries and lamps.



66

I ENJOY WORKING AND I LIKE BREAKFAST BUT I NEVER MIX THE TWO.

I've always wondered how people can talk about business when what they're really concentrating on is getting the right amount of butter on their toast.

To me a working breakfast, or one that works for me, is a breakfast that gives me time to compose myself and relax before the day begins.

This morning was perfect. I told the waiter when I had to leave, everything came in plenty of time without my having to ask for it and I didn't have to talk to another soul until I'd finished.

By the time I'd left the Marriott I was ready for anyone.

EUROPEAN NEWS

UK to play down social issues at Rhodes talks

By David Buchan in Luxembourg

BRITAIN IS seeking to limit the prospects for a free-ranging discussion, at the European Community's summit in Rhodes in December, of social issues that could lead to a damaging row with its EC partners.

At a meeting here of Community foreign ministers, British officials claimed general acceptance that EC leaders at Rhodes would discuss only those few social issues already ripe for ministerial negotiation.

Mr George Gennimatas, the Greek Social Affairs Minister, is flying to Luxembourg today to brief foreign ministers on his dossier.

Finsider plan faces threat on imports

By David Goodhart

THE WEST GERMAN steel industry yesterday threatened to press for import curbs on Italian steel if the European Commission does not withdraw its provisional agreement to the Italian Government's restructuring plan for its state-owned steel group Finisider.

Mr Kniprecht Vondran, director of the West German Iron and Steel Federation, said the Italian plan - which involves the winding out of 33,250 jobs in return for closing 1.2m tonnes of hot rolled steelmaking capacity - ran contrary to EC policy of supporting the closure of unprofitable plants.

"The Commission said the Italian Government will have to revise their positions," said Mr Vondran.

The Federation claims the Italian Government has paid an average subsidy of 194,440 (£158) per tonne of rolled steel since 1980 and DM239 per tonne of raw steel, while German producers received less than half that.

But the main objection is the low-level of capacity withdrawal in the Italian plan. The Federation says since 1985 steel-making capacity in Italy has risen by 1.6m tonnes while it has shrunk by 2.8m in Germany.

Spain and Portugal could join WEU next month

By Robert Mautheiser, Diplomatic Correspondent

THE NEGOTIATIONS for Spain's and Portugal's membership of the seven-nation Western European Union are on the point of being concluded and a treaty of accession could be signed as early as next month if remaining legal problems can be settled in time.

Officials and experts are pulling out all the stops to conclude the draft membership protocol for signature at the six-monthly meeting of WEU foreign and defence ministers in London on November 14.

However, even if they do not succeed in overcoming the final technical difficulties within the next three weeks, the ministers are still expected to make it clear that no political obstacles remain in the way of Spanish and Portuguese entry into what is essentially a defence grouping.

Given the specific mutual defence commitments Spain has had to make in adhering to the 1948 Brussels Treaty, which set up the WEU, and Madrid's reservations about a nuclear defence strategy, the negotiations will have been concluded remarkably quickly.

It is understood that Madrid has agreed to create a rapid intervention force on the French model to fulfil this role, though it is generally accepted that its forces would be deployed mainly in the Mediterranean region.

The nuclear issue has, essentially, been judged. Spain has accepted the political commitment to a defence and deterrence strategy based on a mix of nuclear and conventional forces, laid down in the "Platform on European Security Interests," adopted at the Hague ministerial meeting in October 1987.

On the other hand, the present WEU members have accepted Spain's policy not to allow any nuclear weapons to be stationed on its territory.

A potential sticking point in the negotiations because of the long-standing disagreement between Britain and Spain over Gibraltar - the Brussels Treaty's stipulation that disputes between member states should be referred to the International Court in the Hague - has been neatly side-stepped.

It has been agreed to specify in an exchange of letters that only disputes arising after the entry of Spain and Portugal will be subject to the judgments of the Hague court, and that others with a much longer history, like Gibraltar, will be exempt from this procedure.

A similar provision was made in 1954, when the original grouping of Britain, France and the three Benelux states, was enlarged with the entry of West Germany and Italy.

London and Washington remain doubtful about allowing Moscow an "anonymous public relations coup", in the words of one diplomat, at a time when the Soviet Union still has political prisoners and jams some radio stations.

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Belgrade opens economy

By Aleksandar Lubi in Belgrade

MAJOR changes to the Yugoslav constitution, designed to make enterprises more independent and give greater play to market forces, have been approved by the country's federal legislature, clearing one of the last hurdles to their passage.

The changes have now been sent for scrutiny to the legislatures of the country's six republics and two provinces.

Norway makes third interest rate cut

By Karen Fossli in Oslo

NORWAY'S central bank yesterday cut its overnight lending rate by 0.4 percentage points, following last week's half-point fall in the NIBOR (Norwegian Inter Bank Overnight Lending Rate). The market is anticipating a further cut after inflation figures due to be released on November 10.

The reduction, from 12.6 per cent to 12.4 per cent, is the third this year despite an earlier suggestion by Mr Hermod Skanland, governor of the central bank, that interest

rates would have to remain relatively high to restore balance to Norway's oil-dependent economy which continues to suffer because of low oil prices.

Mr Skanland said yesterday that the reduction was made because of signs that inflation had been brought under reasonable control and that credit demand had been curbed.

Government has consistently pledged this year to gradually bring interest rates down, but has exercised caution in doing so for fear of increasing credit demand.

Norway's krone has remained relatively stable in the past month despite the drop in oil prices to below \$12 a barrel, its lowest in two years.

W European new car sales on course for another record year

By Kevin Done, Motor Industry Correspondent

NEW CAR sales in West Europe jumped by 5.2 per cent in September to 988,000 units, according to industry estimates, and the European car market is on track to reach a record level for the third successive year.

For the first three quarters of the year sales have increased by 5.3 per cent to 9,999m units. While sales fell in September in five of the smaller West European mar-

kets, Denmark, Norway, the Netherlands, Belgium and Luxembourg, and Austria, demand was still expanding in all the main volume markets, including West Germany.

New car registrations in the Federal Republic have been weaker for much of the year and have fallen by 2.1 per cent in the first nine months. In September the trend was halted, however, and new car

sales rose by 1.8 per cent to 239,000 units.

In the other major volume markets new car sales in September rose in Spain by 31.5 per cent, in France by 15.2 per cent, in the UK by 7.7 per cent, and in Italy 4 per cent. Portugal has been the star performer in West Europe, however, with a jump of 90.9 per cent in September and of 64.2 per cent in the first nine months.

Volkswagen of West Germany, which includes Audi and Seat, is quickly closing the gap behind Fiat of Italy and could still capture the leadership of the European car sales league for the fourth year in succession despite the long lead that Fiat established in the early months of the year.

VW was the top-selling group in Europe in September alone with a share of 15.6 per cent compared with 13.5 per cent for Fiat, and for the first nine months of the year it captured 14.5 per cent of the market only just behind Fiat with 14.7 per cent.

Peugeot of France, which includes Citroen, remains the fastest-growing volume car-maker with an increase of 14.1 per cent in sales volume in the first nine months. It has increased its market share to 12.6 per cent from 11.7 per cent a year ago.

Among the specialist car-makers BMW has increased European sales volume by 23.4 per cent in the first nine months boosted by the launch of its new 5-series executive car. In September alone sales were 86 per cent higher than the corresponding month last year.

The weakest performance among the big six volume car-makers has been shown by Ford, which has increased its sales volume in the first nine months by only 0.9 per cent and has seen its market share slide to 11.6 per cent from 12.1 per cent a year ago. In September alone it actually showed a drop of 4.9 per cent in sales volume.

Table with 5 columns: Volume (Units), Volume Change (%), Share (%) Jan-Sept 88, Share (%) Jan-Sept 87. Rows include Total Market, Manufacturers (Fiat, Volkswagen, Peugeot, Ford, Renault, Audi/Rover, Mercedes-Benz, Nissan, BMW, Toyota, Volvo, Total Japanese), and Markets (West Germany, United Kingdom, Italy, France, Spain).

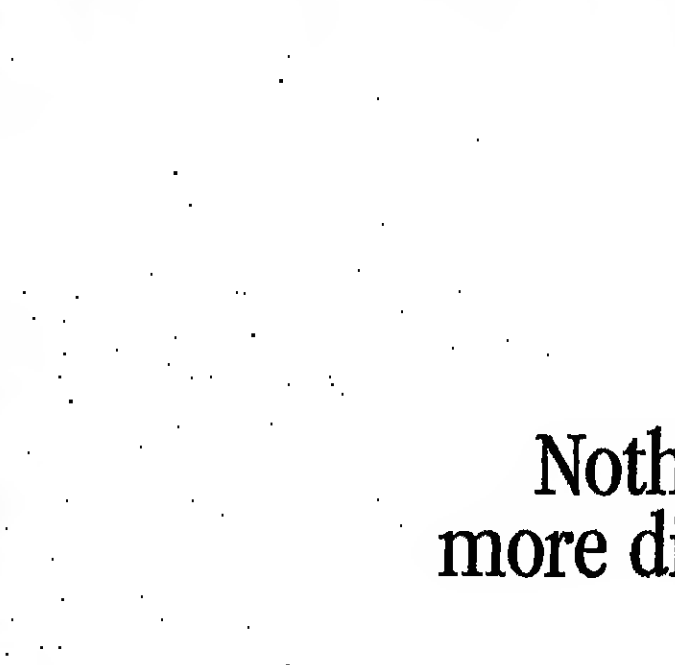
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OVERSEAS NEWS

Typhoon Ruby leaves 49 dead in Philippines

By Richard Gourlay in Manila

TYPHOON winds of up to 100 miles an hour battered the Philippines yesterday, leaving at least 47 people dead while floods, mudslides and tornadoes destroyed thousands of homes, officials said.

UN delegates urge action on world climate changes

UNITED NATIONS delegates have called for action to avert catastrophes from changes in the world's climate during a General Assembly debate on the environment.

He called for measures, including changes in pricing policy, to promote the use of renewable energy and lessen reliance on coal and other polluting fossil fuels.

Egypt and IMF resume technical talks today

By Tony Walker in Cairo

EGYPT and the International Monetary Fund are due today to resume technical talks in their desultory efforts to establish common ground for a new fund programme in the shadow of this month's elections in Algeria.

Australia acts on Jakarta waterways

By Chris Sherwell in Sydney

AUSTRALIA has joined the US in expressing its concern over Indonesia's unilateral decision last month to close two key international waterways, the Sunda and Lombok Straits, for a limited period.

CP sees heaven-sent chance to build base

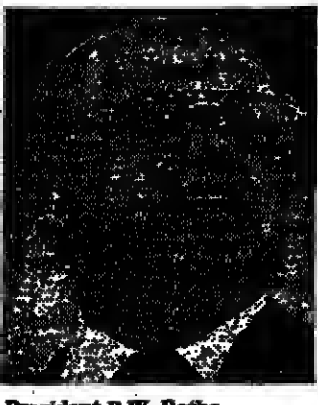
Anthony Robinson reports on preparations for an assault at S Africa's 1990 elections

THERE is nothing parish pump about tomorrow's South African municipal elections, the first in which races will vote at the same time, albeit for racially separate town and city councils.

CP sees heaven-sent chance to build base

Anthony Robinson reports on preparations for an assault at S Africa's 1990 elections

It is here that the PFF, under the new leadership of Mr Zech de Beer, a former senior executive of Anglo-American Corporation, and a new breed of "young Turks" led by 30-year-old Mr Tony Leon, is blasting the NP for decades of lacklustre and racist administration of the city whose economic forces have done most to break down apartheid in practice.



President P.W. Botha

step, and on whose labour and purchasing power Johannesburg depends. It also calls for abolition of racial zoning under the Group Areas Act and reliance on economic factors and individual choice to determine the future residential pattern.

While the NP's oft-tested ability to get out the votes as the party of the moderate centre should never be underestimated, it risks falling between many stools in these elections. It not only has to worry about the outcome of the white elections, it also needs to ensure a respectable turnout in the elections from Black, Coloured and Indian councils.

Indian Airlines to lease Airbus Boeings

By K.K. Sharma in New Delhi

AIRBUS Industrie has agreed to provide the government-owned Indian Airlines, which flies mainly on domestic routes, with four Boeing 737 aircraft on lease to help it cope with the present serious shortage of planes.

Sri Lanka government imposes curfew on Colombo

SRI LANKA'S government announced yesterday it was imposing a curfew on Colombo and the country's southern province, and ordered security forces to shoot violators on sight, Reuters reports.

They also blame the Front for widespread anti-government protests. Meanwhile, opposition Freedom Party officials said death threats had forced Mrs Sirima Bandaranaike, a presidential candidate, to postpone three campaign meetings on Sunday.

Afghan rebels reject Najibullah peace talks offer

MOSLEM anti-Government fighters in Afghanistan yesterday rejected President Najibullah's offer of peace talks in the Saudi Arabian holy city of Mecca, Reuters reports from Islamabad.

"Najib should know well that Mujahideen (guerrillas) are not ready to talk to him anywhere and under any conditions," Burhanuddin Rabbani, leader of the Pakistan-backed guerrilla alliance, said in a statement.

Bhutto delays election campaign

PAKISTAN'S opposition leader, Ms Benazir Bhutto, has postponed the start of her November election campaign due to an illness, AP reports from Karachi.

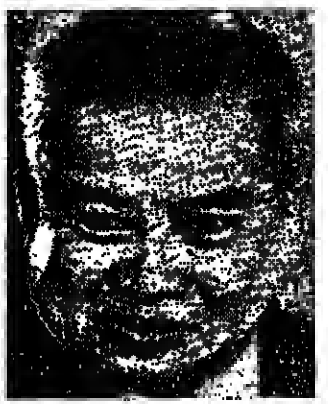
Her family said she was being treated for a kidney infection and would remain at her Karachi home for a few more days.

Sihanouk travels a long road in his mission for peace

John Ridding assesses the latest progress and problems in the search for a resolution of the Kampuchean conflict

For a monarch without a state Prince Norodom Sihanouk of Kampuchea is currently spending a great deal of time on diplomatic travel.

But the peace initiative has now run into difficulties. The current problem is how to ensure that the Khmer Rouge, which was responsible for the deaths of more than 1m Kampuchean between 1975 and 1979 and which commands the most powerful guerrilla army, does not return to power as the Vietnamese troops pull out.

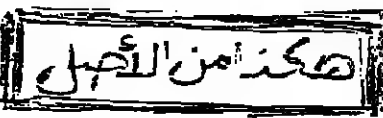


Prince Norodom Sihanouk

At the same time, however, Sihanouk is aware that he cannot afford to exclude the Khmer Rouge completely. In talks earlier this month with Mr George Shultz, the US Secretary of State, he said that "moderate" elements of the Khmer Rouge should be included in a post settlement government.

dominant position in Phnom Penh it is more anxious that Vietnam honours its pledge to withdraw its forces. As a result China refuses to end its support for the Khmer Rouge until the Vietnamese have left.

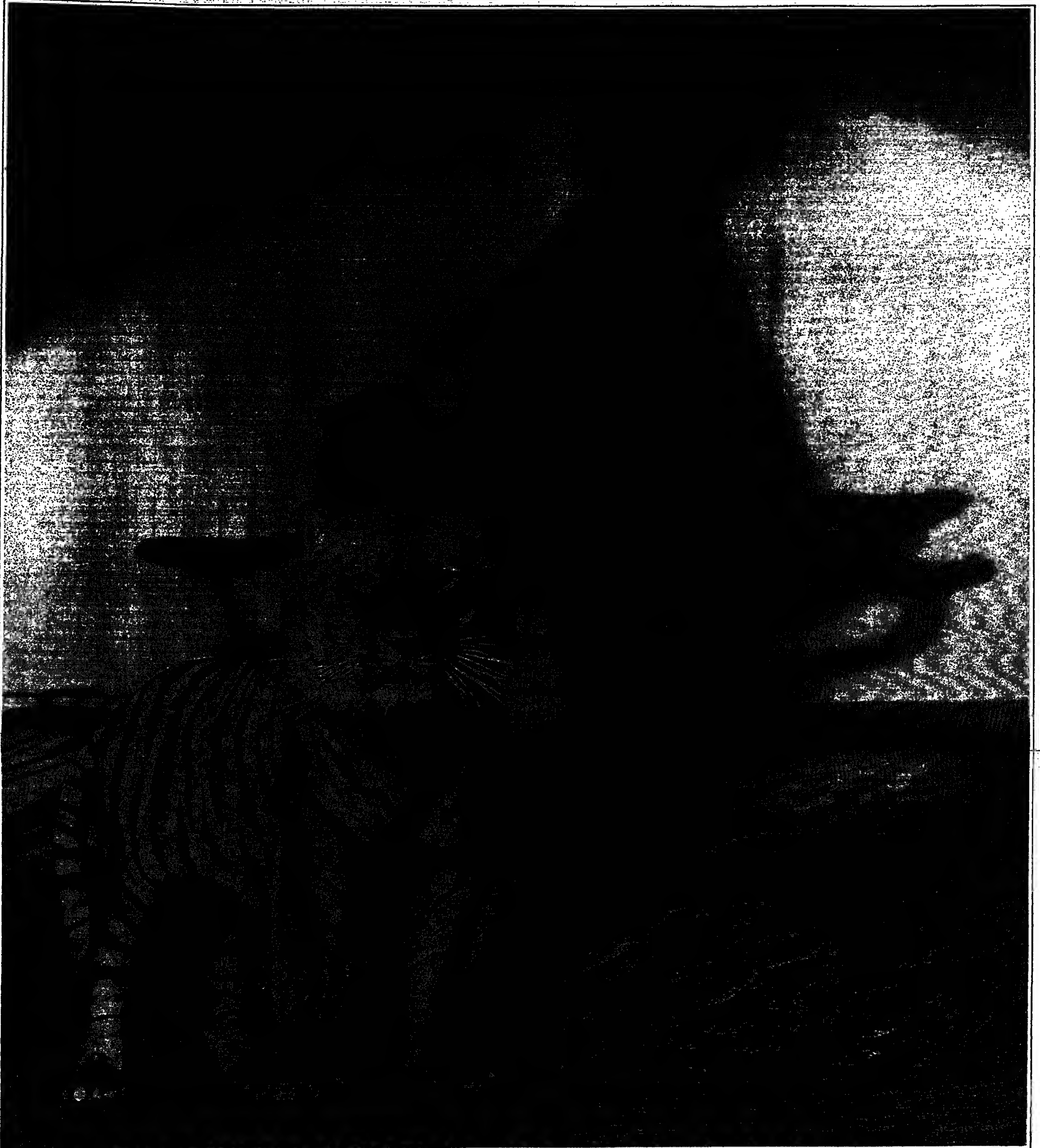
Proposals have been put forward to overcome this deadlock. The Khmer Rouge itself has issued a plan to reduce the armies of each of the four factions in the civil war to 10,000 men and place them under a unified command headed by Prince Sihanouk.



1 base
1990 election

5 Africa
expect
\$19m loss
from base

Bhutto dep
election
campaign



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OVERSEAS NEWS

Algerian riots strengthen the hand of President Chadli

Victor Mallet examines the improved prospects for reform following the unrest which swept the nation's cities earlier this month

ON THE surface, life in Algeria returned to normal with extraordinary ease after this month's riots. Smashed road signs and telephone booths were repaired in a matter of days and labourers quickly began to clean up the charred remains of government offices in the centre of Algiers. Six million children went back to school, adults with jobs returned to work and the unemployed resumed their routine of watching and waiting in street-corner cafes.

But a week-long outbreak of violence in which about 200 people were killed on the streets of Algerian cities could hardly fail to leave scars or to shake the confidence of those in power.

It was therefore all the more remarkable that President Chadli Bendjedid, far from allowing his position to be weakened, seized on the disturbances as a mandate to quicken the pace of economic and political reform and to disarm his conservative opponents in the ruling party, the Front de Liberation Nationale. The party was already unpopular, but since the riots it has virtually disappeared from public view.

That is not to say that the old times in the FLN are finished, and Mr Chadli must be acutely aware of how dependent he is on the army and how vulnerable he is to a conservative backlash. Algerians have understandably begun to take a more than casual interest in Mr Mikhail Gorbachev, the Soviet Union and perestroika.

Some of the parallels between the Algerian and Soviet dilemmas are striking. Many years after a revolution which has achieved much but left much undone, a reformist President is trying to liberalise the economy and the monolithic one-party political system. He is hamstrung by conservatives in the party who cling to their privileges and to the old ideology. He appeals to the people over the heads of his party colleagues. How far will he go? Will he succeed in pushing through the reforms?

There perhaps the comparison ends. Algeria has its own special problems. Oil and gas exports earn more than 95 per cent of Algeria's foreign revenue, and prices have fallen

sharply on world markets. Foreign debt repayments are burdensome. The population of 24m is expected to double in two decades, aggravating an already desperate shortage of jobs and housing.

President Chadli Bendjedid may have used the riots as an excuse to hasten his reforms, but it remains to be seen if he has either the determination or the necessary political support to overcome Algeria's economic handicap.

For the moment Mr Chadli is in the ascendant and his opponents are lying low. "The enemies of reform are very numerous and there are comparisons with the Soviet Union," says Mr Kamel Belkacem, a reform-minded publisher whose weekly newspaper *Algerie-Actualite* is Algeria's glasnost flagship. "There may be a danger of a conservative reaction. But the conservatives, whatever their influence, have no ideas to suggest."

Dragging the apparatchiks away from the levers of power could, however, prove as difficult in Algeria as in the Soviet Union. The FLN, which fought the French in a particularly bloody liberation war, has industrialised Algeria and

looked after its citizens. But it has done so more by redistributing the country's oil and gas wealth than by creating a self-sustaining, diversified domestic economy. Oil prices have fallen, and it was against a background of economic austerity, industrial unrest and food shortages that the riots erupted this month in the capital Algiers and spread to other towns.

The young Algerians who went on the rampage singled out government institutions for attack, setting fire to ministries and police stations and looting state shops. Policemen were stripped of their clothes and taunted.

But by the time the army stamped out the riots a week later the disturbances added up to much more than a simple rejection of authority. They were a complex phenomenon involving several factions of Algerian society in pursuit of different aims. Many ordinary Algerians saw the rioters give violent expression to their anger with leaders they regard as inefficient, corrupt, and drawing from the glories of a liberation war fought before most of them were born. Three quarters of Algerians are under the age of 25.

Sunni Moslem fundamentalists meanwhile looked at the riots as an opportunity to press their claims for a more religious society, and emerged towards the end to act as mediators between the demonstrators and the authorities. Rumours circulated in Algiers that deviant hardliners in the armed forces or in the ruling FLN had themselves provoked the riots to discredit President Chadli Bendjedid's reforms. Even if this were so, and it is true that some of the demonstrators shouted "Chadli, assassin" - it was ultimately the FLN and the army which emerged from the troubles with battered reputations.

The army, deploying tanks and using automatic weapons, was condemned by Algerians for unnecessary brutality. The FLN, already moribund and disliked, vanished during the conflict after calling local party meetings which few dared to attend. Party officials have not been heard of since.

"The riots have demon-

strated how bankrupt the party is as a popular institution," said one economist in Algiers. "People were upset about austerity without reform. They were being asked to make a sacrifice without seeing sacrifice on the part of the elite."

President Chadli quickly took the initiative, interpreting the riots as a popular cry for reforms of the kind he has advocated and begun slowly to implement since coming to power in 1978. He announced two referendums, the first on

presidential term at the beginning of next year. Money helps to smooth the way for economic adjustment, but Algeria's economic circumstances are particularly difficult. After enjoying strong real gross domestic product growth in the 1970s and early 1980s, the Algerian hydrocarbon-dependent economy is now stagnating and may grow one per cent this year. Export earnings have been cut to an estimated \$5bn in 1988 from \$13bn in 1986.

About 10,000 jobs are created

rescheduling of payments on its \$20bn foreign debt, and the servicing costs are swallowing nearly 60 per cent of its export revenue.

The reform drive has had mixed results. State farms were parcelled out to individuals and agriculture began to revive. Then drought and an invasion of locusts overshadowed the recovery and as a result Algeria still imports most of its food at a cost of well over \$1bn a year.

State industries dominate the economy and industrial

at least - continues to harbour a strong antipathy towards capitalism.

The financial sector is urgently in need of restructuring and the foreign currency black market, valuing the dinar at a quarter of its official rate, is booming. Algeria has no shortage of skills, even if there is a brain drain abroad, and those in the vanguard of reform are thinking so far ahead of their conservative opponents that they are considering the long-term possibility of a stock exchange.

in the FLN. A draft law for employee share schemes was rejected by the National Assembly at the end of last year.

What counts in Algeria is "vision", which can be broadly translated as "clout" or "influence", and most of it is in the hands of the ruling elite. Mr Chadli, however, is anxious to introduce a more democratic strain into Algeria's authoritarian politics at the same time as liberalising the economy.

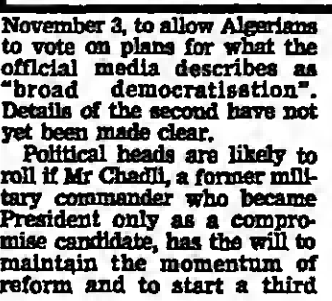
As the titular head of the FLN, the sole legal party, he may not be able to meet the increasing demands from some of his citizens for a multi-party state, but he has been trying to create a more pluralistic society.

The new National Charter approved in 1986 diluted the doctrinaire socialism of the past and tried to strike a balance between socialism and Islam, between the secular and the religious. Private associations - provided they are not too outspoken - are being allowed to operate along the lines of Western pressure groups, dealing with issues such as human rights, the environment and consumer protection.

Mr Chadli's response to the riots was to announce two sets of reforms. The first will move the Prime Minister out of the shadow of the President, giving him new executive powers and responsibility for the government, thus allowing the President to distance himself from day to day affairs and change his Prime Minister when things go wrong. The exact nature of the second set of reforms is not yet known, but the programme is expected to be presented to the FLN congress in December.

If anyone apart from Mr Chadli emerged stronger from the riots it was the rioters themselves and those who sympathise with them.

Algerians are increasingly asking why their hopes seem to be empty apart from the ones in Europe and in neighbouring Tunisia and Morocco, which Algerians can now visit for the first time in 12 years following a rapprochement between Algiers and Rabat. "We've been lucky that the silence lasted so many years, that the stability lasted so long" says Mr Belkacem.



November 3, to allow Algerians to vote on plans for what the official media describes as "broad democratisation". Details of the second have not yet been made clear.

Political heads are likely to roll if Mr Chadli, a former military commander who became President only as a compromise candidate, has the will to maintain the momentum of reform and to start a third

annually, but 200,000 jobs are needed each year merely to keep unemployment from rising. The housing shortage is critical, and the dot-stricken areas of Algiers appear not so much poor as overcrowded. "Sometimes there are 15 people to a room, and a 25-year-old man has to sleep next to his sister," says one bitter Algerian worker.

Algeria proudly shuns

reform has proceeded slowly, although large corporations have been broken up into small units which will henceforth be autonomous and responsible for their own profitability. Such private enterprise as has emerged has been attacked for profiteering.

Nor have foreign investors been easily lured into Algeria by weak incentives or by a leadership which - collectively

Mr Kamel Belkacem, as well as publishing newspapers and magazines, is one of the vice-presidents of the Association for the Creation and Promotion of Enterprise. "It starts from the analysis that the state can't do everything," he says. The idea is to use the billions of dinars now tucked into Algerian mattresses for investment in business, but there is strong resistance from the old timers

at least - continues to harbour a strong antipathy towards capitalism.

The financial sector is urgently in need of restructuring and the foreign currency black market, valuing the dinar at a quarter of its official rate, is booming. Algeria has no shortage of skills, even if there is a brain drain abroad, and those in the vanguard of reform are thinking so far ahead of their conservative opponents that they are considering the long-term possibility of a stock exchange.

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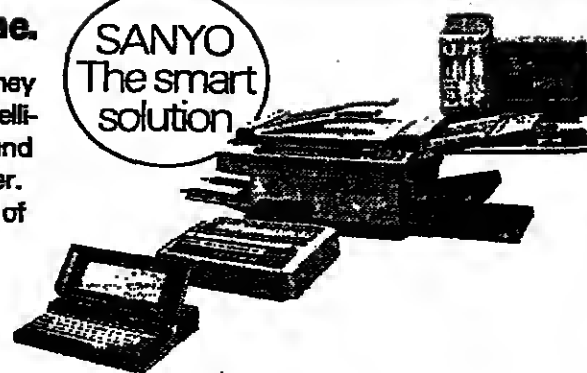
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AMERICAN NEWS

Dukakis to focus on class and race in run-up to poll

By Stewart Fleming in Washington

CLASS and race have emerged as the dominant themes which Governor Michael Dukakis, the Massachusetts Democratic candidate, will try to exploit in the final two weeks of the 1988 presidential campaign in his effort to close the gap with Vice-President George Bush, the front-running Republican. They are a far cry from the message he delivered to the Democratic Convention in Atlanta in July. "This election isn't about ideology. It's about competence," he told an audience which had thrilled to the Rev Jesse Jackson's oratory the previous night. Mr Dukakis initially hoped to build his campaign on the foundation of his record as governor of Massachusetts. In particular he aimed to highlight his role in Massachusetts' rapid economic growth, and to contrast this with public disenchantment with a Reagan Administration damaged by the Iran/Contra scandal and the stock market crash. Since the campaign began in earnest however Mr Dukakis has been driven on to the defensive. His cerebral pitch to



US CAMPAIGN '88

the voters has been drowned out by a Bush campaign which has appealed to voters' emotions or, many Democrats think, to their baser instincts. On Sunday, his running-mate, Senator Lloyd Bentsen, had been actively courting the black vote. It is difficult to believe that this is mere coincidence. Mr Dukakis, who early in his campaign apparently decided that a top priority was to win back white, working-class "Reagan Democrats", seems to have realised that Mr Bush has trumped this card. The thrust of his campaign now seems to be to solidify the traditional base of the Democratic Party: blacks, white liberals and white trade unionists in the states of the industrial midwest and northeast. Whether this simpler and more emotional appeal, woven around a message of economic nationalism, will be more effective will soon be revealed. So far at least, Mr Bush is showing no sign of getting rattled. Yesterday, he began 15 days of campaigning with another visit to New England, Mr Dukakis's home ground. His campaign is telling reporters that it does not intend to change the message it has been sending out. Unless Mr Dukakis scores some points quickly they will not need to.

Peruvian left challenges emergency

By Veronica Baruffi in Lima

THE left-wing opposition in Peru has challenged the Government's use of exceptional powers to try to end the miners' strike, now in its second week. President Alan Garcia approved last Friday the declaration of a state of emergency, authorising mining companies

to dismiss workers who participate in any "illegal" activities immediately. Over 70 per cent of Peruvian miners are on strike, costing the country \$3m a day. Members of Iquidera Unida, the broad left-wing coalition, claimed at the week-end that the emergency decree was unconstitutional. Backing up the Government's tough approach, security forces on Friday raided the Lima headquarters of the National Federation of Miners, Metallurgical and Steel Workers, and arrested 15 union leaders, who are still being questioned.

Wage strike halts Argentina's trains

STRIKING signalmen and engineers paralysed Argentine train services and stranded tens of thousands of commuters yesterday in an effort to win wage increases and recoup buying power lost to inflation, AP reports from Buenos Aires. Unions representing mail staff, teachers, doctors and many others of the estimated 1m Argentines who work for the state have held, or are planning to hold, similar walk-outs in what has become a big challenge to the Government's anti-inflation plan. President Raul Alfonsin said last week the Government would try to hold wage increases for public employees

to 4 per cent a month for November and December, except when productivity was increased. Private companies were urged to follow the same guideline. Inflation for October is projected to be 8 per cent. Unions are demanding at least that much, plus more to cover the gap between their recent wage increases and an inflation rate which reached 25 per cent in July, 27 per cent in August and 12 per cent in September. Mr Carlos Menem, the opposition Peronist Party's candidate for president in the national elections next May, estimated last weekend that workers' buying power had

shrunk by 30 per cent since Mr Alfonsin took office in December 1983. The inflation rate since January 1984 has been 49,496 per cent. Mr Alfonsin has imposed wage and price controls, devalued the peso and budget cuts in a belated effort to curtail rises in the cost of living. Postal workers struck last Monday and Tuesday, and have called another nationwide strike for tomorrow. The country's biggest labour federation, the General Labour Confederation, is demanding that the minimum wage of 1,200 australs a month (about £50) be drastically increased.

Marcos funding for Reagan denied

THE White House yesterday flatly denied that Ferdinand Marcos, the former Philippine President, had made campaign contributions to President Reagan. Reuter reports from Washington.

"This is an old story. It's been out many times," said White House spokesman Martin Fitzwater, who told reporters that Mr Marcos was alleged to have given money to several US political figures. Asked if he was categorically denying that Mr Reagan ever received campaign contributions from President Marcos or anyone connected with him, Mr Fitzwater replied: "That's right."

His comments were prompted by a Newsweek magazine report that a congressional panel was investigating charges that President Marcos gave illegal contributions to Reagan campaigns totalling \$12m. The magazine said a congressional subcommittee had received evidence suggesting that Mr Marcos might have contributed \$2m to Mr Reagan in 1980 and \$8m in 1984.

The subcommittee chairman, New York Democrat Stephen Solarz, refused to comment on the investigation, telling the magazine only that there were "serious allegations". Mr Marcos, who now lives in Hawaii, was indicted last week in connection with a \$300m dollar racketeering scheme which allegedly began when he ruled the Philippines and went on into his American exile.

Criminal charges were also brought against Mr Adnan Khashoggi, the Saudi Arabian businessman. In a statement released yesterday, Mr Khashoggi vehemently denied that he knowingly violated any US law in connection with any dealings that he had with Mr and Mrs Marcos. He said he was disappointed that a technical legal question involving the scope of an injunction in a civil case to which he was not a party had been converted into a criminal allegation in a totally unprecedented manner. He was confident that when all of the facts were made public as the proceeding progressed, his lack of culpability would become manifest.

Living uneasily with big brother

David Owen looks at the reasons for Canadian anti-Americanism

IN 1987, Lyle and Dora Hirtubise put up their Christmas tree in the United States. This year, they may put it in Canada. When an international boundary bisects your living-room, such decisions are an everyday affair. The postal address of the Hirtubises' 165-acre property is in the town of Richmond, Vermont. But 190 of those acres, together with the kitchen, two bedrooms and the bathroom are technically in Canada. "We watch TV in Canada," says Dora. If their house were on any other frontier, she might need a passport to take her guests breakfast in bed. It is hard to imagine two better neighbours than the US and Canada. Their 5,280-mile which runs through the Hirtubise farmhouse - is comfortably the longest undefended frontier in the world. Canada's relations with the tiny French-controlled islands of Saint-Pierre and Miquelon, just off the Newfoundland coast, have actually proved far more problematical in recent years. A smouldering dispute over territorial limits and fish quotas has seen to that. Even during comparative chills in relations - such as during the Nixon-Trudeau or the Carter-Kennedy years - US-Canadian intimacy is the envy of most other neighbour-nations.



Canada's Brian Mulroney with stars and stripes

In the 1960s, President Johnson sought advice from Prime Minister Lester B. Pearson about the sick Canadian deer on his Texas ranch. Only months before, President Johnson had charged the Canadian leader with "passing on his rug" by denouncing the US bombing of North Vietnam - an incident which arguably marked a post-war low in US-Canada relations. And yet, Canadians, in a sense, remain more anti-American than one might expect. Their antipathy is not - as with say Cuba or the Soviet Union - a mere badge of ideological conviction, liable to ebb and flow as the whims of political expediency dictate. It is the very ruin of fate of the nation. "Without at least a touch of anti-Americanism," as Mr Blair Fraser, the Canadian journalist once observed, "Canada would have no reason to exist."

Consequently, it still pays electoral dividends for Canadian politicians to be seen occasionally to tweak the American nose. Even Prime Minister Brian Mulroney - committed in the long run to "good relations, super-relations" with Canada's powerful southern neighbour - has expressed displeasure at US intransigence over acid rain and its central American policy. Just as draft dodgers 30 years ago fled north of the 49th Parallel to escape Vietnam, so those liable to capital punishment flee there today in a bid to escape the electric chair. And it is only in this sort of context that a distinction can be seen clearly, as one of a legislative - rather than cultural - nature.

Jealous about American ignorance are legion in Canada. Plentiful too are comments deriding the shortcomings of the US social system and the perceived violence of American

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Pressure on Turner in Canadian debates

By David Owen in Vancouver

CANADIAN Prime Minister Brian Mulroney's recent opposition leader Ed Broadbent of the New Democrats and John Turner of the Liberals in the first English-speaking televised debate of the Canadian election campaign tonight. Mr Mulroney, on the crest of an electoral wave with his Progressive Conservatives, enters the fray with a psychological advantage. The greater pressure will be on Mr Turner, for whom the orchestrated show-down is widely believed to represent the last chance of reasserting the Liberals' flagging challenge. The Liberal Party is currently perceived as disorganised, dispirited and hopelessly split on big issues - impressions which were reinforced

last week by reports (later vehemently denied) that senior party officials had discussed replacing their beleaguered leader in mid-campaign. An exceptional performance from Mr Turner is desperately needed to lay these deep-seated doubts to rest: if he fails to shine, the party risks losing much of the anti-US trade deal won to Mr Broadbent's NDP and faces the prospect of a disastrous third place. At the back of the Liberal leader's mind, will be the nightmare of his televised performance four years ago. An exchange between him and Mr Mulroney then, on the subject of political patronage, is widely held to have marked the turning point of the campaign. Pointers to the likely per-

formance of the three party leaders should emerge from last night's French-speaking debate. It is still just about possible to succeed in Canadian politics without at least a rudimentary command of French, as Mr Donald Minnowski, the Opposition Deputy Prime Minister, has demonstrated. But it is becoming difficult. In the television age, non-French-speaking MPs run the risk of being seen to respond in English to a question posed in French during parliamentary question time. Certainly, there is unlikely to be another enthusiastically anglophone Prime Minister. The presence on the electoral agenda of a three-hour French language debate among the

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Brazil's presidents fail to reassure

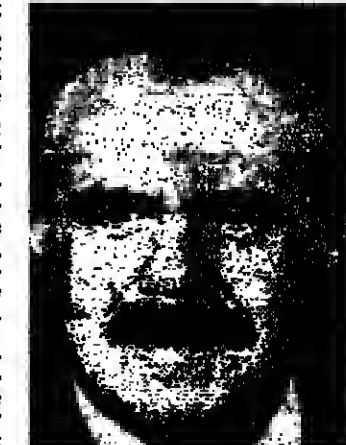
Ivo Dawuay examines the growing concern over the economy

AS IF there were not enough to worry about, Brazilians last week had not one but two presidents assuring them that, despite soaring inflation forecasts, everything was going to be all right. While José Sarney, the Brazilian President, sent reassuring messages by TV satellite from the Kremlin, his stand-in, Federal Deputy Ulysses Guimarães, was trying to beat the battered drum of optimism back home in Brasilia. The Latin American tradition of appointing interim-presidents when the head of state is abroad has not served Mr Guimarães well over the past 30 days. As a declared candidate for next year's presidential elections, he was forced to look on impotently as 800,000 civil servants protested against low salaries and the southsayers in the markets warned of a continuously deteriorating economic outlook. Furthermore, with his brain-child, the new Constitution, just three weeks old, the veteran congressman has had to weather widespread criticism of its consequences. In the textiles industries of São Paulo, for example, women desperate for work are being turned away because constitutional maternity leave provisions are deemed too onerous for companies to bear. The federal secret service has declared baldly that it will not observe Habeas Data rights on political files and even old allies, like Senator Fernando Henrique Cardoso, are now criticising the charter as corporatist and xenophobic. What is now increasingly clear for both Mr Guimarães and Mr Sarney is that it is no longer possible to be Brazil's head of government and popular at the same time. As Mr Malton da Nobrega, the finance minister, has repeatedly pointed out, truly drastic action is now needed if

inflation, now nearing 30 per cent a month, is to be contained and reduced. The markets at least have got the message and in the last fortnight passed their verdict on the Government's ability to tackle the job. The black market dollar has soared to a premium of 60 per cent over the official rate, corporate lending by banks has all but halted and the lack of interest in government paper has forced the authorities to expand the money supply by a remarkable 25 per cent in the first 12 days of the month merely to meet its bills. To tackle the crisis, Mr da Nobrega is now planning the sixth emergency economic package of the Sarney administration. If the leaks from Brasilia are correct, it promises to be the toughest yet with the wholesale axing of government incentive schemes and spending programmes and the shutting down of departments and agencies. But the centrepiece and sole selling point of the measures is set to be the much vaunted Social Pact - a tripartite agreement among government, employers and labour. Accord-

ing to reports from Brasilia, the pact will allow the three partners to fix a target inflation ceiling at the beginning of the month beyond which state-sector tariffs and prices should not rise. In theory, at least, this will systematically bring down the rate at which prices are rising by reversing the so-called "inertial" or anticipated element in inflation. Whether it will be a voluntary or compulsory price and wage restraint remains unclear and a great deal of negotiating will have to be done before its chances can be realistically assessed. But the pact appears a suspiciously corporatist solution for structural economic problems rooted in an overly corporatist state. An early draft of its objectives, seen by the Financial Times, was riddled with Alice-in-Wonderland language emphatically demanding the maintenance of workers' real purchasing power and restoration of investment alongside "non-conventional solutions" on foreign debt. The best hope of the private sector, however, is that the pact could provide a smokescreen behind which Mr da

Nobrega can attempt to carry out a radical attempt to cut-back the state sector. A major boost to privatisation is expected to be among the measures announced. But the unprecedented scale of the current industrial action by civil servants will equally influence his Cabinet colleagues to dilute drastic action in favour of caution. Calls for the minister's head are growing daily. Ironically the strikes have proved that the thousands of public officials are simply not necessary. After almost a week of industrial action involving half the staffs of 17 ministries, officials in Brasilia reported that government was continuing to function normally. Shortly before Mr Sarney's visit last week to the Soviet Union, a journalist asked him if he hoped to learn something from Mr Mikhail Gorbachev's "perestroika". He appeared not to understand the question. Outside Brasilia, however, there is growing agreement with Senator Roberto Campos's theory that Brazil's problem is, like that of the Soviet Union, an issue of government "culture". This allows the employment of thousands of underemployed civil servants at inadequate pay, rather than a few properly remunerated. Even those on strike would back a move to end the "recruitment" of hundreds of political appointees who have large salaries and no real jobs. So far, however, there has been no move by the political establishment to end the long tradition of patronage and its attendant evil, unwieldy bureaucracy. For Mr Sarney, the danger now is that his administration will go down in history not as the period of transition to democracy but instead as a wasted Brazilian "era of stagnation." Inflation is being the issue to a head.



José Sarney: facing economic problems



Ulysses Guimarães: image has been tarnished

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WORLD TRADE NEWS

W Germans sign nuclear reactor deal with Moscow

By David Marsh in Moscow
WEST GERMAN companies will help the Soviet Union plan and construct advanced nuclear reactors under a deal signed yesterday marking the first time that Moscow has turned to the West for help in designing atomic power stations.

The accord will lead to construction of a large scale test high temperature reactor (HTR) at a Soviet research centre, at a total cost of roughly DM 1bn (\$318.5m). The deal was signed in Moscow with the Soviet atomic energy agency Giatvatomenerg by the West German subsidiary of Asea Brown Boveri, the Swedish-Swiss engineering group, and the Kraftwerk Union, the power division of the Siemens electrical company.

The two groups have teamed up to develop HTRs, which are reactor types using 10 per cent enriched uranium with higher efficiency and improved safety compared with standard light water reactors.

In a separate deal, also signed in Moscow yesterday, Siemens has agreed to supply know-how to enable the Soviet Union to build advanced medi-

cal equipment, ranging from computer X-ray apparatus to dental equipment, in factories around the country. This agreement is aimed to allow the Soviets to produce roughly DM 500m worth of equipment over the next five years.

Both the atomic and the medical agreement break new ground in supply of Western technology to the Soviet Union.

Important elements of both deals will have to be approved by Cocom, the 16-nation organisation which tries to stop militarily useful technology passing to the East Bloc.

Under the atomic deal a 200 MW HTR is to be built by 1996 at a research centre in Dimitrograd, 500 miles east of Moscow.

Of the total DM 1bn reactor cost, Mr Hans-Gerd Naglein, Siemens board member for sales and marketing, yesterday said the German-Swedish-Swiss share could be more than DM400m.

Prices and other important details have not yet been worked out. The project will go into a three and a half year planning stage before construction begins.

The deal could pave the way for a sizeable number of HTRs to come on stream in the Soviet Union in coming years. The two German companies, and the Soviet Union also plan to work together to sell the technology to third markets, notably in Eastern Europe.

The two German companies have already made an application to Cocom to try to win approval above all for delivery of the high-powered computers built into the HTR operational and safety systems.

Mr Eberhard von Koerber, chairman of Brown Boveri's German subsidiary, said he hoped for Cocom clearance in the light of recent relaxation of East-West technology controls, shown above all by approval earlier this year of sales of Airbus and Boeing airliners to Eastern Europe.

In the past, France has agreed sale of reactors to China, and Canada has delivered atomic plants to Rumania. But this will be the first time that Western companies will cooperate in building a new reactor type for a Communist country.

UK barter trucks for prawns with China

By Colina MacDougall
FOR THE first time since the 1949 revolution, British trucks will soon be on their way to China.

Mr Charles Chen, of Chen Brothers, an import-export company in London's Canning Town, has signed two compensation trade agreements with Chinese state organisations under which refrigerated trucks and cold store equipment will be exchanged for frozen prawns and possibly human hair.

The trucks and equipment are expected to enable more prawns to be raised and shipped in future.

In the first deal, with Leyland Daf and the Lilling Cereal, Oil and Foodstuffs Import-Export Corporation based in Dalian, north China, 25 trucks worth about £2m are changing hands for 400 tonnes of frozen prawns.

Not all are destined for London's Chinatown since Mr Chen's trading company, the turnover of which has doubled to £45m annually in the last five years, now has a number of outlets in Japan and the US.

The second contract, for £10m, is for trucks and cold store equipment. This deal is with the parallel corporation of the central China city of Hangzhou. The truck supplier has not yet been decided.

"Prawns are in the contract," said Mr Chen, but he admitted that £10m worth of prawns might be more than Hangzhou could supply, especially if typhoons or floods strike local waters, as they are prone to do.

"We might accept other commodities," he said. "We do buy human hair - Chinese villages are one of the world's few remaining sources of that today."

But Mr Chen is adamant that if the two Chinese corporations are unable to meet their commitments on the supply of prawns or other commodities within the year, they must pay in hard currency.

"It is in the contract," he said. "And we have guarantees from the Bank of China in Peking."

Punjab's 'star' fails to glitter

David Housego in New Delhi explains why no more than 12 of Chandigarh's 30 installed electronics companies are viable

IN THE early 1980s, electronics held out the promise of a brave new future for Punjab industry.

Here was a state that already had one of the highest agricultural and industrial growth rates in India - and the education and income levels that went with this. It is on the doorstep of Delhi with its potentially large demand for both consumer and professional electronic goods.

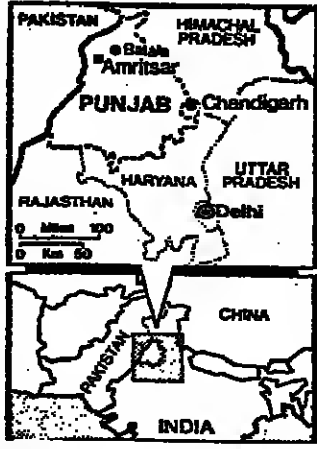
In its capital of Chandigarh, designed by Corbusier, it has one of those rare cities in India that are free of pollution and set amid greenery on which the electronics profession seems to thrive. The state government thus decided to create an "Electronics" Township (EITOP) on the outskirts of Chandigarh.

Mr S.K. Mangal, chairman of the Punjab State Electronics Corporation, whose brainchild the project was, set out to attract capital and technical expertise from the large number of Indians working in the US electronics industry and to build up an export centre.

At the same time the Indian government located what remains India's only IC (integrated circuit) design and wafer fabrication plant, Semiconductor Complex, at Chandigarh.

Things have not worked out quite as planned. Of the 30 or more public and private sector companies installed at Mohali in the Chandigarh suburbs, not more than a dozen are viable.

The export only facilities have run into various problems. Mr P.S. Sidhu, an Indian



special permission to visit the state - which adds to the hassle of doing business in it.

Many of the companies that have been successful are public sector plants selling mostly to public sector purchasers. Punjab Communications and Punjab Wireless Systems have cut out a profitable niche in the telecommunications market which is fast expanding.

Electronic Systems Punjab (ESPL), which is also doing well, has diversified from personal computer assembly to providing the data and production control systems for power plants, steel mills and refineries. Its innovative strength is in its custom designed software packages.

SCL, the controversial government facility, has yet to find its identity as between a designer and manufacturer of custom built (ASIC) chips for the defence telecommunications industries and a commodity supplier for the consumer market.

It has invested about \$65m in a CMOS technology design and wafer fabrication facilities. But with an output this year of only 6m wafers - mostly chips for clocks and watches - it is currently operating well below an installed capacity of 25m wafers.

The state authorities are nonetheless not losing heart. Dr Mangal says that total sales by EITOP companies are climbing at the rate of 70-80 per cent a year (as against 35 per cent an average in India for the electronics industry) and will rise from Rs2.5bn (£101m) now to Rs 4bn in 1990.

He believes the Punjab's share of the Indian electronics market will double from 5 to 10 per cent.

The focus of development has already swung from exports to the domestic market with the emphasis on telecommunications and components for the consumer electronics industry. JCT, part of the Thapar group, is bringing on stream a large picture tube plant for the fast expanding colour television market.

MIT has set up a new facility beside its magnetic head plant to manufacture floppy disk drives for the Indian market. It says that with the current Indian price for floppy disk drives well over double the international price, domestic sales are "very profitable." MIT has licences for a substantially larger capacity than its competitors.

In a different league, the government owned SCL expects to expand output of ICs (integrated circuits) from 6m a year currently to annual rate of 24m by the end of the year by concentrating on the watch market. Dr V. Mohan, the chairman, thinks that India can become a world leader in the watch and clock market.

More importantly SCL has established a new production line for making ICs with a design width as narrow as 2 microns. This gives it a capability to do more specialised work for the defence and telecommunications industries in a country which traditionally dislikes being too dependent on foreign suppliers in such sensitive areas.

EC to block Japanese on Gatt

By William Duffin in Geneva
THE EUROPEAN Community will block any attempt by Japan this week to secure a second disputes panel under the General Agreement on Tariffs and Trade (GATT) to hear its complaint against EC anti-dumping regulations.

Last week the EC agreed the case should be investigated by a regular Gatt disputes panel. It was "total nonsense" and an abuse of Gatt procedures for Japan to pursue the case under Gatt's anti-dumping code as well, a senior EC official said yesterday.

The legal basis for Brussels' action against the "screw-driver" assembly plants established by Japanese companies inside the EC was not the anti-dumping code but a Gatt clause which allows a government to take steps to secure compliance with its lawful regulations and to prevent "deceptive practices."

By assembling imported components within the EC Japanese manufacturers of electronic typewriters, scales and photocopiers had circumvented anti-dumping duties legally imposed by the EC on imports of finished products sold in Europe at prices below those charged in Japan, the EC official said.

Japanese officials said they would ask Gatt's anti-dumping committee, which convened yesterday, to conciliate in the dispute. This is the correct procedural step before requesting a panel to investigate infringements of the code.

Earlier the Japanese had indicated their intention of pursuing their case along both tracks within Gatt. It was unclear yesterday whether they would persist in their action under the Gatt code in face of EC determination to deny them this route.

EC officials yesterday voiced confidence that the regular Gatt dispute panel would approve Brussels' action against the "screwdriver" plants.

Evidence showed practically all the plants had been established after anti-dumping charges had been levied on imports of finished products.

Brussels' investigators found that parts imported from Japan accounted for between 80 and 95 per cent of the value of the finished product at four of the six typewriter plants. At six of the nine plants assembling photocopiers the value of Japanese components varied between 70 and 99.2 per cent.

Five photocopier plants have already complied with the EC stipulation that at least 40 per cent of the parts should be of local origin or have given undertakings to comply, the EC says.

Gibraltar to relaunch ship register

By Joe Garcia in Gibraltar and Tim Dickson in Brussels
GIBRALTAR is to relaunch its ship register as an international shipping register.

At the same time, landlocked Luxembourg, the European Community's tiniest member, is pushing ahead with plans to introduce its own shipping flag.

Gibraltar's initiative is part of a drive to boost its ship registry, which already includes 107 ships.

It is also part of a trend in which so-called open registers

are growing rapidly, at the expense of such traditional maritime registers as the UK and Norway. In a recent report, the International Shipping Federation listed 20 open registers including Gibraltar, the Isle of Man, Bermuda, the Cayman Islands and Hong Kong.

Luxembourg's government said yesterday it saw the creation of a national flag as diversification for its burgeoning financial services sector and hoped that overseas shi-

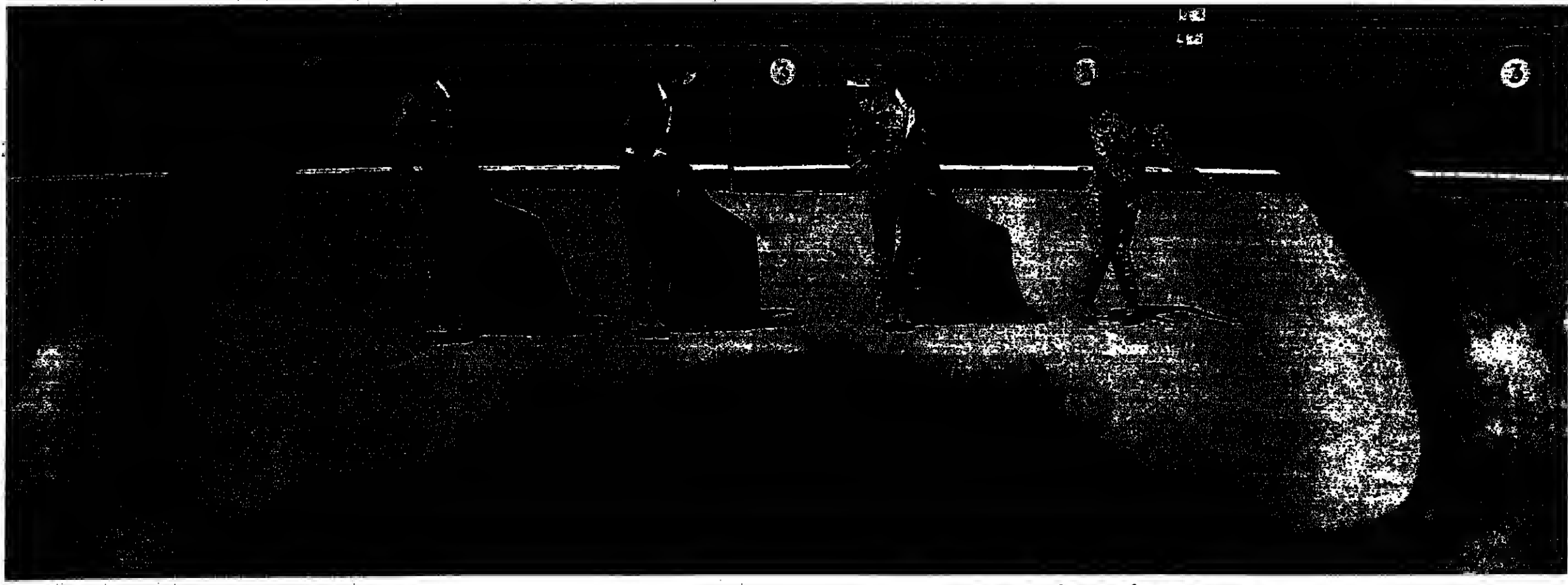
ppowners would be attracted by the proposed corporation tax advantages.

Over the last ten years the number of ocean going ships registering in the EC has fallen from 22 per cent to 18 per cent.

Negotiations are currently being concluded between Gibraltar and the British government to make the present Gibraltar register a signatory to international conventions, supported by a professional marine administration.

This will be able to negotiate agreements for different crew nationalities in respect of wages and conditions of employment. Safety regulations are being tightened as a result of legislation in the UK and the Gibraltar House of Assembly. This followed criticism of the record of registers in UK dependent territories.

Mr Michael Peetham, the Gibraltar Port Minister, wishes to create an environment to attract more ship management.



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UK NEWS

Pleas to soften Government's power policy

By Maurice Samuelson

THE BRITISH GOVERNMENT is being asked by important sectors of the electricity industry to soften one of its most radical proposals for bringing about private competition.

With its electricity privatisation Bill now in its fifth draft, strong reservations are being sounded within the industry about the proposal to let heavy industry purchase wholesale power directly from the principal generating companies, instead of from the 12 area electricity companies in England and Wales which supply householders and medium size consumers.

If heavy industry used that right to the full, area boards in industrial parts of the country have warned the Government that they could lose a large part of their market which might make them unattractive to potential investors.

Civil servants have been asked to consider a number of ways of qualifying the rights of the generating companies. They include:

- A moratorium on such deals for up to five years after privatisation.
- Compensating distribution companies for loss of their heavy industry business by paying them to deliver the power to those customers;

Bank wants newcomers for discount houses

By David Barchard

THE Bank of England yesterday issued a formal invitation to would-be newcomers to apply to join the ranks of the discount houses, the institutions which trade directly in sterling with the Bank and pass money from it into the rest of the banking system.

The invitation was contained in a paper on money-market operations published by the Bank. Its proposals were essentially the same as those outlined in a paper in June.

There are eight discount houses at present. In spite of the large volumes of money

● Financing the industrial power contracts out of special allowances of cheap coal such as the present 4.5m tonnes a year dedicated for energy intensive users.

With the contract negotiations still at a relatively early stage, there is little sign of the Government retreating from its determination to maximise competition by giving generators untrammelled access to the National Grid.

But the discussions, at the heart of the contract negotiations between the area boards and the shadow boards of the future generating companies, known as Big and Little G, have gained new urgency after the ruling by the Monopolies and Mergers Commission that British Gas is overcharging many of its industrial and commercial customers.

Both sides want to prevent a similar delayed shock to the electricity industry after its own privatisation later in the present parliament.

The distributors are reluctant to offer long-term power purchasing contracts to the generators. They want the contracts to contain re-opener clauses to safeguard their businesses against large scale defections by customers.

they handle each day, the houses have found it increasingly difficult to survive on their mainstream business and most have diversified.

There are thought to be four likely contenders to set up discount houses; Midland Montagu, Warburgs, Morgan Grenfell and Phillips and Drew.

To qualify, the Bank has listed stricter criteria than those required for a banking licence, covering capital adequacy, ownership, computer systems, accounting controls and operational resources.

Price Waterhouse restructures in Europe

By Richard Waters

PRICE WATERHOUSE, the international accountancy firm, yesterday announced a new structure for its European operations, setting a precedent which some other accountancy firms are likely to take up as Community's internal market.

The move is intended to strengthen PW's development across the region and to ensure that the firm can deliver a common standard of service, said Mr Jeffrey Bowman, senior partner of the UK firm and chairman of a new European management board.

Legal, professional and tax regulations mean that a full merger of all firms around Europe is impossible, said Mr Bowman.

Instead, all European partners have become shareholders in a central company which will provide services to all European firms, and a management board has been established to co-ordinate the direction of individual national firms.

Partners in Deloitte Haskins & Sells will vote shortly on a similar restructuring of their own business, said Mr John Bullock, who last week took over as chairman of Deloitte's looser European federation.

The moves reflect a recognition by the large accountancy firms that they need to co-ordinate their operations more closely across Europe.

However, moves towards centralisation of control are not easy to achieve. Price Waterhouse's plans to merge with a large Dutch accountancy firm, Dijkster en Doornbos, collapsed this month over the extent to which Dijkster was required to give up sovereignty to PW. And Treubert, one of the leading German firms which has a loose working arrangement with PW for four years, is no nearer becoming a full member of the firm, despite PW's desire to bring it into the fold.

According to Mr Bowman, the need for international links will eventually lead such firms to realise that they have more to gain than lose from stronger ties to international groups such as PW.

European space club starts to look alien

Britain finds ESA spending policies increasingly unpalatable, reports Peter Marsh

BRITAIN has the next few weeks to decide whether it wants to continue to play a leading role in pan-European space projects.

That interpretation inevitably follows the insistence by the 13-nation European Space Agency that Britain sorts out by the beginning of December whether it wants to abide by a decision of the agency's other 12 members to increase spending on space-science projects.

The altercation follows a lengthy row over money last year between Britain and the Paris-based agency. After this, the UK became the only major ESA nation not to take part in a series of European manned space projects due to cost some £2bn by the end of the century.

The sums involved in the latest argument are far smaller. The other 12 members of ESA want spending on space science to increase by 25 per cent to 1994, taking the agency's science budget to about £170m a year.

At present space science accounts for about a tenth of the ESA budget of some £1.5bn this year. The science programme largely pays for scientific satellites in areas such as astronomy.

Under the new spending proposal, Britain would have to contribute by the mid-1990s

about £25m a year on the ESA science programme, compared with the £15m it is spending this year. The extra cash may seem trifling - but Britain says it cannot afford it.

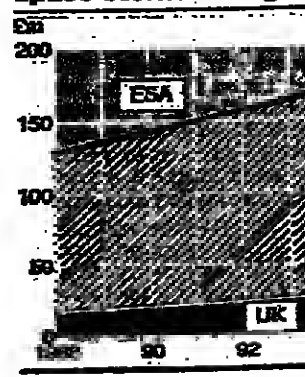
The additional money would have to come out of the budget of the Science and Engineering Research Council, which is controlled by Whitehall's Department of Education and Science. The council is being subjected to strict spending clamps due to the UK Government's wish to minimise increases in science spending.

Britain's failure to agree to the spending increases would have a severe impact on the ESA science programme. It could also have repercussions on the whole of the UK scientific and industrial community concerned with space activities.

According to Mr Geoffrey Pardoe, a UK space-industry consultant, the image of the UK in ESA would "hit rock bottom" if Britain continued to block the extra spending. He said that many officials in ESA and in other ESA nations already had a poor view of Britain after last year's arguments.

Professor Ken Poonds, a leading space physicist who is at Leicester University, said he thought ESA would find ways

UK's share of ESA space science budget



of applying pressure to Britain if it blocked the spending increase. This could mean important space contracts falling to come to UK companies and scientific institutions.

At present Britain is ESA's fourth largest payer after France, West Germany and Italy. It contributes about £90m a year to ESA's total budget.

The dispute over the science spending arises because, under ESA rules, science projects have to be paid for by all the agency's members according to a set ratio. The ratio depends on the gross domestic product of the different countries.

As a result each ESA nation

cannot - as Britain did in the case of the ESA manned space projects - simply opt out of a specific part of the agency's science programme.

As a corollary, a single country can, like the UK on this occasion, block spending increases, even if they are agreed to by all the other ESA nations.

The extra space-science cash, so ESA officials say, is needed to plan ahead for an ambitious £2bn 20-year programme in space science.

The new science programme, called Horizon 2000, encompasses four major projects - involving astronomy, satellites, and other space probes - some of which will probably involve a large amount of collaboration with the US and the Soviet Union.

Probably the most exciting of these individual schemes is a project due to take place early next century in which an unmanned ESA probe would land on a comet - exactly which one has still to be decided - and bring a small piece of it back to the Earth. It would be the first time anyone had attempted such a venture.

If Britain sticks to its reluctance to increase spending, Horizon-2000 would have to be completely rethought on the grounds that the cash set aside

for it would pay for no more than two of the four projects.

One of the ironies of the current dispute is that Britain, together with West Germany, was instrumental in persuading much of the rest of ESA to plan for Horizon-2000 in the first place. This happened during 1983 and 1984 when British scientists reasoned that a 20-year plan for space science would make far more sense than the normal stop-go pattern of spending on scientific satellites.

Another curiosity is that Britain is generally highly regarded for its contributions to space science and astronomy. UK scientific institutions scooped several important contracts which ESA recently awarded concerning the first of the four Horizon-2000 projects, a scientific mission to explore the Sun. This scheme is due to go ahead in 1995.

At the end of last week, Professor Reimar Lüst, ESA director-general, said he was still hopeful Britain would agree to the increase in science spending.

Prof Lüst recently met Lord Young, the UK Trade and Industry Secretary, in London to discuss the matter. "I think Lord Young appreciated the arguments and is trying to be positive," said Prof Lüst.

Yorkshire TV staff cuts

By Raymond Snoddy

YORKSHIRE TELEVISION, one of the big independent television (ITV) companies, is radically changing its financial structure and has announced an immediate ban on staff recruitment.

The management has told staff it wants a 10 per cent cut in staffing by July through early retirement and natural wastage.

The changes split out by Mr Clive Leach, Yorkshire Television's managing director, and other directors last week are a response to the Government's plans to create a more competitive environment for the ITV companies expected in its broadcasting white paper (policy document) next month.

Mr Leach warned staff it looked certain that ITV franchises would be awarded by an auctioning process next time

and that the company could then be open to takeover.

Staff were told that unless every penny is squeezed out of assets in future Yorkshire could be "a sitting duck" for a takeover.

Under the new strategy Yorkshire Television is to be split into separate divisions each with their own financial targets. Budgets for the 1988-89 financial year will be implemented on the new divisional basis.

The broadcasting division will sell advertising and buy programmes both from the rest of the ITV network and from Yorkshire's own programme making division.

Each part of the programme division - drama, entertainment, science/education or religion - will be regarded as separate profit centres.

In the longer term the programme division would be free to move outside the company. One of the tasks of the new facilities division will be to see whether any activities should be sub-contracted out.

Staff are also being told that all artificial demarcation lines are to be removed and the only limits recognised in future will be competence and practicality.

The company has a staff of about 1,340 and the 10 per cent cuts are expected to come from those within five years of retirement, voluntary redundancy and non-replacement of leavers.

Yorkshire says its first aim is to retain its franchise after 1992, but even if it does not it wants a profitable and expanding company.

First bodies found aboard Piper Alpha oil platform

THE FIRST bodies have been found aboard the charred hull of the Piper Alpha oil platform which was raised from the seabed eight days ago.

Police searches have recovered five bodies from the main accommodation section, which is thought to contain many of the 111 bodies still unaccounted for. The section arrived at the Ffotta oil terminal in Galloway late on Saturday night aboard the transport barge which had carried it 130 miles from the oilfield.

The search for bodies, likely to last several weeks, is being carried out in the sheltered waters of the terminal.

A heavy-lift floating work section which retrieved the accommodation section from the seabed is returning to the scene of the disaster which claimed 167 lives in July.

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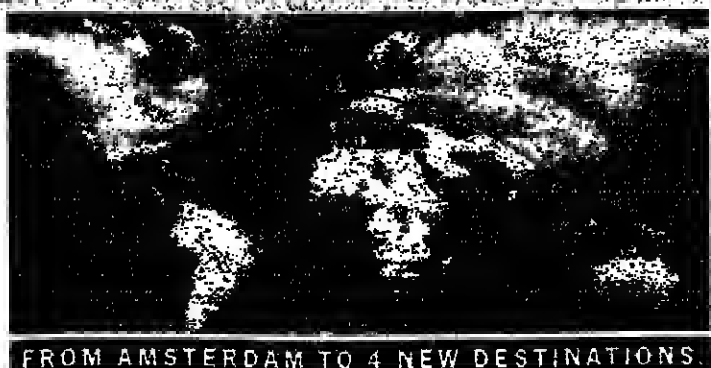
Rapid recovery by accountants

COOPERS & Lybrand, the UK's third largest accountancy firm, has shrugged off two years of relatively sluggish growth which had cut a shadow over its dynamic expansion earlier this decade.

Coopers reported yesterday that its fee income in the year to September 30 grew by 28 per cent to £1.6bn, compared with an unannounced growth rate of 28 per cent in the year to March.

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University labs face closure in science shake-up

By David Thomas, Education Correspondent

UP TO half of the physics and chemistry departments at British universities should be closed or amalgamated according to an official report due to be sent to university vice-chancellors (heads) this week.

The report, prepared by a special group within the Universities Council, the body which channels Government money to the universities, is likely to result in the biggest shake-up in university teaching of physics and chemistry in decades.

It could encourage suggestions that institutions without pre-scientific subjects such as physics or chemistry no longer deserve the title of a university. But the UGC rejects this suggestion, arguing that the best of their work can still be done in subjects such as maths, engineering and biology.

The UGC has embarked on a review of physics and chemistry departments because it believes university departments below a certain size in these subjects cannot be sustained, given the need to offer science students a broad range of options and the high cost of equipment for research in these subjects.

The UGC does not want to let the overall effort devoted to physics or chemistry in British universities - on the contrary, its report will recommend that an extra £30m be spent on remaining departments in each subject to improve their equipment to international standards.

The report concludes that Britain should have a total of between 30 and 35 physics and chemistry departments, each catering for at least 200 students. Of the 52 university institutions identified by the UGC, about a half pass this hurdle at present. The rest would be created by amalgamations among those departments which do not meet the 200-student criterion.

This would leave up to 20 university institutions without either physics or chemistry departments, or, in many cases, both. The UGC report is expected to be published in January and will expect universities to have decided how to implement the final proposals by about Christmas 1989. The first students to be affected would be those entering university in 1990.

Overdraft facilities for EC peak at £166m

By Ivor Owen

OVERDRAFT facilities provided by the British Government for the European Commission peaked at around £166m in mid-August, Mr Peter Brooke, the Fynnmaster General, told the Commons last night.

He was subjected to a sustained inquiry by Conservative backbenchers and Labour MPs over the effectiveness of the latest assurances secured by Mrs Margaret Thatcher, the British Prime Minister, about imposition of budgetary discipline on the European Community.

Mr Brooke said that the financial constraints were contained in Community law. He offered an early prospect that they would be incorporated in any Westminster statute.

He said had the Government not met the Commission's request for overdraft facilities it would have risked being taken before the European Court.

Mr Dennis Skinner, for Labour, gleefully reminded Mr Brooke of the deferential reception accorded him at the Conservative conference in his capacity as party chairman.

Review will span criminal and property practices

Government to probe lawyers' roles

By Raymond Hughes, Law Courts Correspondent

A WIDE-RANGING review of the legal profession is to be carried out by Lord Mackay, the Lord Chancellor. It will include an examination of what work should be done by lawyers and could presage far-reaching changes in the structure and working practices of the profession.

A green paper is to be issued early in the new year, after a three-month consultation period. The intention is that decisions would be taken before next summer's parliamentary recess, to be followed as soon as possible by any necessary legislation.

In addition to examining the eligibility of solicitors for appointment to the High Court bench, the future role of a separate Bar and the question of multi-disciplinary practices, the review will look again at the extent to which building societies should be allowed to offer conveyancing services.

Lord Mackay said in House of Lords written reply yesterday that, following the publication in July of the Marre committee report on the future of the legal profession, "I have now decided that it would be appropriate to publish my own proposals relating to the requirements for carrying out in the future the work presently conducted by the legal profession."

At a press conference later Lord Mackay said there was a case for considering change. He said the Marre report had not been received with universal acclaim in all quarters and the question was, if there was to be change, should it be in some other way.

Lord Mackay held out the prospect of building societies being allowed to provide conveyancing services and mortgages for their own customers.

The 1936 Building Societies Act provided for the societies to offer the services only to non-customers. Two years later the recognised institution rules enabling them to start conveyancing have still not been produced. The Lord Chancellor has decided to reconsider the policy in that area as part of the general review and no rules will be produced in advance of the review.

Lord Mackay said that before the legislation was implemented he wanted to be sure that it gave the best possible service and protection to the public. One of the issues that would be considered would be whether adequate safeguards could be devised to enable building societies to offer such services to their customers, he said.

Contingency fees, a controversial issue which both the Marre committee and the earlier Civil Justice Review recommended should be re-examined, will also come within the review.

Mr Richard Gaskell, President of the Law Society, welcomed the Lord Chancellor's announcement. He said he was pleased that recognised institutions rules were to be deferred, adding that it was very difficult to see how any sufficient safeguards could be devised.

The proposed review was also welcomed by Mr Robert Johnson, QC, the chairman of the Bar. He said that before making changes affecting individual aspects of the legal system it must be sensible first to identify the particular tasks that needed to be performed and the professional qualifications they required, and then to achieve the best possible match between the task and the lawyer.

The Marre committee recommended (though with its barristers members dissenting) that solicitors' right to conduct cases should be extended to all Crown Court cases.

Its other recommendations included that professionals other than solicitors should have direct access to barristers; solicitors should be eligi-

ble for appointment as High Court judges; ways should be sought to make it easier to transfer between the two branches of the profession and common training should be considered.

David Barclay writes: Lord Halsbury, the former Lord Chancellor, is understood to have been worried about possible conflicts of interest if building societies were to engage in conveyancing on behalf of their own customers, since conveyancing should include some financial advice on the mortgage being selected.

The Building Societies Association is understood to have lobbied the Lord Chancellor's Department with proposals loosely modelled on the insurance provisions in the Financial Services Act. Its suggestion was that building societies would be allowed to offer their customers a "no frills" conveyancing service which would not include any financial advice.

"However, our surveys suggest that most house buyers do not seem to expect financial advice from their solicitors," Mr Chris Jovett, legal adviser to Halifax Building Society, said yesterday. "In fact many were unaware that conveyancing services could include an element of financial advice."

Opposition mounts to Clowes lifeboat call

By Richard Waters and Charles Hodgson

CITY of London opposition to calls for a "lifeboat" to help Barlow Clowes investors hardened yesterday.

This was despite a detailed proposal for a compensation scheme sent to institutions by Mr David Shaw, a Tory MP.

Mr Shaw called for a fund of £50m, mainly financed by donations from leading banks, accountants, lawyers, financial intermediaries, newspapers which benefited from financial advertising, insurance companies and the Lloyd's insurance market with the Government's paying £5m.

He said contributions could be organised by professional bodies with the Securities and Investments Board acting as overall co-ordinator.

The SIB immediately dismissed the idea saying the activities in question took place before it took over regulation.

The Institute of Chartered Accountants in England and Wales said it was up to individual accountancy firms to decide whether they wanted to contribute. Other institutions and City firms privately agreed with them.

Inspectors find lack of basic teaching skills

By David Thomas

A QUARTER of the lessons taught by new teachers are unsatisfactory because many such teachers are entering the classroom without basic teaching skills, according to an official report.

The report, prepared by the schools inspectorate, reveals widespread incompetence among teacher-training institutions, schools and newly-qualified teachers. It will be seen as confirming the impression of many observers that teacher training is in need of overhaul.

In spite of these findings, fewer than 10 teachers serving the probationary period are dismissed out of more than 10,000 new teachers entering the profession each year, according to a government report published earlier this year.

Mr Kenneth Baker, Education Secretary, said that he was disturbed by many of the inspectors' findings, but added that reforms already made were working through to improve teacher training.

The inspectors' report, based on a study of almost 300 newly-qualified teachers last year, found nearly 40 per cent of their lessons to be good or excellent, three-quarters at least satisfactory, but a quarter unsatisfactory.

The *New Teacher in School*, HMSO, £4.50.

Faster growth without unions

By Hilp Bassett, Labour Editor

COMPANIES without unions have a 3 per cent faster rate of employment growth than unionised companies, according to a new Government-funded study.

The results of the study, carried out by two academics and a civil service researcher, have considerable implications for union membership in the UK and for the growth of non-union employment. It concludes that "trade unions depress the rate of employment growth and increase the extent of employment decline." Previous research has shown clearly the existence of a difference in pay between unionised and non-union employees.

Doubt cast on computer cash

by Alan Cane

ABOUT 80 per cent of UK companies investing in information technology do so in the expectation of cost savings, rather than on grounds of competitiveness or as part of their strategic plans, according to a survey.

The report says UK companies invested some £10.5bn in computer equipment and services last year.

It finds that most expenditure on information technology is still justified to senior management on grounds of cost savings, in spite of evidence that traditional cost accounting techniques are a poor guide.

The survey was carried out by International Data Corporation.

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57	36	BBS Development	36	0	21	57	57
171	159	Barton Group	171	0	33	19	241
115	125	Barclays Bank	115	0	67	58	-
142	139	Barclays Bank	125	-1	52	43	87
114	102	Bentley Group	112	0	110	100	-
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165	124	BSI Group	164	0	147	90	-
151	129	BSI Group	155	0	61	40	131
113	103	BSI Group	112	0	103	92	-
255	247	BSI Group	255	-1	120	36	74
113	60	BSI Group	113	0	-	-	149
113	51	BSI Group	111	-2	34	31	123
257	245	BSI Group	256	0	-	-	-
115	45	BSI Group	115	0	75	65	43
430	429	BSI Group	427	-1	50	20	370
115	114	BSI Group	114	-1	77	28	135
115	114	BSI Group	115	0	107	127	-
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UK NEWS

Welfare benefit that splits even strong governments

Peter Riddell, Political Editor, reports on more than a decade of rows over cash for mothers

CHILD BENEFIT has always been politically controversial. There were divisions within the Labour Government, now in opposition, in the mid-to-late 1970s over its introduction. And the current row over its expected freezing for the second year running is merely the latest in a regular series in the subsequent decade.

The reason is the nature of the benefit - a universal, tax-free payment made to the mother, currently £7.25 a week per child. An estimated 6.7m parents claim the benefit for 12m children, at an annual cost of £4.6bn. This is roughly a tenth of the total social security budget and the largest behind pensions and the new income support system.

Unlike contributory benefits such as retirement pensions where there is a formal pledge to update in line with movements in retail prices, there has never been a commitment to inflation-proof child benefit. Consequently, when the annual decisions are made on social security updating, child benefit is one of the few areas in the department's budget which offers discretion to the Government - or, as the Treasury sees it, scope for savings. It is regularly in the headlines because it is unpledged.

Yet the current controversy runs deeper since the very principles which underpinned the introduction of child benefit in the 1970s are now being questioned. Child benefit was devised to replace the dual system of child tax allowances and family allowances, as part



Moore (right) attacks dependency while fellow Conservative Gilmore campaigns for child benefit

of what some then hoped might turn out to be a broader tax credit system.

The disadvantage of the previous system was that child tax allowances gave no help to those who earned too little to pay tax, while the family allowance was only for second and subsequent children.

In the more egalitarian climate of the 1970s, child benefit was regarded as an improvement in alleviating one of the main sources of poverty - because it did not discriminate between taxpayers and non-taxpayers and because it was paid to the mother. The last point was a source of difficulty within the Labour Cabinet. A number of ministers, in particular Mr (now Lord) James Callaghan, the then Prime Minister, and influential trade union leaders argued in 1975-77 that there would be widespread objections by traditional party supporters to a transfer from the father's paypacket to the mother's purse. Accounts of these and other differences surfaced in a celebrated leaked Cabinet minute which helped to mobilise opinion to force through the change.

The following year there was a debate about whether child benefit should be indexed in the light of the successful amendment to that year's finance act requiring the inflation-proofing of tax allowances. This was the work of Labour rebels Mr Jeff Rooker and Mrs Audrey Wise in alliance with a boisterous new Tory spokesman, Mr Nigel Lawson. But Labour supporters of the benefit accepted ministerial arguments against indexing

because this might mean child benefit would only be raised in line with inflation and would thus be at too low a level - such was the optimism of the late 1970s.

Since the Conservatives came to office in 1979 the value of child benefit has fallen by nearly a tenth in real, inflation-adjusted, terms. This has produced a series of Commons revolts over either the failure to update fully or a freezing of the benefit. Indeed, the defence of child benefit has been the one continuing rallying cry for the early 1980s "wets." The same group of a dozen or so Tory MPs has either voted against the Government or abstained.

Last year, Sir Ian Gilmore, who has been a consistent campaigner for child benefit, argued that the failure to update was a "bad blot" and "thoroughly insensitive." At the same time, Sir George Young, noting the hybrid character of its origin as part-benefit and part-allowance, argued that it was illogical to freeze it.

Within the Government there has been a growing movement away from universal benefits towards closer targeting - partly to gain control over the social security budget. This has been reflected in, for example, the introduction of this spring of the new family credit. This is a means-tested benefit aimed at low income mothers. However, according to recent Government figures, this is taken up by only a half of the expected 60 per cent of qualifying mothers, compared to virtually a 100 per cent

social security ministers at the Conservative Party conference in Brighton this year.

But now the story from Sir John Moore, the Social Security Secretary, is different. His message as conveyed by a speech on Friday and by the Sunday newspapers was that he wants to target benefits to help break the dependency culture. He rejects the "decorative overlay" of universal benefits. When he announces the annual social security update shortly, Mr Moore will claim that families in need with low incomes will receive more money from the proposed use in family credit than they would have done from increasing child benefit for all families.

The conflicting signals from Mr Moore and his allies are, to say the least, confused. Mr Moore's reputation in Whitehall, as Mr Robert McCrindle, the Tory MP for Brentwood and Ongar said yesterday, those members who gave the Government the benefit of the doubt last year might now be more critical. He expected that perhaps 30 Tory MPs might rebel over the freezing of the benefit, compared with 5 last year.

Labour and the other opposition parties are also committed to child benefit, as are outside bodies such as the Child Poverty Action Group. But the Government faces no real prospect of defeat. The scale of the rebellion - whether just embarrassing or more serious - depends on whether Mr Moore shows more political skill than he has in the past year.

Storm aid for Nicaragua

By Tom Lynch

BRITAIN is to give £250,000 to Nicaragua and other countries hit by Hurricane Joan, Mr Chris Patten, the Overseas Development Minister, told the House of Commons yesterday.

Answering an emergency question from Miss Joan Lester (Labour), he said that the money was in addition to the £10,000 announced at the weekend for emergency medical and other supplies. Britain was also providing £36,000 of the European Community's £430,000 contribution. He said that the

Sacked GRE accountant settles

By Mick Banker

MR CHARLES ROBERTSON, the Scottish accountant who was sacked after he made allegations of tax irregularities at Guardian Royal Exchange, the composite insurer, has accepted a net £72,000 compensation from the company and abandoned his 18-month long battle for reinstatement.

Speaking from his home in Ipswich yesterday, Mr Robertson said that he had taken his solicitor's advice to halt his fight to regain his post as GRE's group tax accountant.

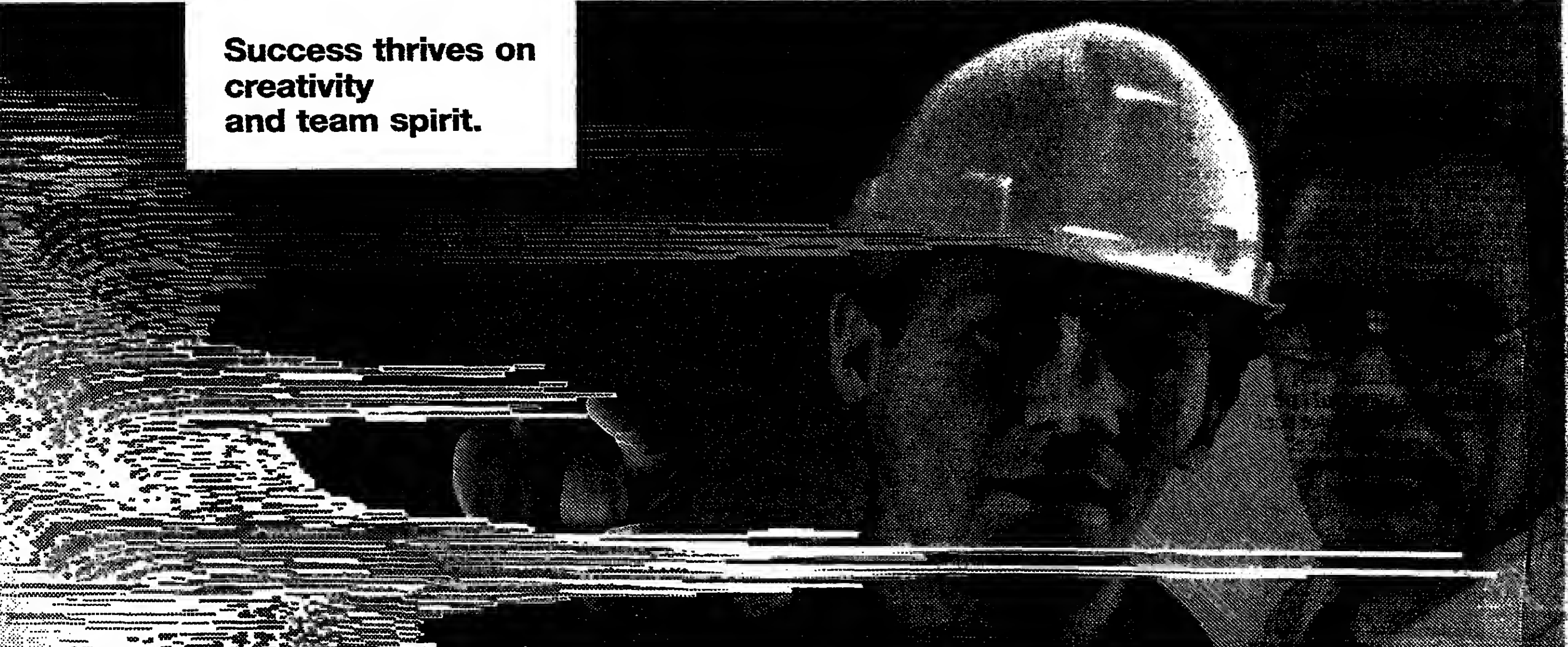
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Interest in the Incentive Travel Exhibition, opening today, shows. Now this incentive is increasingly being offered to non-sales staff,

More trips as treats

CATCHING CROCODILES in torchlight beams while paddling in a small canoe up the Amazon is the sort of adventure more usually associated with eccentric explorers than with senior business executives. But, increasingly, such exotic experiences are being used by companies to reward and motivate key employees for their performance.

Incentive travel has become not only one of the fastest growing areas of the incentives business but also an integral growth segment of the travel industry as a whole.

The attraction is simple: travel is still one of the few areas where dreams can be turned into reality.

Although many executives are well used to travelling on business, a properly organised and thought-out incentive trip offers far more opportunity to provide an exciting, luxurious and hassle-free experience than travelling to business capitals around the world.

"We are now witnessing a growth in the use of incentive travel by UK companies approaching 20 per cent a year and there is every indication that this trend will continue," points out Mr Steven Jones, director of the Incentive Travel Exhibition, which opens at the

Kensington Rainbow exhibition centre in West London today.

The UK incentive travel business is estimated to be worth about £280m this year, although this is based more on industry guesses than on reliable statistical data. It does not take account, for example, of package holidays bought direct from a tour operator as an incentive.

The Incentive Travel Association, the main trade body for the sector, is consequently undertaking research to try to establish a more accurate figure for the level of activity.

Part of the problem, however, is the way in which conference travel and straightforward incentive travel have become irrevocably linked as far as hotels, airlines and companies are concerned.

Many companies, in fact, do disguise an incentive trip as a conference meeting by arranging to hold business seminars on a luxury cruise liner or on some Caribbean island. This is the way in which the US conference and incentive travel market has worked for many years, largely as a result of the need to bring together scattered sales forces for regular motivational sessions.

The difficulty, however, for



Conference and Incentive Travel

those in the travel industry is identifying when conference travel is really a disguised incentive and when it is a genuine business conference. A *bonus* file conference with paying delegates will require a different approach from one where the conference is a disguised incentive and the participants expect luxury treatment.

But whether it is a conference or an incentive trip, there is little doubt that the companies paying for the travel are seeking some sort of return for

their investment.

The straightforward incentive travel trip has traditionally been used for motivating sales forces in industries such as insurance, motors and pharmaceuticals. Companies in these sectors all depend a great deal on highly motivated sales forces - or dealers - to sell their products. Simply offering a better car or more money only works up to a certain level, these companies believe, while travel offers an unforgettable - and, it is hoped, enjoyable - experience.

Research in the US has also shown that individuals who earn the right to be on a trip one year often work even harder in the following year to ensure that they retain the perk, lest the executive lose status in the eyes of his peers.

Yet the problem with such performance-related incentives is that they motivate only the high-flyers: those without a realistic chance of achieving the travel award may be demotivated entirely.

Incentive travel organisers and their users are increas-

ingly seeking ways of getting round this problem. One approach has been to offer different grades of travel incentives: a short-haul trip to a European city could be the incentive for those less successful than the high-flyers who win trips to more exotic long-haul destinations.

Another device is to offer a voucher or points system for reaching certain sales targets. The vouchers can be traded for a range of travel opportunities which participants can take at a time of their own choosing.

Such a scheme gives sales staff the flexibility of taking small rewards or saving up for a major trip.

One of the potential growth areas for incentive travel is towards motivational systems for non-sales staff. David Tomlinson, marketing director of Incentive Travel Specialists The Travel Organisation, says the slow growth of incentive travel schemes for non-sales staff reflects the lack of adequate quantitative measurement criteria.

"Clients, while accepting qualitative criteria as important, are reluctant to introduce incentive travel awards where there is not a quantitative measure as well," he points out.

But incentive travel programmes are slowly making inroads into non-sales areas, largely as a result of the need to boost staff productivity all-round. Hence schemes exist for such productivity benchmarks as timekeeping, cost reduction, stock turn improvements and better debt collection.

"There will soon be as many incentive travel programmes for non-sales staff as for sales staff," says Mr Jones of the Incentive Travel Exhibition.

"Such awards can be tailored in cost, duration and location to meet different requirements. They do not necessarily have to consist of a fabulous trip for just a weekend.

The typical incentive travel trip is hard to define. Mr Jones suggests that the average duration of a trip is about a week long, with the average spend per participant some £2,500 for long-haul and £1,000 for short haul.

Mr Tomlinson, however, has noticed a growing interest in companies seeking a highly themed and creative event in the UK, rather than a longer overseas event.

"A significant element in the clients' mind is the reduction in out-of-office time required, even though the cost per day of such UK events may not be markedly different from their overseas counterparts," he says.

Experience has shown that companies prefer flight times of up to 1 1/2 hours for short-haul flights and up to 10 hours for long-haul. They also prefer not to change aircraft and to remain at one centre with a strong local interest and image.

According to Mr Tomlinson this means Hong Kong is more popular than Macau and Monte Carlo than Nice. Munich is preferred to Baden Baden and San Francisco to San Diego.

But new incentive destinations keep emerging. Australia, for example, has become one of the most popular "new" destinations as a result of the Bicentennial, Expo and Crocodile Dundee.

"I took a group to Australia

over three years ago when there were very few hotels of exceptional quality," says Mr Graham Frazer, director of Incentive operator Travel Awards which recently took 72 oil company executives and their spouses to Australia.

"Today, the choice, quality and infrastructure are world class," he adds. "All of the delegates this time were tremendously impressed from the moment they arrived."

He also points out that "the distance was not an issue partly because of the new generation of aircraft and also because long-haul travel has become something of the norm for incentive travellers."

Yet incentive trips in the UK can work just as well. Earlier this month, for example, British Telecom held a successful conference at Esborne Manor in Hampshire, one of the 30 hotels in the Fringe of Britain marketing consortium.

"Esborne Manor has all the facilities of a quality city hotel but with the advantages of discreet service which in our experience only a personally run hotel can provide," says a British Telecom spokesman.

"Too many conferences are spent chasing the coffee and waiting for lunch - the well-managed smaller hotel makes you feel everything revolves around your needs," the spokesman adds.

Increasingly, companies are turning to specialist travel organisers to put together their incentive programmes. A decade ago there were few such specialist operators; now, there are more than 100.

But these specialists still face something of an identity crisis. Are they travel agents who understand incentives; or a marketing operation with an expertise in travel? In a bid to resolve this dilemma and raise standards, the Incentive Travel Association was formed in the mid-1980s with a membership which excluded client companies and suppliers of services such as hotels and airlines.

Incentive travel suppliers are more usual found in membership of the UK Chapter of the US-based Society of Incentive Travel Executives.

Both organisations are concerned with increasing the degree of professionalism in incentive travel, especially since the sector's rapid growth in recent years has attracted some travel and marketing operators who have little real expertise in the business.

"But incentive travel users are becoming more demanding about the standards of professionalism and creativity," warns Mr Tomlinson. "Their star performers have usually been on many previous trips, either with their present companies or a previous employer, and they know what they are entitled to expect."

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INCENTIVE TRAVEL 2

When more than a travel agent is required

The added value of using a specialist

IF YOUR objective as an employer is to give your top achievers something that they would not normally be able to afford or have access to, then it is no good buying 50 package holidays from a travel agent. Cocktail parties, gala dinners, celebrity entertainment, special airport check-ins and anything else out of the ordinary have to be planned and organised by a specialist, an incentive travel operator. At least, that is the argument specialists in the incentive field put forward as to why you should use their services. In short, it's horses for courses. "Incentive participants need to be treated differently from the regular

operator Travel Awards. "But anything more complex and he should come to us. A client would use a specialist for his advertising or sales promotion, so it should be the same for his incentives, he adds. "We can organise an event on the Northern Ice Cap on the day of the 24-hour sun, to mark the European or US incentives. There's not a place in the world we haven't explored. We do 150 events/projects/programmes a year so we're adding to that knowledge all the time." Then, of course, there is the peripheral management services a specialist can provide: merchandising the event;

helping to provide event communications such as teasers and flyers; and the launch package itself which usually incorporates a video of the destination and what it has to offer. "It requires creativity, it's not just travel arrangements," says Ms Sue Bryant, account manager at CID Incentives. "If a travel agent starts to organise an incentive he gets bogged down in detail as he doesn't know what to expect." So just who does use general travel agents for buying incentives? It seems to be the budget-conscious clients and the new buyers of incentives. Those who want only a flight and half-board would easily be satisfied. "Clients often go to a general travel company to save money, but they'll find that often they're just booked on a package tour," says Ms Bryant. "That won't give them the ser-

"The fast flight was cancelled. They enjoyed the extra evening in Munich. Our staff was up all night to get them on the first aircraft home"

holidaymaker," argues Mr Peter Hillman, project manager at Sheridan, an incentive specialist. "They expect porters, a pre-designated airline seat, pre-registration at the hotel and so on. Everything we do is calculated to be the best quality possible within the client's budget." What sets the incentive specialists apart from general travel agents, they claim, is specialist knowledge. From knowing which the best restaurants are in a certain resort in order to arrange an informal dinner and get-together to in-depth knowledge of hotel facilities to organise a business function and perhaps most importantly, access to the best rates. "If the client is doing a low-key promotion and wants to give the salesforce 50 holidays, that's fine," says Mr James Penney of incentive

operator Travel Awards. "But if anything should go wrong on foreign soil, claim the specialists, they will have you out of trouble in a jiffy, because of their patronage of a large network of regular suppliers. Just because something is booked doesn't necessarily mean, unfortunately, that it will operate. The travel industry may boast state-of-the-art computer reservation systems, but it counts for nothing if a flight is grounded at Frankfurt Airport. "I had a group of 20 in Munich trying to fly home on the last flight of the day, but the flight was cancelled," recalls Mr David Hackett, managing director of The Travel Organisation. "Our staff member got them back to a hotel and was up all night to ensure that they were on the first available flight the next morning. Because it was managed well, the group enjoyed an additional evening in Munich." It underlines the point that a client only has one stab at getting the incentive right, one attempt at motivating staff and treating them as guests throughout the trip. Getting someone else to manage the event also leaves the client company free to enjoy the incentive. "The managing director is just as much a delegate so we'll pre-manage it so he's free to enjoy it for business purposes and not for administration purposes. That role is a complete burden," says Mr Hackett. But what about the cost? A weekend in Paris is likely to be twice as expensive through an incentive specialist but it's justified by all those extras, afternoon tea on a *bateau mouche*, special group rates at Le Crillon and so on. Very often, the difference can be in the added value a specialist can incorporate to a package. "I can't necessarily better the air fare every time but we'll give more service for the price," says The Travel Organisation's Mr Hackett. Client fees for the use of an incentive specialist range between 10 and 15 per cent on net cost. On top of that, the client will have to pay for the extra seat on an aircraft and extra hotel room for the incentive company's staff representative to be present. But, on the plus side, claim the specialists, the air fare and room rates will be the lowest possible. "For value, we will ensure that our buying skills will produce a cheaper solution for a comparable package," says Mr Hackett. "For every £1 spent, the client wants £1.50 on value delivered and we'll beat anyone on value." Certainly, it is advisable to have a representative from the specialist company in attendance if the group is larger than 30. Just in case, of course.

When more than a travel agent is required

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CONFERENCES

A £900m market

THE BUOYANCY of spending on conference travel rests very much on the strength of conference and meetings business overall - and there seems no lack of demand for conferences of all types. New figures from the British Association of Conference Towns show that the UK conference market is worth about £900m a year, although this figure probably under-estimates the true size of the market if all types of meetings and conferences are taken into account. London alone hosts an estimated 20,000 meetings a year and, along with Paris, is the favourite among European convention venues. Evidence of the strength of support for the conference business comes from the £121m investment in the International Convention Centre, currently under construction in the centre of Birmingham, in the Midlands. Already the ICC has won two major bookings - the 17th International Congress of Genetics in 1993 and the International Association of Professional Congress

CASE STUDY

The Abbey Knockout



Hitting the target: the "It's an Abbey Knockout" competition in Monte Carlo

REWARDING A salesforce that already receives many incentives to sell provides a brain-twisting challenge for its employers' conference and incentive department each year. Abbey Life, like many of its rivals in the financial services sector, has a large self-employed salesforce to satisfy and, along with Allied Dunbar, helps to set the standards in the industry. "We're actually a little sparing on them," says Mr Peter Hickling, Abbey's assistant executive director, marketing operations. "The top achievers get a chance to go on an incentive only once a year. We don't want them to get the stage where they're saying 'Oh, not another convention!'" Every other year Abbey's top achievers strive for one of the 150 or so places in the elite Chairman's Club. In the years in between, like this year, all the salesforce competes for a place in a much larger incentive, the Agency Convention. Aside from limiting the frequency of any reward, Abbey is careful not to throw money at its salesforce. The incentive is a package of benefits and non-cash rewards to which it can respond. Mr Hickling explains: "Most people in the income bracket of successful salesmen have been in most parts of the world before, so the whole key is to provide unique added value."

So when Monte Carlo was chosen as the venue for its 1988 Agency Convention in July, the salesmen had to experience Monte Carlo with a difference. Abbey's salesforce had been on a cruise with a difference in 1986 when the company hired an entire ship, the Sea Princess, for 12 days for a cruise around the eastern Mediterranean. It was a hard act to follow. "Changing the venue and the gear completely is one of the keys to running successful conventions," points out Mr Hickling. The 1988 event, which had a budget of over £1m, was promoted during the qualifying period with teasers, reminders, branch parties and other events to help work up enthusiasm. It worked, but the numbers involved for this year's junket - more than 1,200 including partners, made it a logistical nightmare. More salesmen qualified than expected from the two-tier target levels. The top end qualifier (who earned at least £40,000 commission during a specified 15-month period) won a seven-day trip via Paris; the lower-level qualifier (who

earned a minimum of £28,000 commission) won a five-day trip via Nice. Mr Hickling concedes that the complexity of the event derived in part from the unusually large number of participants but Abbey certainly did not plan to disappoint so many high achievers. The number had swelled from an original figure of 700. Most incentive organisers would agree that delivering to a target group becomes more difficult as numbers rise because such events depend on the synergy of the participants. If they do not see one another, they lose touch and their enjoyment suffers. But Abbey gave it the green light and the fun began. "We said, 'Work hard and we'll show you France on the way,'" recalls Mr Richard Pavitt, who was Abbey's conference and incentives manager in 1985 when the plan was devised. He remained planning supreme after he left Abbey this April to become Richard Pavitt & Co. Abbey decided to make the getting there as much fun as possible. Some 38 aeroplanes were involved on the outbound

and inbound movement, using all the UK's regional airports. Overighting in Paris meant the best hotels, food and cabaret while the following day they departed on a 100-plus car rally to take part in the 630-mile Tour des Comarques Treasure Hunt, a drive that would take them three days until they reached Monte Carlo. "No-one's ever driven 400 people from Paris to Monte Carlo and got everyone there safely," says Mr Pavitt. "It's terribly exciting to be able to do things like that." Dracophille Richard Binns suggested the route, a rally expert put down the rally symbols and veteran rally driver Skirling Moss added the pits to the event. A section of the British Forces on leave made up a team of chase cars to make sure nobody got lost. While they were eating up the miles on French D roads, the less intrepid top achievers took to the tracks on the TGV to Avignon to spend the night in a Relais chateau before finishing the journey the next day. The lower band of achievers flew direct from the UK to Nice airport.

Once in Monte Carlo, participants were split among four hotels - spread half a mile apart - including the premier establishments, the Hotel Her-

mitage and Hotel de Paris. During the day they were left to their own devices. There was tennis coaching by David Lloyd, a golf tournament, sleeping in or sunbathing. One afternoon there was, coincidentally, a Royal Navy airshow, and another the half-day business conference with the theme, Expectations. On the last evening, Abbey had laid on a statutory gala dinner to close the proceedings, with an "It's an Abbey Knockout" competition the previous evening. Throughout the period Abbey relied on its own team of 100 staff members to smooth the way rather than on ground operators. Was the event rated a success? "Monte Carlo was enormously successful," says Mr Hickling. "We always do a survey afterwards and it rated very highly although not as highly as the Sea Princess. We had more qualifiers than we anticipated so the event was not as laid back as we'd wanted it to be. "It's very easy for professional convention organisers to lose sight of what the actual qualifiers want," says Mr Hickling. "We haven't learnt anything new from this year's event but people perhaps aren't as sophisticated in their requirements as the organisers think they are." And Abbey's 1990 Agency Convention? The destination is under wraps until November 4 when it will be announced with a video to start the incentive ball rolling again.

Gillian Upton

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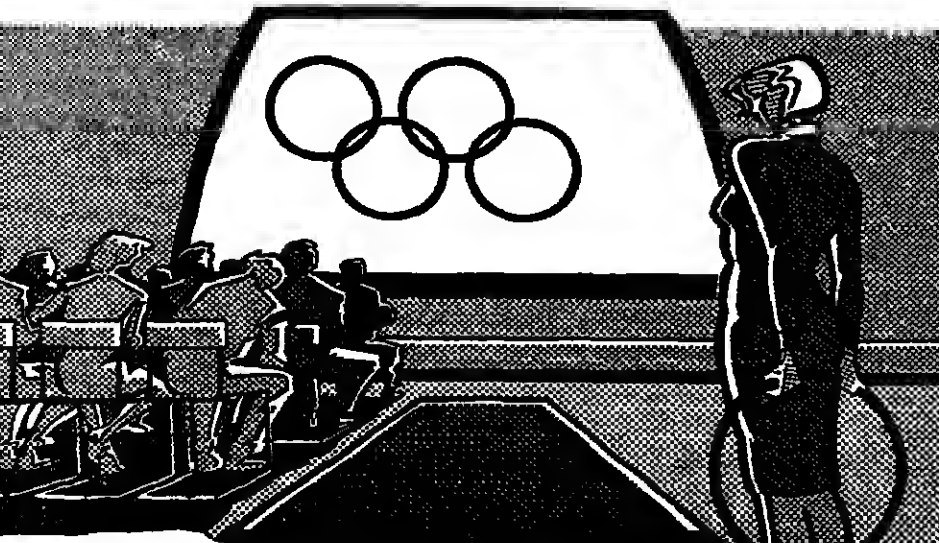
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Why cruising is popular again

Luxury on a budget

CRUISING IS rapidly becoming one of the most popular types of conference and incentive trip, having shrugged off its rather dowdy image of the early 1980s to emerge in the minds of many as the travel trip of a lifetime.

The fact that the reality of cruise ships may not always live up to the image - such as crowded sun decks to rival anything on the Costa del Sol or the indignity of two sittings for dinner - has not seemingly detracted from the appeal of this form of travel.

Mr Colin Cooper, conference and incentives manager for Princess Cruises, reports that "there have been four times as many inquiries about cruising as a conference or incentive this year as we had last year." While not all these inquiries obviously turn into firm bookings, the experience of Princess Cruises is echoed by all its major competitors.

What makes cruising so attractive is its flexibility. It offers not only meeting rooms for conferences and briefings but also all the facilities of a large modern hotel - such as restaurants and swimming

pools, as well as dancing and entertainments every evening. More importantly for the organisers, it keeps everyone executives and their spouses - in one location where it is possible to ensure that they are being well looked after as well as having them in the right place to get the corporate message across.

Budgets are also an important factor when organising a conference or incentive travel trip and cruising enables the actual expenditure to be forecast very accurately, since the bulk of spending - fares, accommodation and food - can be calculated in advance.

Discretionary spending aboard ship is usually left to the individual, although companies anxious to ensure the success of a trip may decide to pick up the total tab. From the individual executive's point of view, cruising offers a trip which many would like to do but few feel they can afford. In fact, cruising is often no more expensive than land-based hotels - but it is perceived as a luxury trip and that is all-important. Cruising also enables compa-

nies to deal with a single supplier for travel, accommodation and so on, as well as with experienced organisers of incentive and conference trips.

One of the top cruise lines favoured by incentive companies is the Royal Viking Line, which operates up-market cruise liners out of the US, Caribbean and Mediterranean. Allied Dunbar, the financial services group, has chartered the Royal Viking Sky in June next year for three six-day cruises. And Princess Cruises has recently taken groups from Hoover and Firestone Tyres on its lines as incentive and conference cruises.

Some companies that decide to use cruising as a conference or incentive trip are taking advantage of the benefits of a cruise for small groups or even individuals.

But it is the larger companies which are currently most attracted by the motivational aspects of cruising. They are also looking for liners providing up-to-date audio-visual technology to enable conferences to take place on board.

David Churchill

INCENTIVE TRAVEL 3

HOTELS

A no-hassle service

WHEN Lloyds Bank wanted to hold a top-level management conference recently, it looked for a venue that provided security with comfort.

The bank chose the Lygon Arms, a luxury country hotel owned by the Savoy Group in the heart of the Cotswolds, which not only has the latest meeting facilities (including a computer link) but also is prepared to offer exclusivity.

"With security and confidentiality becoming more important to companies, we have noticed a growing trend of management teams coming to the countryside and taking over the Lygon Arms for exclusive use," says Mr Kirk Ritchie, the Lygon Arms's managing director.

It is hardly surprising that top-class hotels such as the Lygon Arms go to this trouble, since the conference and incentive business is the fastest growing sector of the hotel industry.

Virtually all types and sizes of hotels now go to great lengths to woo the conference and incentive traveller - such as arranging special theme nights to go with a corporate campaign. Two pharmaceutical companies recently took their sales forces through a mini-Olympics at the Holiday Inn in Malta as part of their motivational programme.

But increasingly the hotels are seeking to provide a hassle-free service to conference and meeting planners. Grand Metropolitan's Berni and Chief Brewer Hotels group, for example, has just launched a special "Meetings Plus" facility aimed at companies who want to use its budget-priced hotels.

With this service Berni's hotel team finds the most suitable hotel within the group for the needs of the conference and meeting organisers.

"We have spent almost a year researching customer's needs, formulating our operating and service standards, equipping our meeting rooms and - most importantly - training our staff to get our new meeting package right for our customers," explains Mr Mark Marshall, director of hotels marketing.

Providing a centralised service is also increasingly the policy of the large international chains. The Marriott Group, for example, which operates some 150 resorts and hotels around the world, can arrange conferences from a central reservation facility and it also publishes a quarterly magazine called *Network* for meeting planners.

Marriott calls its conference operation the "No Hassle Meeting" programme. Mr Ken Kleiman, director of sales and marketing at the Marriott hotel which initiated the scheme, explains: "We decided on the No Hassle Meeting programme because we are aware of the pressures placed on the meeting planner to organise a successful trip."

Trusthouse Forte calls its central booking service Meeting Point - a facility which enables users to select from more than 200 hotels. "No Hassle Meeting" programme. Mr Ken Kleiman, director of sales and marketing at the Marriott hotel which initiated the scheme, explains: "We decided on the No Hassle Meeting programme because we are aware of the pressures placed on the meeting planner to organise a successful trip."

Holiday Inn, for example, has long been an established conference venue but it has recently also launched an incentive package in nine European cities and resorts ranging from Manchester to

Madrid. The two-night and four-night packages include sporting and cultural events, a cruise on the Rhine or even a visit to the Royal Opera in London.

"We decided the time was right for Holiday Inn to enter the incentive market and we have pitched our programmes at the expanding mid-management sector of the market," says Ms Pamela Carvell, marketing director for Holiday Inn International in Europe.

"We believe that annual sales meetings are now not just viewed purely for communications but for expanding the demand for incentive travel locations," she adds. "We plan to expand the programme to include locations throughout the Middle East and Asia Pacific in the near future."

One problem facing UK hotels has been the after-effects of 1986, when American fears of terrorism led to advance plans for conference and incentive trips to Europe being cancelled. Since the lead time for some of these events can be two years or more, the UK hotel industry has been surprised to note a return to favour with US conference and incentive organisers.

Mr Robert Tether, sales and marketing manager for the St James Court Hotel in central London, says that there has been a marked increase in interest from the US. "London in particular is becoming a popular venue again and anything which is typically English, such as the St James Court, is especially favoured," he says.

In the international market the Caribbean remains a key favourite with both Britons and Americans. "The Caribbean is an ideal venue for conferences and incentives since it has all the motivational assets of sun, sea and entertainment, plus the infrastructure to cope with large groups," says Mr Drew Foster, managing director of specialist operator Caribbean Connection.

Earlier this year, for example, Pioneer and Mutual Insurance took a group of 50 sales staff and their partners to Heywoods Hotel in Barbados, both as a reward for sales performance and as an opportunity to discuss future objectives.

Elsewhere in the Caribbean, the Antigua Tourist Board is making plans to expand its share of the incentive and conference market with the opening of a hotel - the Royal Antigua - which has been purpose built for large groups and conferences.

Although most hotels recognise the need to meet the growing demand for conference and incentive custom, some pay only lip-service to the need for higher standards.

One common complaint is the failure of many hotels to provide a single-person contact for meeting planners in the run-up to a conference and for the meeting itself. Often all kinds of hotel staff are used, leading to confusion and lack of co-ordination.

Other complaints include poor banqueting facilities and ineffective technical equipment. Some hotels also fail to provide hotel and conference guests.

Advice from conference planners suggests that those responsible for organising meetings should leave little to chance.

"Make sure the facilities meet the needs of the event - including such details as whether the lifts can handle bulky exhibition material," is typical advice.

David Churchill

Meeting places - from the slightly unusual to the distinctly odd

Swim with dolphins, hire an island

NEXT MONTH the fourth annual Countertrade Conference is being held at the Hyatt Regency Hotel in Singapore, and 250 are expected to attend. Nothing particularly unusual in that. But if you want something out of the ordinary to which to tempt phlegmatic punters or a jaded workforce, there is still plenty on offer.

Obviously, if there is time, and money is not a crucial factor, you will be thinking of going overseas. But one need not stay on the beaten track, even in the UK. Here are some suggestions, from the offbeat to the ever-so-alightly-absurd.

□ Dubai. A daily flight by Emirates from Gatwick Airport includes a five or six-course meal on Royal Doulton china. There is free car transfer at both ends of the route and first-class business travel between Gatwick and Victoria Station, London for first and business class passengers.

The airline uses the Airbus A310 but has opted for six fewer seats than the normal capacity of 187 passengers. 18 first-class electronically-reclining sleeper seats, 32 business class seats and 151 tourist seats. Instead of the standard six toilets, Emirates A310s have seven.

The Dubai Marine Hotel boasts a Thatcher's pub and restaurant, while the Chicago Beach Hotel offers four swimming pools. The Job All Hotel - just past the port, with transport to the town and airport available all day - claims its location is perfect for seminars and offers full conference, convention and secretarial facilities.

With the opening of the Emirates golf club earlier this year, the city has the only grass championship course in the Gulf. At the Al Maktoum Stadium there is soccer, while a 30,000 capacity cricket stadium and 15,000 seater hockey stadium are also available. Chess and squash are also popular.

Eating out? Indian, Mexican, Chinese food, pizzas, fish and chips, vegetarian, Arabic, Kentucky Fried Chicken - Dubai caters for all palates.

□ The Bahamas. Surprisingly, UK and US citizens do not need passports to enter if their visits do not extend beyond three weeks. But Britons will find that it is a different matter when they return home.

Where else can you combine windsurfing, parasailing, scuba diving and going to a casino with a plethora of first-class conference facilities? Moreover, the highest recorded temperature in the hottest month - August - is no more than 95F, while the mean of the daily minimum temperatures in the coolest month - January - is as high as 62.9F. The worst month for rainfall is June, but November to April are fairly dry.

□ Young Island. Off the coast of St Vincent, this island - whose sole property is a luxury hotel consisting of 29 buildings - is available for hire. It is an ideal place for spectacular sight-seeing and trimaran voyages, eg to Mustique, but not for a conventional conference. More details: Peter Roberts 226-1723.

□ Bermuda. Ford, Rover, Alfa Romeo and Renault have all sent groups to the island this year. Hotels like the Marriott Castle Harbour and the Elbow Beach can cater for thousands, but other such as Glencoe, Cambridge Beaches and Pompano Beach Club are now wooing smaller groups, offering an all-in rate, including meeting room facilities.

□ Hawaii. The Hyatt Regency Waikoloa, which opened last month is described as a "300m fantasy resort." To give some impression of the place, it is hard to improve on



The Raffles in Singapore: a famous hotel which recalls the heyday of the British Empire

the press release: "the focal point of the 62-acre resort is a 77-step 105 ft-high grand staircase that descends towards a four-acre lagoon with its own beach where guests can swim with the dolphins."

The 1,241-room hotel provides "every imaginable activity to enable guests to live out their fantasies." Rest assured: only fantasies that may be mentioned in polite society are catered for - guests who might like to spend the day being a racing car driver, a big-game hunter on safari, a cowboy at a working cattle ranch or, of course, a dolphin trainer.

And, to reach their rooms, they can choose between a boat trip on a mile-long network of canals, a tram journey or a walk across a museum filled with \$3m of Oriental and Pacific artwork.

With seven restaurants, eight tennis courts, 12 lounges, penguins and a health spa, there is a risk of being overwhelmed. But there is also 7,500 sq ft of meeting space if your visit has a serious purpose.

□ Norway. Why not hold your next conference north of the Arctic Circle? The SAS Aita Hotel is centrally situated in the town of that name. In the winter there are snow-covered saunas and reindeer driving, while summer provides the opportunity for paddling for gold and white water rafting.

The 108-room hotel has all conference facilities, including audio-visual equipment, telex and telefax. It is fully licensed, with a sauna, solarium and discotheque.

□ Singapore. Raffles Hotel, with 127 rooms, is small by the country's standards and (relatively) expensive. But it has a history that many of its rivals lack. Rudyard Kipling, Somerset Maugham and Noel Coward stayed here. The hotel opened in 1886 and its architecture is French Renaissance: the ceilings are high, the stairs are balustraded and the corridors wide.

Though it might be impractical, one could stay here and attend a conference elsewhere in this convention city. According to the Singapore Tourist Promotion Board, the cost of a first-class hotel room in the city is less than half that in London or Paris. The same holds true for meals, while getting around Singapore in a taxi costs about a quarter of what it would cost in London and less than a fifth of what it would cost in Tokyo.

□ Macau. The Mandarin Oriental has recently opened conference facilities for 240 delegates, as well as a VIP

departure lounge at the Shum Tak Centre, the Macau ferry terminal in Hong Kong. Coca-Cola, Peat Marwick and Cathay Pacific Airways have already made use of them. Even at 4am the hotel can provide a *soirée-humère* show.

□ Wales. Other than that it is a former Bethesda chapel, the Llansollon conference centre may not be all that remarkable. But the town, close to the North Wales border, is ideally situated for small national conferences and within easy reach of airports at Manchester, Liverpool and Hawarden.

The auditorium seats 150 and tippers need not be worried about the building's former use - private bars can be arranged. Activities that can be provided for delegates include white water rafting, canoeing, clay pigeon shooting, wine-tasting contests and canal boat trips. More details: Roger Francke 0978-861712.

□ Oxford. Exeter College has a lecture hall for 150 plus a dining hall for the same number. It has seminar and computer rooms and its recent clients include a variety of organisations: Bonn University, Oxford Magistrates, the Musical Appreciation Society, Mobile Radio Users' Association and the Law Society. Though conference delegates dine in hall, they will not necessarily sip with academic: the college's fellows dine in the Senior Common Room rather than at High Table during the vacations.

Indeed, almost all Oxbridge colleges can be hired for conferences, not only during the long summer holiday from the end of July to early October, but also during the Christmas and Easter breaks.

Mr Jerry Salter, Exeter's domestic bureau, argues that the colleges are better value than purpose-built conference accommodation, such as the Randolph. He admits to a lack of bathrooms or saunas, but he points out that all the bedrooms are now centrally-heated and all have hot and cold water. Scouts still attend, to add to the charm, even if they no longer have to pour out vases of steaming water from which to shave. Inquiries (mornings) 0855 275641.

□ Rion/Windsor. The College, one was politely informed, is not available at any time of the year for conferences. As for the Castle, one did not presume to ask. Salter Brothers, the boat company, said it could handle small conferences of up to 70 people, but usually these would be spin-offs from Oxford conferences, where delegates were enjoying a day out on the river. None of its boats had a meeting hall.

□ The Thames. HMS Belfast, permanently moored between Tower Bridge and London Bridge, can cater for conferences of up to 125 people seven days a week. There are the usual convention facilities, with additional charges for audio-visual equipment. Though it is not possible to spend the night on board, a licence extension can be applied for if at least 10 days' notice is given.

Ring & Bryner, the sole caterers on board, is a division of Trusthouse Forte and a choice of menus is provided in advance.

□ Cinemas. The Rank Organisation occasionally takes bookings for conferences, but these must subscribe to a rate condition: they need to be morning-only events. Refreshment facilities rarely extend beyond an airline box on the knees. But for a close-circuit TV presentation, the cinema is ideal and recently the Prudential hired about 30 cinemas round the country (including some Cannons) to motivate its agents.

□ Buckinghamshire. Ch-

vedon, which belongs to the National Trust, claims to be England's only stately home hotel. It has been the home of a Prince of Wales, three dukes and the Astor family. The set is still exclusive - there are only 18 bedrooms - but there are conference and almost all other facilities. It is also convenient for Ascot races.

□ Cleveland. The delightfully-named Crinkle Park Hotel at Eastington is situated between the moors and the sea in 35 acres of parkland. Darlington railway station is 45 minutes away and smaller conferences (up to 60 people) can be held. More details: 0687-40616.

□ Devon. Twenty miles from Exeter, the Moorland Hotel at Bovey Tracey, Newton Abbot, is situated on Dartmoor. More details: 03846-407.

□ Leicestershire. With facilities for five separate conferences - though four of them would have to be pretty small - Stapleford Park, near Melton Mowbray, was formerly the country seat of the Earls of Harborough. Children over 10 only. Details: 05294-622.

□ Worcestershire. Eight separate conferences could be held in the Chateau Impney Hotel at Droitwich Spa. A replica of a French chateau, erected in the 19th century by a local millionaire, is interlinked through a subterranean passage with a purpose-built 7,000 sq ft conference centre. There is also a purpose-built syndicate centre and a leisure centre, while there are private dining facilities in the chateau.

□ Vienna. Just in case you have dismissed all these suggestions, you might be interested in a conference for conference organisers next April. Conference '89 will feature case study presentations from senior managers in European commerce and industry. There will be more than 12 hours of intensive business sessions for the 2,000 delegates. The £750 fee includes return air fare within Europe and first-class hotel in Vienna for three nights. Curiously, the "special low-cost spouse/partner package" at £250 covers four nights. Details: Group Communications 01-483 4424.

Gabriel Bowman

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FT LAW REPORTS

Charterers not liable for fog delay

BULK TRANSPORT GROUP SHIPPING CO LTD v SEACRYSTAL SHIPPING LTD
House of Lords (Lord Bridge of Harwich, Lord Brandon of Oakbrook, Lord Templeman, Lord Ackner and Lord Oliver of Aylmerston) October 20, 1988

WHERE DISCHARGING time under a berth charterparty is to count from when the ship gives notice of readiness "whether in berth or not", the charterer is not liable for delay if the designated berth is available when notice is given but is unreachable because of fog.

The House of Lords so held when allowing an appeal by charterers Bulk Transport Group Shipping Co Ltd from a Court of Appeal decision (1987) 2 FTLR 171 that they were liable on a demurrage claim by Seacrystal Shipping Ltd, owners of the *Kyzikos*.

LORD BRANDON said that by a voyage charterparty dated October 26, 1984 the *Kyzikos* was chartered to carry a cargo of steel from Italy to the US Gulf.

She was ordered to discharge at Houston. She arrived and anchored there and the master gave notice of readiness to discharge. The berth at which she was to discharge was available, but she was prevented from reaching it by fog until three days later.

The owners claimed \$30,435 demurrage. The charterers denied liability. The question was whether time for discharging counted during the period in which the ship was prevented from proceeding to berth by fog.

The arbitrator decided that the owners' claim succeeded in full. Mr Justice Webster allowed an appeal and dismissed the claim. The Court of Appeal allowed an appeal and restored the arbitrator's award. The charterers now appealed.

The charterparty was on the Gencon Box Layout printed form 1974, with typed entries and amendments. It provided that discharging time was to commence when notice of readiness was given, "time lost in waiting for berth to count as discharging time". Typed additional words provided "Time to count...w/pon/wibon/wifon/wicon/wicon...".

Those acronyms had the following meanings: "w/pon" - whether in port or not; "wibon" - whether in berth or not; "wifon" - whether in free pratique or not; "wicon" - whether cleared customs or not.

The characteristics of a port charterparty were that the ship's contractual destination was a named port, and that the ship, to qualify as having arrived at port and entitled to give notice of readiness must satisfy two conditions: that if she could not immediately proceed to berth she had reached a position within the port where waiting ships usually lay, and that she was at the immediate and effective disposition of the charterers.

By contrast the characteristics of a berth charterparty were that the contractual destination was a berth designated by the charterers within a named port, and the ship, to qualify as an arrived ship entitled to give notice of readiness, must have reached berth and be ready to discharge.

It was common ground that the charterparty was a berth and not a port charterparty.

Two views had been advanced with regard to the meaning of "whether in berth or not" in a berth charterparty.

One view, put forward by the charterers and accepted by the arbitrator and Mr Justice Webster, was that it covered cases where no berth was available, but did not cover cases where a berth was available and the ship could not proceed to it because of bad weather such as fog.

The other view, put forward by the owners and accepted by the arbitrator and the Court of Appeal, was that the phrase covered cases where a ship was unable to proceed to a berth either because none was available or because, though one was available, it was prevented by bad weather such as fog from proceeding to it.

The authorities presented two aspects as to the meaning of "whether in berth or not", one positive and one negative. The positive aspect was that in the authorities "whether in berth or not", when used in a berth charterparty, had uniformly over a long period been interpreted as relating to the availability or unavailability of a berth. In other words the phrase had been interpreted as dealing with the problem of congestion in ports, and putting the risk of congestion delay on charterers.

The negative aspect of the authorities was that "whether in berth or not" had been used in berth charterparties at least since 1909, yet counsel for the owners was unable to point to a case in which it had been contended that the phrase covered a situation where a berth was available but the ship was prevented by bad weather from proceeding to it.

The inference drawn from those two aspects of the authorities, one positive and one negative, was that "whether in berth or not" had, over a very long period, been interpreted as relating to the availability or unavailability of a berth (a berth being available) or not in berth (a berth not being available).

There were two significant features about the context in which "wibon" was to be found in the charterparty.

The first was that, if the introduction of "wibon" in the typed addition had been intended to modify or replace the printed lines "time lost in waiting for berth to count as discharging time", one would

have expected them to be deleted. They were not deleted. The second was the close association of "wibon" in the typed addition with the other acronyms, "w/pon", "wifon" and "wicon", which all seemed to be directed at the problem of congestion in port rather than bad weather.

LORD JUSTICE LLOYD held that "whether in berth or not" enabled a valid notice of readiness to be given once the vessel had arrived in port, though the reason she was prevented from proceeding was not unavailability of a berth but bad weather.

He supported his conclusion by reference to the absence of any words of qualification in "whether in berth or not"; the traditional view of the effect of the phrase; and the importance of certainty in relation to a commercial contract.

First, as to the absence of words of qualification, it was accepted that "in berth or not" did not indicate it was related to availability or unavailability of a berth. However, it was not possible when interpreting a phrase which had been regularly included in berth charterparties over a long period, to disregard long-established authority as to its intended purpose. The authorities showed that since 1912 at least it had been recognised that the purpose of the phrase was to deal with the problem of a ship chartered under a berth charterparty arriving at port of destination and finding no berth available for her. There was no reported case where it had been suggested that the phrase was intended to deal with the problem of a ship prevented by bad weather from proceeding to berth.

Second, as to the traditional view of the effect of the phrase, Lord Justice Lloyd said that had always been that the phrase became operative to enable a valid notice of readiness to be given as soon as the

vessel arrived in port, provided the other conditions of valid notice were satisfied.

That generalisation could not be accepted as correct. In cases where no berth was available that had been the traditional view, but where a berth was available but was unreachable by reason of bad weather, no traditional view had been established, because the question had never arisen in court.

Third, as to the need for certainty, it was accepted that certainty of interpretation was a most desirable characteristic of any contract, especially a commercial contract containing expressions commonly in use. However, a decision that "whether in berth or not" only took effect when a berth was not available did not provide any less certainty than a decision that it took effect when a berth was available but was unreachable by reason of bad weather.

Having regard to the authorities and the context in which "wibon" was to be found in the present charterparty, "whether in berth or not" should be interpreted as applying only to cases where a berth was available but was unreachable by reason of bad weather.

The appeal was allowed. Their Lordships agreed.

For the shipowners: *Martin Moore-Bick QC* and *Charles Friday* (Middleton Potts & Co)

For the charterers: *Anthony Diamond QC* and *Bernard Eder* (Hobman Fenwick & Willan)

Rachel Davies
Barrister

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CONTRACTS

Office development on South Bank

NORWEST HOLST CONSTRUCTION has been awarded a £21m contract by Regalian Properties following completion of the developer's *Honors* office building on London's Bankside, shortly to be the new home of the Financial Times.

Called Red Lion Court, the new development will provide 150,000 sq ft of office space on five and eight stories on a site adjacent to Southwark Bridge.

The design calls for deep

basement construction and, because of the River Thames nearby, groundworks will include extensive sheet piling and bored piled foundations.

The 29-month contract is for shell and core construction only, allowing for fitting-out by the eventual occupier. The finished structure will have brick/stone and curtain wall elevations.

Preliminary works for the reinforced concrete frame building started last month.

Ottershaw hospital development

HIGGS AND HILL SOUTHERN has been awarded a £8.8m contract to construct a ward block at St Peter's Hospital, Ottershaw, Surrey, by the South West Thames Regional Health Authority, as part of the hospital's redevelopment programme.

The building will have a reinforced concrete frame on mass concrete foundations. External walls will be of facing blockwork. The pitched roof will have structural steel trusses and fibre cement roofing slates.

The block will create eight wards, accommodating 212 beds split between surgical and medical patients. It is being built to the latest Department of Health design standards, called Nucleus, which should make it easier both to expand the hospital at a later date, and also to link together the phases of redevelopment as each is completed.

Architect and consulting engineer for the services is the South West Thames Regional Health Authority. Consulting engineer for the structure is Alan Marshall and Partners and quantity surveyor is J B Marks and Partners. Higgs and Hill Southern is main contractor.

£11m orders for Osborne

Southern based construction group, **GEOFFREY OSBORNE**, has won contracts worth more than £11m.

A £5.5m building contract, for London & Metropolitan, is for three office units at Watchmoor Business Park, Camberley. The units will give a total of 74,000 sq ft of office space.

The buildings will have over-hanging pitched slate roofs and cantilevered first floors clad in dark brick, white curtain walls and tinted glass. The main entrances will feature classical pediments and columns. Each building stands in its own landscaped site. Osborne's external works include roads and car parking.

At British Caledonian's flight training centre at Crawley, Osborne is undertaking a £925,000 contract to construct flight simulator pads and a two-storey accommodation block.

A £873,000 refurbishment scheme for William Mercer

Fraser has started at Thames Side House, Windsor. The 20-week contract is to refurbish an eight-storey office building.

Osborne's civil engineering company is carrying out a £4.4m road contract for East Sussex County Council. This 91-week contract is for 2.8 km of single carriageway on the A22.

At Merton, Osborne is carrying out a £1.9m contract for management contractor, Bovis Construction, to construct roads and car parks for a new Savacentre.

Norwich project

Contracts valued at around £11.5m have been awarded to **WILLMOTT DIXON** companies. The largest, worth about £8m, has gone to Bush Gould of Norwich, for refurbishing and altering buildings at Colgate, Norwich, to form office accommodation, and building an underground car park for St. George's House Investments.

Bush Gould has also been engaged to construct an industrial unit at Whiffier Road, Norwich, for European Land Investments in a contract worth in the region of £972,000.

The contracts have been awarded to Willmott Dixon Construction. They are a £775,000 contract to build an extension to Churchgate Manor Hotel at Old Barlow, Essex, and the other, worth £541,000, is for internal office refurbishment at International Computers in Stevenage.

Willmott Dixon Housing is working on a £1.7m contract to build 35 homes for Aylesbury Vale District Council and Willmott Dixon Design and Build has been awarded a £1.8m contract to design and construct an office complex in Colchester for the Churchmanor Property Co.

Schlumberger

SCHLUMBERGER THIRD QUARTER EARNINGS

New York, New York, October 20 - Schlumberger Limited reported net income in the third quarter of \$112 million, \$0.42 per share. In 1987 third quarter income included an unusual gain of \$69 million (\$0.25 per share) on the sale of the investment in Compagnie Luxembourgeoise de Telediffusion. With this gain, income from continuing operations was \$152 million, \$0.54 per share, in 1987. Net income in the third quarter of 1987 was \$2 million, which included a \$70 million award from the Iran U.S. Claims Tribunal and \$229 million less on the discontinued operations of Fairchild Semiconductor. Revenue in the third quarter of 1988 was \$1.24 billion.

Evan Baird, Chairman, stated, "The decline in oil prices during the quarter affected the drilling activity, particularly in North America. Worldwide rig count was down 1% compared with the same quarter last year. However, Oilfield Services revenue was \$690 million, up 13%, on a comparable basis. In Measurement & Systems, revenue, on a comparable basis, gained 5% to \$495-million. Schlumberger Industries was below the record pace of the first two quarters of this year; their mainstream utility metering businesses made further progress. Third quarter losses at Schlumberger Technologies increased compared to the second quarter."

For the first nine months of 1988, net income was \$357 million, or \$1.32 per share, versus \$187 million, \$0.67 per share, earned in the previous year from continuing operations. Revenue for the nine months gained 13% to \$3.89 billion.

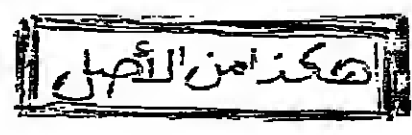
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NOTICE to the holders of

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NOTICE IS HEREBY GIVEN to the holders of the above-mentioned Notes (the "Notes") that at the Meeting of the Noteholders convened by the Notice published in the Financial Times and the Luxembourg Wort on 19th September, 1988 and held on 14th October, 1988, the Extraordinary Resolution set out in such Notice was duly passed.

Issued by Landesbank Rheinland-Pfalz - Girozentrale - Dated 25th October, 1988.



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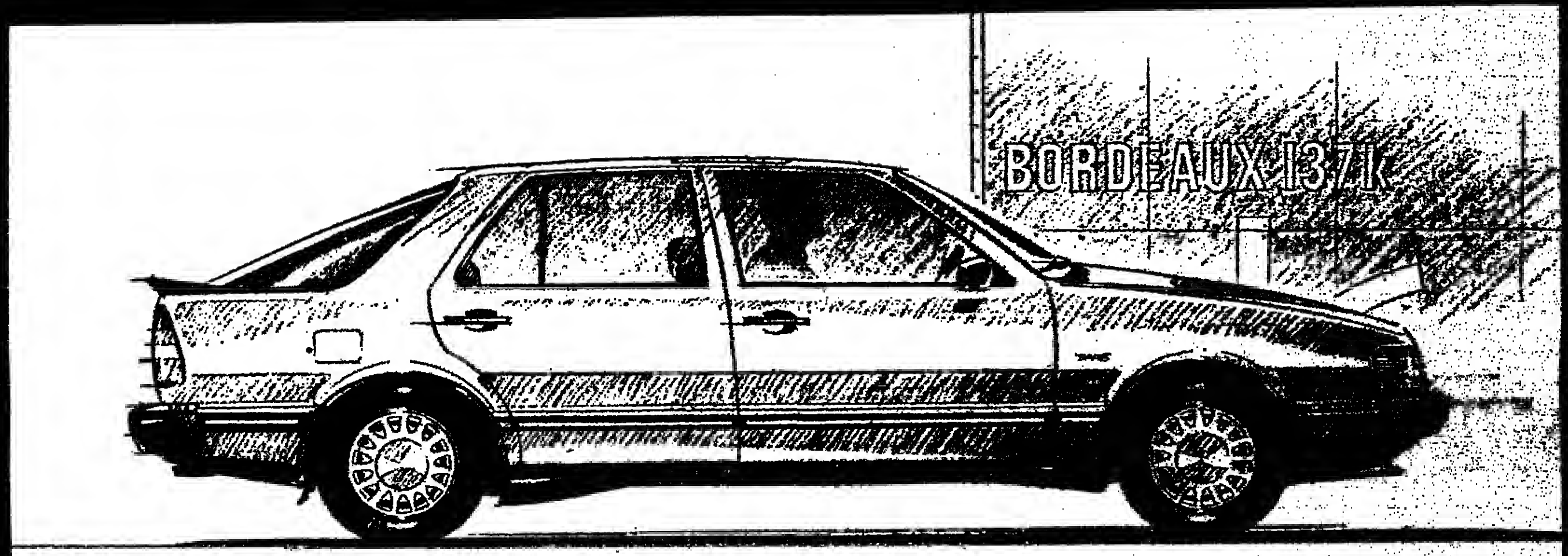


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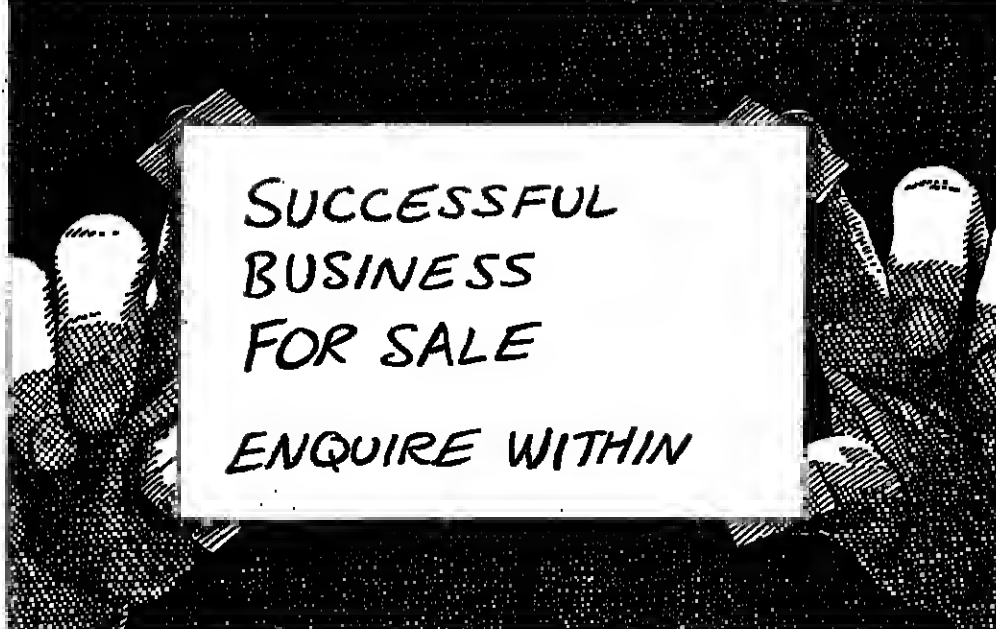
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ACCOUNTANCY

The Financial Times proposes to publish this survey on 18th November 1988. For a full editorial synopsis and advertisement details please contact: Jacqueline Keegan on 01-248-8000 ext 3749

or write to her at: Bracken House, 10 Cannon Street, London EC4P 4BY

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

ARTS

Surreal images from a winsome Wonderland

William Packer views an impressive retrospective of the artist Paula Rego

A retrospective exhibition at a major public gallery is a distinction much coveted by artists...

fact organised by the Gulbenkian Foundation in Lisbon, where it was shown earlier this year...

superficial differences in approach and subject matter, draws both the earliest and the latest work together into a coherent whole...

Then comes a considerable jump that, missing the 1970s altogether, brings us to 1981. The shift into figurative art is then complete...

undescribed. We are moving into the imaginative territory occupied in modern painting only by Balzac. The world is that childhood world of fairy tales or Alice's Wonderland...



The Family by Paula Rego

'The world is that childhood world of fairy tales or Alice's Wonderland'

Wexford Festival

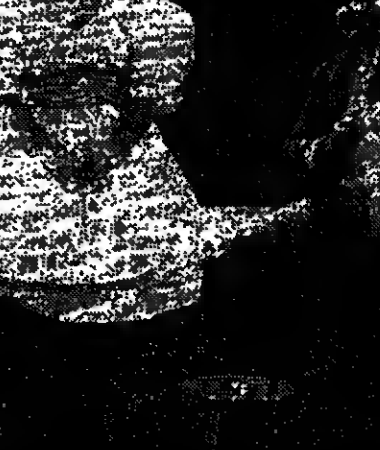
THEATRE ROYAL, WEXFORD

With a slow but deliberate policy of expansion the Wexford Festival has started to build upon its successes of recent years...

is unlikely to find performed to professional standards anywhere else in the world...

deeper lyrical instincts that inform the best music of the composer's later years...

would hesitate to put the blame for that on the conductor Albert Coates, whose reading of the score was otherwise a model of idiomatic Czech musicianship...



Anne-Marie Owens and Peter Lightfoot in The Devil and Kate

'Unlike many festivals, Wexford suffers no self-doubt as to why it is in existence'

though by no means another Rusalka, the basis for the plot is a simple folk-tale about Kate, an overweight young woman...

alone and unloved despite all her material gains, was any gloss added to the story and that seemed to me wholly unjustifiable one...

As all but three of the players have the words "and others" in the dramatic personae, I must not be too crucial about the acting, which is all decently competent...

double for the sleepwalk. Banquo (David Bateson) is properly dignified and his blood-soaked ghost quietly indignant...

call - they are there as "others." Their cantorus is covered with a cloth bearing what looks like an Israeli hexagram but that troubling liver goes into the soup just the same...

Macbeth

GLOUCESTER

Orchard Theatre's Macbeth, a joint production with the Plymouth Theatre, is full of interesting points. Nigel Bryant has given it attention-grabbing direction...

director's emphasis on religion - the Scots cross themselves relentlessly and the witches are actively anti-Christian...

Similar, but not all so extravagant, touches occur all the evening. As Malcolm is inviting his ears to Scone above a severed head that makes the girls shudder...

As all but three of the players have the words "and others" in the dramatic personae, I must not be too crucial about the acting...

call - they are there as "others." Their cantorus is covered with a cloth bearing what looks like an Israeli hexagram...

ARTS GUIDE

OPERA AND BALLET

London Royal Opera. Celebrated Welsh National Opera production of Falstaff by Peter Stein...

American Ballet Theatre, with Mikhail Baryshnikov as artistic director and Leonide Massin's choreography (47303837)...

Fuge von Beethoven (Liebeslieder Walzer by Brahms, Simon Boccanegra by Verdi, and George Enescu's Abbaio with Gabriele Lechner...

Born Opera. Semiramide in Luigi Donizetti's opera by Giuseppe Verdi, conducted by Cheryll Studer...

New York Metropolitan Opera (Opera House, Lincoln Center). James Levine conducts the premiere of Otto Schenk's production of Gotterdammerung...

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Alfred Brendel

BARBICAN HALL

Alfred Brendel is playing all the Beethoven piano concertos with the London Symphony Orchestra at Barbican Hall...

first concerto was fastidious, forceful and elegant. His opening movement was absolutely deft; the big Beethoven cadenza he chose built up a terrific head of steam...

Maurizio Pollini

FESTIVAL HALL

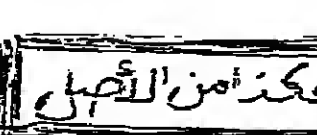
Maurizio Pollini's Saturday recital came under the South Bank's "Revolutionary" umbrella, by virtue of including Schoenberg's opus 11 pieces...

Since the unfortunate explosion of the Fitzwilliam Quartet, two of its fragments - the violinist Daniel Zisman - the cellist Ioan Davies - have joined Alain Planès to form the Debussy Piano Trio...

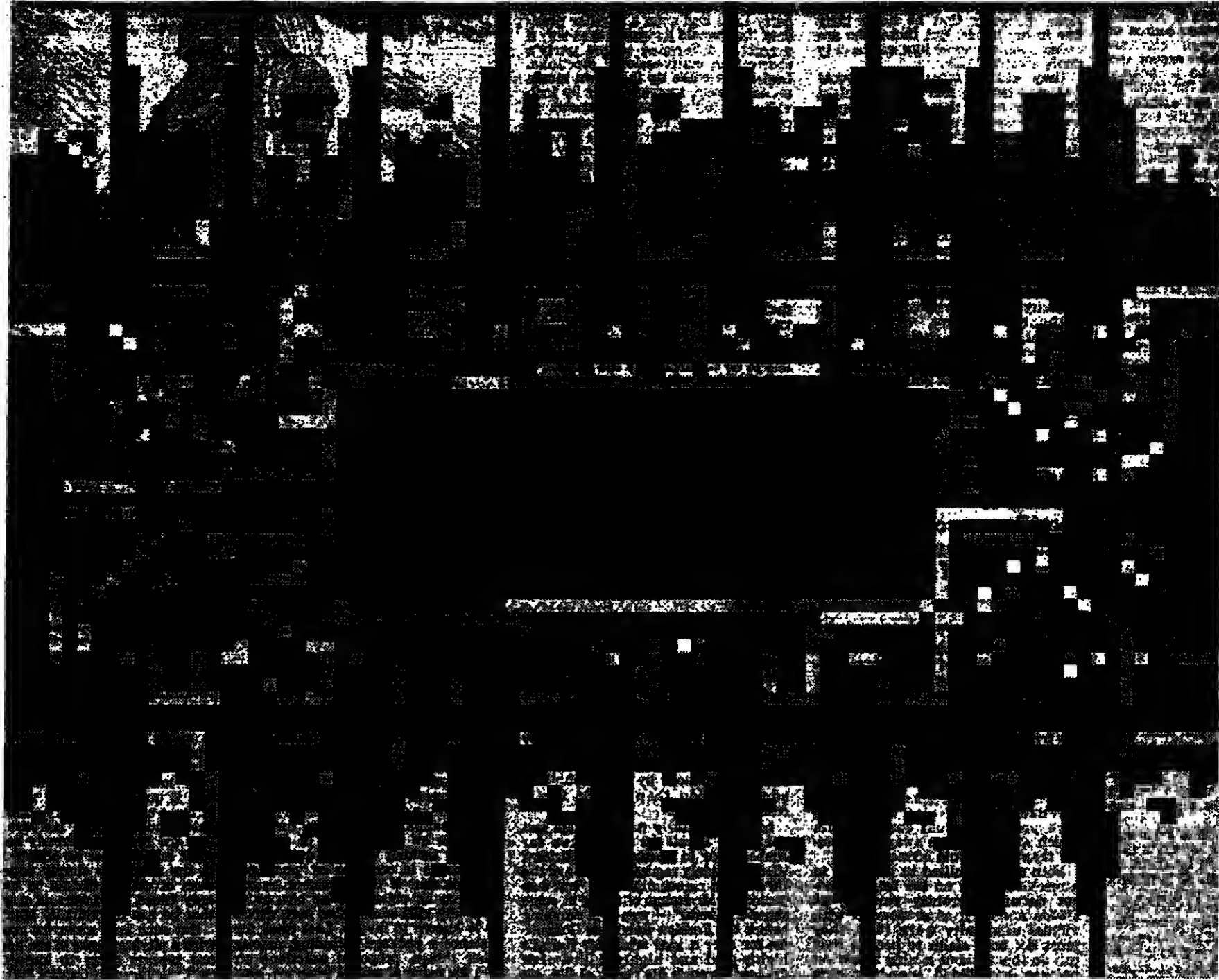
Royal Opera House unveils £100,000 drive for new works

The Royal Opera House yesterday gave its support to a scheme to encourage new modern opera composers as part of its policy of broadening its appeal to a wider public...

"to explore the craft of opera writing through discussion, workshops, and associated activities. The Arts Council has already donated £6,000 towards the new operas but the organisers are hoping to raise the rest of the money by appealing to 1,000 readers of The Independent newspaper to sponsor the project with donations of £100 each...



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Siemens is the only European manufacturer of 1 Megabit DRAMs, yet development is well advanced for the next generation of the memory - a 4 Megabit device involving even smaller scales of integration. This chip - with sufficient capacity to store an average-sized novel - will be in production by next year.

Progress continues, for high-capacity memories are only a means to an end: they are the "vehicles" for even more complex chip technology that will bring greater innovative trends to: telecommunications and information technology, industrial electronics, automotive electronics, entertainment electronics and many other fields where innovation linked to quality are key factors.

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TUESDAY OCTOBER 25 1988

The case for child benefit

MR JOHN MOORE, the British Social Security Secretary, has long been an advocate of "targeted" welfare benefits. The news that he is likely to acquiesce, for the second year in succession, in a cut in the real value of child benefit hardly comes as a surprise. The Government, however, would be unwise to attempt to alter the balance between universal, national insurance and means-tested benefits without first seeking a popular mandate for reform.

In its 1987 election manifesto, the Conservative Party promised that "child benefit will continue to be paid as now, and direct to the mother". It is pure hubbub to interpret this as a commitment only to maintain the cash value of the benefit. A benefit is not the same benefit if inflation has meanwhile significantly eroded its purchasing power. If the Government wants to cut child benefit, it should argue openly and explicitly for such a change in policy, not allow inflation to do its work by stealth.

Opposition

Much of the opposition to child benefit in right-wing policy circles reflects a misunderstanding of what is meant to be achieved. It is said to be poorly targeted because it is received by rich as well as poor mothers. Yet it was a replacement for child tax allowances. Nobody argues that personal tax allowances are poorly targeted because both high and low earners receive them. Ministers claim credit each year for raising the real value of tax allowances. Why are they so keen to discriminate against children?

The discrimination against children is particularly odd given the Thatcher Government's desire to promote the family. The 1985 green paper on social security defended child benefit, arguing that "families with children at all income levels should receive some recognition for the additional costs of bringing up children" and made the case for "some general redistribution of resources from those without children to those who have the responsibility of caring for them".

The apparent desire to phase out child benefit looks even less rational in the light of

demographic trends. The birth rate has fallen sharply in recent decades, not least because many more women are working outside the home. The population is now barely replacing itself and may shrink in absolute terms in the 21st century. The financing of pensions has become a prime source of concern. In such circumstances, one would expect the Government to be proposing additional reliefs for families with children, not attacking the only element of the tax and benefit system that recognises the burden of child-rearing.

Looking more narrowly at the needs of the social security system, the case for retaining child benefit is equally strong. Mr Moore wants to strengthen work incentives and reduce people's sense of dependency. Why does he think that an extension of means-tested benefits such as family credit will achieve either objective? A means-tested or "targeted" benefit must, by definition, be withdrawn as income rises. The tapers are usually severe with each extra pound of wages resulting in a 70-90p reduction in benefit. Targeting inevitably penalises individual effort and will tend to institutionalise an underclass.

Phased out

If child benefit were phased out, an additional 1m children would become dependent on means-tested benefits. The result would be a significant increase in hardship and dependency. The take up rate for means-tested benefits is always low: roughly 40 per cent of families eligible for family credit do not claim it. Ignorance is not the only reason. Many poor families would rather struggle than rely on charity. Child benefit, by contrast, has a 100 per cent take up rate: it is the only benefit that reaches some poor children. Mothers do not feel stigmatised in claiming a benefit that the middle classes also enjoy.

The most spurious argument for cutting child benefit is that the savings could be spent on the very poorest. If ministers wanted to find more cash for the poor, they could very easily do so by cutting other less essential items of public expenditure or by taking an axe to the more egregious tax expenditures.

Obstacles to Korean unity

FOR AS LONG as Korea has been divided, leaders on both sides of the border have held out reunification as a key political objective. But because unity means something quite different to each side, nothing has ever come of the idea - though it remains the most emotional issue among the populations of both north and south.

Both governments made speeches to the United Nations last week which underlined their respective interpretations. President Roh Tae Woo of South Korea called for a summit in Pyongyang and a "springtime for peace and reconciliation," a theme he repeated in a private meeting with President Reagan. The responding address by North Korea's deputy foreign minister, Kang Sok Ju, reiterated the demand that all US troops must be removed from South Korea, together with their nuclear weapons, all anti-Communist laws must be repealed before a summit and reunification of the country must take place along confederal lines, with North and South sharing power equally and retaining their present social systems.

Major powers

Reunification is, however, not a matter which Koreans will be left to decide for themselves. It cannot occur unless four major powers - the US, the Soviet Union, China and Japan - each deem it simultaneously to be in their own best interests. Mr Roh acknowledged as much in his speech when he proposed discussions between the four countries and the two Koreas to lay the groundwork for "peace, prosperity and security in north east Asia", a phrase carefully borrowed from Mr Mikhail Gorbachev. Mr Kang ignored the proposal.

Relations between the two Koreas never rise above the lukewarm before one or the other does or says something to lower the temperature again. Nevertheless, President Roh's offer is the first by a South Korean leader to visit President Kim Il-sung in Pyongyang without preconditions.

Historic though such a visit would undoubtedly be - and it could yet take place - it would more likely result in sporting, cultural and educational exchanges and some family reunions rather than in the reunification of the peninsula, divided pragmatically in 1945 and bloodily by the war of 1950-53.

Reunification is not simply a question of making one nation out of the 40m South Koreans and 20m North Koreans; nor of doubling the north's per capita GDP from around \$1200 to the South's \$2,500; nor of selling South Korea's superb automobiles to the bone-shaken North Koreans; nor of combining the North's low but troublesome foreign debt with the South's very large but manageable obligations.

It is ultimately a question of regional power balance. While all major powers pay lip service to the desire to defuse East Asia's "flashpoint" the fact is that none of them has any real interest in promoting reunification. South Korea provides the US with a valuable, if expensive and locally unpopular, bastion against communism in Asia. A united Korea under the hegemony of Pyongyang could destabilise Japan and tilt the regional balance of influence against both the US and Japan. Conversely, any idea that the US might risk war to ensure domination by the South is fanciful, not least because of the events which led to today's "united" Vietnam.

Leverage

The usefulness of a unified Korea to China and the Soviet Union, each of which has a border with the North, may also be questioned. It has been hard enough for Peking and Moscow, which are suspicious of each other's intentions towards the peninsula, to exert leverage over Kim Il-sung. A united nation, even under Northern control, might be a more difficult beast to manage. In any case both would like closer economic ties to the dynamic South, but not at any price.

FOREIGN AFFAIRS
Electing the free world's leader

By Edward Mortimer in Washington

Two weeks from today the longest and most grueling electoral process in the world will at last reach its climax, or anti-climax. The citizens of the power which is still responsible for just over 60 per cent of all measurable economic activity in the world and for a similar proportion of world military expenditure, will go to the polls to choose a new president.

For four years the man they choose will be described, at least in countries allied to the US, as "the leader of the free world"; and even far beyond those countries, thousands, if not millions, of people will hang on his decisions, believing that he holds their fate in his hands. But those who are called upon to choose him will be only dimly aware of this.

They will be concerned, in some degree, with the risk that he might either by some ill-judged and over-hasty reaction involve them in a suicidal war with the Soviet Union, or through weakness run down their defences and leave them vulnerable to attack. Some of them may have vague apprehension that, by trying to limit foreign imports or foreign investment, he will damage American prosperity and expose American trade to retaliation. A small but significant number will be on the watch for any hint that he might reduce American support for Israel. But the great majority of those who vote will do so without reflecting, even for a moment, how their choice may affect the interests and opinions of foreigners, and of those entitled to do so, roughly half will not bother to vote at all.

Neither candidate has committed himself to specific answers to the dilemmas he will face if elected

Even of those who will vote, few outside the circle of active campaigners admit to feeling any enthusiasm about it. The visiting foreigner finds himself constantly invited to concur in his host's depression and disgust at the triviality of the campaign and the uninspiring nature of the choice.

Neither candidate, one is repeatedly told, has committed himself to specific answers to the dilemmas he will inevitably face if elected, because both prefer to avoid commitments which would frighten away more voters than they would attract.

Both are committed in principle to a resolute attack on the federal budget deficit, currently running at \$150bn annually, as economists with virtual unanimity warn them they must do; both claim to believe they can do this without raising taxes; yet neither has listed spending cuts which would add up to anything like the saving required, while both have made proposals which involve significant added expenditure. The result is that neither will be able to claim a clear mandate for the economic package he eventually proposes - with the probable result that it will be hacked to pieces by congressmen defending their own pet projects or special interest groups.

Since most of the world is affected in one way or other by decisions of the US Government, most of the world should by now be aware that the "leader of the free world" does not in fact control that government in the way that most other leaders, including elected ones, usually control theirs. The President proposes what Congress disposes.

It is now all but certain that for the next two years, as for the last two, a Republican president will confront a Democratic majority in both houses. But even if that is not so it will make little difference. Senators and congressmen seldom divide on strict party lines and even a popular president like Ronald Reagan makes only a marginal difference to his party's chances in congressional elections. Legislators make up their own minds on each issue, swayed either by individual prejudices (politely known as conscience), or by the interests of identifiable and articulate groups among their constituents, or by the views of a well-endowed lobby that may decide to contribute either to their or to their opponents' election expenses.

So much the world perhaps by now understands. But surely not many people outside the US Government realise how tenuous and paralysing is the congressional grip even on what one might suppose to be minor decisions of a purely executive nature. Not only cabinet members and Supreme Court justices but, for instance, every single US ambassador has to be confirmed by the Senate.

True, it is rare for a nominee to such a post to be actually rejected, but the scope for procedural delay is almost infinite and fully exploited. Senators, even of sharply differing political views, do not like to disoblige one another, since each has individual hobby horses and pork barrel projects for which it will sooner or later be necessary to crave the other's indulgence. So it only requires one member of the relevant committee to decide to make things difficult, and a given appointment or legislative provision can be blocked more or less indefinitely.

Such is the secret of the extraordinary awe in which the Republican Senator Jesse Helms of North Carolina is held. Being on the extreme fringe of the minority party, he would in any other parliament be regarded as a colourful backbencher comparable to, say, Mr Dennis Skinner or the Rev Ian Paisley in British politics. Instead he is one of the most feared as well as hated men in Washington and feared even more by the Republican administration than by his Democratic opponents.

In a particularly flagrant case last year the President's nominee for Ambassador to Portugal, Mr Richard Viets - widely regarded as one of the US's ablest career diplomats, but suspected by Mr Helms of being in some sense a "liberal" - was kept dangling before the Foreign Relations Committee for over a year while Mr Helms's highly-paid and highly-skilled staff dredged through his personal file, his tax records, and any other source they could lay hands on. Eventually the absence of an ambassador in Lisbon became an aggravating circumstance in a dispute with Portugal over the amount of US aid, potentially jeopardising the highly-valued US air base in the Azores. Rather than cause the Administration further embarrassment Mr Viets withdrew his name and resigned from the foreign service.



Only by working with Congress rather than against it will the new President have a chance of governing effectively. Paradoxically this may be a reason for preferring the Republican Bush and his team - old Washington hands familiar with Congress and for the most part well liked there - to the Democrat Dukakis whose experience is confined to Massachusetts and who would be bound to bring in a whole lot of new and unfamiliar faces. Certainly a Dukakis administration would require a longer running-in period while his men learned the ropes - probably the main reason why Mr Bush would get the vote of several allied governments, for whom discontinuity between US administrations has been a severe irritant.

Such a discontinuity might be worth living with if Mr Dukakis promised a really creative change in US foreign policy. But he does so only in Latin America, and even there it is arguable that Mr James Baker, if as everyone expects he becomes Mr Bush's Secretary of State, would be better placed to convince the bankers that a solution to the debt problem more radical than the plan which bears his name is now an absolute necessity. Elsewhere Mr Dukakis's foreign policy "surrogates" (academics known to have influenced his thinking but not official spokesmen for his campaign) are if anything more reluctant than Mr Bush's to criticise the Reagan record.

Many who knew George Bush in

Some who are close to Bush claim he is a harder worker and better team player than Reagan

A former ambassador to Jordan, he is now advising King Hussein. One more scalp on Mr Helms's belt and one more talented American public servant lent to the service of his own country.

Even the strictly legislative powers of Congress are flagrantly and routinely abused to circumvent the President's power of veto and oblige him to spend taxpayers' money on programmes he disapproves of. This is done by tacking together quite unrelated items in omnibus or "package" bills, so that if the President vetoes the item he objects to he also automatically kills some other item which he is known to favour. Last week for instance a package including, among other things, proposed sanctions on Iraq for using chemical weapons, also included an appropriation for Worldnet TV broadcasts to Europe by the US Information Agency whose director Charles Z. Wick is a close friend of President Reagan. Few members of Congress really believed the broadcast was a justifiable use of taxpayers' money; the only object of including the item was to render it part of a veto-proof package.

Both Presidential candidates would like to put an end to this nonsense by obtaining from Congress what is known as the "line-item veto" - that is, the right to veto one or more items in a bill without striking down the whole package. Since they have actually said they want this (though not very loudly) during the campaign, this is one measure for which either of them could in theory claim a mandate. Indeed some lawyers believe that the President already has such a right and suggest he should test this in the courts by simply doing it and then ordering officials to implement only those provisions of a given act that he has individually approved.

But such bold scenarios are greeted with a pitying shake of the head when one repeats them to knowledgeable staff members on Capitol Hill. No one imagines that either President Bush or the now highly improbable President Dukakis will choose to embark on a battle royal with Congress at the outset of his administration, still less that he will have the prestige and authority it would take to extract such a concession from Congress by consent. "If they wouldn't give it to Ronald Reagan, they certainly won't to George Bush," is a typical com-

ment. Earlier incarnations say they find the strictest right wing tone of his campaign hard to reconcile with the man they remember. And some who are close to him now claim, in private, that he is still much less "ideological" than Reagan as well as harder working and a better "team player". If so, perhaps it is just as well that he has avoided more specific commitments in his campaign, apparently getting away with the remarkable statement 30 days ago that "I am focusing on November 3, and I don't want to be dragged beyond that because things seem to be going well now."

Were it not for the ineffectual Dan Quayle, who thinks Gorbachev is no different ideologically from "Brezhnev or anybody else", one might perhaps persuade oneself that the Bush ticket is at least unlikely to spring any nasty surprises. But as for the hard decisions the next four years will actually require, and above all the inspiring leadership that will be needed to get them accepted by the American people and by America's allies and trading partners - that, it seems, is something the American political system is unable to deliver.

Power of law and order

Intellectuals tend to look down on law and order as a political issue, yet it almost never fails to strike a popular chord. Indeed if George Bush wins the US Presidency next month, he may consider sending a letter of thanks to Willie Horton.

Horton is a convicted first-degree murderer who was let out of prison on a weekend pass - known in the US as a furlough - from a Massachusetts prison in April 1987. He went to Maryland, broke into a house, stabbed the man and raped his wife.

Bush took up Horton's furlough as campaign issue, casting Michael Dukakis as a liberal who is soft on criminals and has no sympathy for their victims. The Bush campaign used the Horton story almost daily in speeches and TV advertising. Many political analysts say that it has been the Republicans' most effective law and order plank.

The Dukakis campaign has now hit back by pointing out that Horton is black and accusing the Republicans of trying to exploit race to win votes, but it may be a bit late for that. The fact is that violent crime and drugs are a key issue throughout the US.

The electorate does not believe that Dukakis comes out well. He is the Governor of a state which ranks as the most liberal in the Union and the joke in Texas is that Willie Horton is a lot better known than Michael Dukakis.

The big loser is the furlough programme, which is aimed at preparing criminals for their eventual return to the community. Apart from the Federal Prison system, 46 states run such weekend release programmes and 200,000 prisoners benefited from them last year; 33 states permit lifers to go on furlough.

It is true that Massachusetts offered the only furlough pro-

OBSERVER

gramme in the US to convicted first-degree murderers like Horton. It is also true that Dukakis only banned the programme when anti-furlough citizens groups gathered 57,000 signatures in a year-long campaign to force him to do so. But it is also true that in Massachusetts, unlike other states, all first degree murderers receive life without parole.

No to Mr Toad

Zambia votes tomorrow. Because of the country's still low literacy rate - about 40 per cent - each candidate has a symbol which goes along side the name on the ballot paper. Some of the more popular symbols are a pair of glasses, a stool, a fork, a window, and a bicycle. There should be no doubt, however, about the reelection of Kenneth Kaunda as President. His symbol is an eagle, Zambia's national bird, and, although he is unpopular, there is still a "no" box for those who do not support him. It features a toad.

Underground

The non-Tory opposition to Margaret Thatcher in Britain has come up with a new magazine designed to help mobilise opinion to get rid of her. It is called Samizdat, after the underground publications of the Soviet dissidents, and edited by Ben Pimlott, who wrote an outstanding biography of Hugh Dalton.

Actually, the idea is much better than it sounds at first hearing. The thought is that, sooner or later, there will be a change in the intellectual climate and a reaction against everything associated with the present regime. Not even



"I'm in for life and I forgot to ask for Lester Piggott's autograph."

Lord Blake, the historian of the Tory Party, would disagree with that: fashions always change in the end.

So Samizdat aims at bringing the intellectual dissidents together in a kind of of popular front for when the time is ripe. The first edition is a bit trendy: articles by Margaret Drabble, Lord Young of Dartington (who drafted the Labour Party manifesto in 1945), Eric Hobsbawm (the historian who brought the revisionism into Marxism Today) and Clive Ponting, a one-time dissident in the Ministry of Defence. Pimlott says that he wants to keep such "famous and expensive writers" (who contribute for nothing) and mix them with the more "soberly earnest", including perhaps a few Tories.

Samizdat will appear every two months and will have specialist issues on defence, 1932 and trade union reform. It is available by subscription at £12 a year from 18 Victoria Park Square, London E2. It

might do even better if it were to capitalise on its title and distribute broadsheets around the universities whenever appropriate. Pimlott is thinking about it.

School sherry

Sir Philip de Zulaeta, chairman of Bank Consolidated Investments, is cementing a lifelong friendship with the Gonzalez family in his acceptance of a non-executive directorship of Gonzalez, Byass (UK), part of the Spanish sherry group.

Zulaeta, private secretary to Prime Ministers Eden, Macmillan and Home, was at the same English school as Don Carlos Gonzalez, a director of the main board who has been appointed chairman of the UK operation. He will become one of three non-executive directors to join the British board of the 120 Pepe producer; the others are Michael Cottrill, chairman of First Leisure Corporation, and Andrew Jones, a commercial lawyer who has acted as a consultant to Gonzalez, Byass for a number of years.

The Gonzalez family bought out the 38 per cent equity stake held in Gonzalez, Byass by the Byass family in April, thus ending a partnership between the Jerez-based Gonzalez family and the English Byass family that went back the early 19th century. The English side of the business had favoured takeover offer by Seagram, the Canadian drinks group; the Spaniards have now achieved their aim of reintroducing a British presence.

Yesterday's man

The Canadians can be quite sharp. Ask them what has happened to Ben Johnson and the reply comes: "You mean that Jewican?"

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LETTERS

Policy towards debtor nations needs new thinking

From US Congressman John J. LaFalca

Sir, Your editorial "The Mexican dilemma" raises the right questions about the US Treasury Department's 11th hour rescue mission on behalf of our southern neighbour. As you suggest: "Far more serious thought is required about a long term programme for resolution (not management) of the debt problem."

its external sector, Mexico's trade surplus plunged 59 per cent in the first eight months of this year. Thus, even with these positive efforts to liberalise and modernise its economy, this debt-burdened country is unable to withstand a substantial drop in oil prices. Coming on the heels of an increase in international interest rates and the devastation caused by Hurricane Gilbert, this decline in oil revenues has proved to be too much for Mexico.

These countries to cope with changes in exogenous factors, such as fluctuations in the prices of commodities, interest rates and random natural disasters. In the absence of new lending, the only way to build these critical "shock absorbers" into a developing economy is to lower the external debt service. This creates some degree of flexibility as to how financial resources are used.

As you rightly conclude, Washington should take a hard look at its overall debt policy, rather than continue to respond to the crisis of the hour. We need a long-term strategy based on the notion that debtor economies are insolvent, not just temporarily illiquid, and that these countries should be engaged in programmes which reduce the debt overhang, not increase it. John J. LaFalca, Small Business Committee, US House of Representatives, Washington, DC 20515, USA

Turkish Cypriots have reason to doubt Greek Cypriot government

From Mr Tansel Filizli

Sir, Your article by Adriana Ierodiakonou (October 19) on the Cyprus settlement talks has been skillfully written from the Greek Cypriot point of view. Perhaps you will permit me to comment from the Turkish Cypriot viewpoint.

In 1960 the Greek Cypriots solemnly agreed a new constitution for the island, on the basis of which the Turkish Cypriots agreed to join the new republic, and the British granted independence. However, on January 2 1964, the Daily Telegraph wrote: "The Greek Cypriot community should not assume that the British military presence can or should secure them against Turkish intervention if they perpetrate the Turkish Cypriots. We must not be a shelter for double crossers."

There is little doubt that much of the violence which the Turkish Cypriots claim led to the total or partial destruction of 103 Turkish villages and the displacement of about a quarter of the total Turkish Cypriot population, was either directly inspired by, or certainly connived at by, the Greek Cypriot leadership. That is why the Turkish Cypriot leader, Rauf Denktaş, insists upon safeguards which your report simply dismisses as "barriers and special provisions."

Cyprus is very similar to Mrs Thatcher's vision for Europe, expressed in her speech at Bruges; that is, a future based on willing and active co-operation between political equals, each with its own customs, traditions and identity. The difficulty to achieve so long as the world unjustly recognises a wholly Greek Cypriot administration as the government of all Cyprus.

'Misleading poppycock'

From Mr Brian Small

Sir, The Guardian Royal Exchange's full-page advertisement (FT, October 18), in referring to the 1987 stock market crash, argues that "in a fortnight, British industry took a battering. Over a quarter of its value was lost."

Charitably, this is misleading and one-sided, it is a harder word for a banker and investor than Reagan.

WHAT HAPPENS WHEN AN IRRESISTIBLE MARKET FORCE MEETS AN IMMOVABLE ENVIRONMENTAL OBSTACLE? D.T.L.

Beware of poison pills

From Mr Louis C. Kleber

Sir, Anatolia Kaletsky's article about the Bank of New York's takeover of Irving Bank ("The side-effects of Irving Bank's takeover pill," October 12) turned a spotlight on the "poison pill" aspect of takeovers.

Something's got to give

From Mr Robert Garner

Sir, Mr James Ogilvy-Webb (Letters, October 20) states that he, like the Government (as described by Samuel Brittan, October 10) cannot distinguish between "genuine market forces" and "giving in to commercial pressure."

Should it not be the other way round, with a free-minded, well-educated population placing its demands upon industry and commerce? And can anyone tell the difference? R.J. Garner, 65 Corsham Road, Sutton, Surrey

otherwise, of any economic activity. Unchecked, this leads to a situation where the needs of industry and business dictate the human condition and the requirements placed upon the people of the land.

EC and Soviet Union countries can develop trade and business

From Ms Inessa Frantsova

Sir, Quentin Peel (October 18) was unduly pessimistic with regard to relations between the Council for Mutual Economic Assistance (CMEA/Comecon) and the European Community (EC). The legal vacuum in relations between the CMEA and the EC arose when the EC countries adopted a uniform trade policy in the early 1970s, when there were no official relations between the two groupings.

Simultaneously with the signing of the joint declaration on June 25, 1988, the Soviet Union declared its readiness to establish bilateral official relations with the EC. Soon after that, in July, the Commission of the European Communities was instructed at a session of the EC Council of Ministers to negotiate with the Soviet Union on a large-scale economic agreement. Czechoslovakia, for its own part, shows an interest in an agreement on trade in industrial goods. Thus, bilateral relations are growing within the framework where specific problems can be solved.

As a member of the General Agreement on Tariffs and Trade (GATT), Hungary has long been in favour of abolishing the EC's discriminating quantitative restrictions, which is against GATT rules. And only the economic agreement which Hungary and the EC signed on September 26 in Brussels provides for lifting these restrictions in several stages by the year 1995.

Mixture of public and private in West German television coverage

From Ms Suzanne Hasselbach

Sir, Haig Simonian ("Cable channels - two West German viewers," October 18) is probably right not to predict an "explosion of coverage" by private television in West Germany.

Authorities. The assertion that "private broadcasting has been consistently opposed" by many SPD-governed German states is out of date. Since 1984 official SPD policy has been to contribute to new media developments: four out of the five SPD-governed states have licensed or are now licensing private commercial TV stations; and the SPD provides arms-length financial support to four private radio stations in Baden-Württemberg and Rhineland-Palatinate.

German TV viewers are far from dissatisfied with home-made public-service entertainment. On the contrary, according to a recent survey they are generally dissatisfied with imported US series, the staple

Andrew Whitley analyses a vital issue in Israel's election campaign: the performance of the country's collectively-owned enterprises

A few years ago, Mr Danny Rosolio, secretary-general of The Workers' Company, was musing over what lay behind the ailments beginning to plague a large chunk of the Israeli economy. "When we look at the history of the building of the Zionist society, and later the State of Israel, we see that a young people came to build a country, a homeland and state for the Jewish people, but Jewish capital did not come."

Decline of a 'bolshevik economy'

responsible for 80 per cent of total farm output - the 300 kibbutzim and 400 moshavim - has been sinking deeper and deeper into debt. These rural communes form part of the voluntary side of Hevrat Ha'Ovdim, co-operatives in free association with the organisation.

That it is the party of national development. "How many factories has the Likud built?" read one counter-blast. The rest of the page was filled with blank spaces. "We suffer because our (Labour's) structure is based on responsibility for the entire society, including its periphery," complained Mr Avraham Burg, a campaign organiser. "If the economy is on the edge of a recession and Likud enterprises are in difficulties, it's not our fault. There is another address to leave the bill."

lost a record \$253m in 1987. Hevrat Ha'Ovdim this year endorsed an across-the-board 5 per cent pay cut. It did not interfere when Mr Benjamin Gaon, appointed as Koor's chief executive in April to rescue the company, went about his heretical policy of putting profits before jobs. Despite sometimes violent worker reaction, loss-making factories were closed or put up for sale, the group's workforce trimmed from 30,000 to 27,000. But the Histadrut insisted on extremely generous severance payments and other benefits for those laid off. It knew that to save the patient the surgery had to be drastic; to its leaders, however, the treatment is hard to accept. "What we face is a crisis of values," said Ms Sarah Silberstein, head of the Israeli Association of Social Workers. "We can buy cars from the US, but not a welfare system."

Hence The Workers' Company, set up 65 years ago and better known by its Hebrew name Hevrat Ha'Ovdim. It is a co-operative of few members, but a limited company. Usually described as the economic arm or holding company of the Histadrut, Israel's labour federation, it is responsible for a full quarter of the country's Gross National Product. It is also the parent company of Koor Industries, the conglomerate brought to its knees over the past three weeks by a bid from Bankers Trust of New York to recover \$20m in loans.

True, up to a point. Under the cautious hand of Likud Finance Minister Moshe Nisim, conservative economic policies have been pursued over the past two years, exacerbating the latent problems of Hevrat Ha'Ovdim. A

combination of the near-freeze of the shekel's exchange rate at a time of 16 per cent annual inflation, a tournament on government spending other than on its own payroll, and painfully high bank interest rates has effectively stopped the economy in its tracks.

"We can buy cars from the US, but not a welfare system"

ered by the right-wing Likud in the current election campaign depicts the miserable queues of patients in a shabby clinic waiting room so depressingly familiar to Israelis. No more needs to be said about the evils of what Likud derisively calls Labour's "bolshevik economy".

For the Histadrut, the onslaught this year against Kupat Holim, the sick fund, could prove near fatal. It is the key link between the populace at large and the trade union federation; the collapse of Kupat Holim could undermine the rationale for continued Histadrut membership.

Full-page advertisements have hammered home a similar point. "Look how much Labour plans to take from you if you give it your vote," read one banner headline, going on to list the debts of all the Hevrat Ha'Ovdim companies, from Koor downwards. Another carried an enormous figure eight, representing the 8m shekels (about \$5m) which Likud claimed the electorate would have to fork-up to cover the losses of "Labour factories".

Labour's rejoinder has been the only effective one it can muster: to remind the elector-

ation of the success of the government's economic recovery programme. It has also gone along with a successive whitening away of the cost-of-living adjustment index. In the case of Koor, which

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Bush aides ponder handover

Transition could be trickier than expected, says Stewart Fleming

Many Americans who say they intend to vote for Vice-President George Bush in next month's presidential election justify their choice by saying that what they want is continuity.

If the unspoken assumption behind this preference is that a smooth transition from a Reagan to a Bush presidency is likely to be trouble-free, it is an assumption which does not seem to be shared by many of the people closest to Mr Bush himself.



Mr Reagan, left, and vice-president George Bush. Voters hoping for a continuity that may prove elusive should be less severe, if only because there will be less ideological tension.

Last week, Mr Richard Darman, who as Deputy Secretary of the Treasury under Mr James Baker helped to mastermind the devaluation of the dollar and the end of the era of floating exchange rates, faced the voters on some of the issues that are going on around Mr Bush about the magnitude of the challenge he faces should he emerge victorious on November 8.

For the President-elect the challenge will be to instil a new sense of energy and vitality and creativity, he told an audience on Capitol Hill of former graduates of the John F. Kennedy School of Government at Harvard University.

This, he went on, is one of the functions of the historically difficult transition periods between one administration and its successor.

But the transition from a Reagan presidency to a Bush presidency would be a peculiar transition, quite unlike any other in modern times.

With commendable frankness, he went on to say that such a transition would be "much less naturally the [national] transition ritual of new birth" and more like a "second husband problem."

Mr Darman made it clear that he was speaking about the transition period - the period between the election of a new president on November 8 and

"It will be a very tough standard that the Vice-President will have to meet," says Mr Darman. When Mr Reagan came into office, the Senate came under Republican control too and a combination of his new mandate and a larger Republican minority in the House of Representatives, coupled with a substantial block of conservative Democrats, allowed him to act swiftly on his budget and tax policies.

Mr Bush, if he is elected, will almost certainly face a Senate and House controlled by a Democratic Party which will be in an ugly mood (indeed it already is), feeling that the slash-and-burn campaign tactics Mr Bush has used against its candidate, Michael Dukakis, deserve to be repaid, in kind, especially because Mr Bush has, through his negative campaign, failed to build a mandate for action.

These challenges are not insurmountable. Indeed it is already evident that Mr Bush, recognising them, is planning to move quickly to appoint his top Cabinet officials if he wins on November 8. Mr Baker is hotly tipped for Secretary of State and former Senator John Tower for Defence Secretary, and Mr Darman himself (with rather less certainty) is frequently mentioned as the man likely to be given the hot seat at the Office of Management and Budget if he wants it.

Bush men are already in office at the Treasury (Mr Nicholas Brady), the Justice Department (Mr Richard Thornburgh) and the Education Department (Mr Lauro Cavazos).

"There is a need for fast action... and there is probably a period of transition to work on raising the president-elect's popularity, on the theory that it will be falling relatively rapidly, more rapidly than Ronald Reagan's," Mr Darman concluded.

But that is not the end of the story. A new president can expect to appoint up to 6,000 new government officials, many of them at the most senior levels of the government. Most of these jobs are occupied by people who would expect to stay in office if their own party is returned to power.

Mr Bush, however, might not want to keep them all. The transition could thus begin with Mr Bush instantly alienating a lot of Republicans from their own new president.

"These are people who will be alienated in some substantial measure if... they are people who are told that for the sake of change they are on the street," Mr Darman observed.

There is more. Mr Bush will take office with Mr Reagan still around and still extraordinarily popular. The temptation to compare Mr Bush's first 100 days in office and his "honeymoon" period with Mr Reagan's ascent to power in 1980 with a mandate for sweeping change will be almost irresistible.

Mr Reagan, left, and vice-president George Bush. Voters hoping for a continuity that may prove elusive should be less severe, if only because there will be less ideological tension.

Oil prices slide after Opec talks fail to reach deal

By Steven Butler in London

OIL PRICES fell sharply yesterday in response to the failure of eight oil ministers from the Organisation of Petroleum Exporting Countries (Opec) to agree on a new production-sharing formula at a weekend meeting in Madrid.

North Sea Brent crude was off by \$1 a barrel in Tokyo trading, reflecting market disappointment that oil ministers could not agree a formula for bringing Iraq back into the Opec quota system.

This is seen as a key first step in restraining a recent surge in Opec production, which is estimated at between 21m and 22m barrels a day.

Brent crude cargoes for November delivery fell by \$1.05 to \$12.25 in New York trading. On the New York Mercantile Exchange, December futures for West Texas Intermediate crude were off \$1.19 cents at \$13.25 in midday trading.

Traders said the tone of the oil market remained bearish, although how far prices would fall, brisk buying interest was said to have emerged on the spot market, where consumers were anxious to buy oil at the lower prices.

Many buyers were caught by surprise when prices surged ahead of the joint meeting in Madrid of Opec's long-term strategy and price evolution committees.

A breakthrough at the meeting had been expected by some traders because of signs that Iraq and Iran were adopting a more conciliatory stance.

Iraq has for two years refused any quota below that of Iran - a demand which has been rejected firmly by Iran and some other Opec members.

Although the Madrid meeting produced no new agreement, it was widely seen as a positive step towards formulating a new production deal.

In the meantime Dr Subroto, the Opec secretary general, said Opec members had agreed not to increase output above current levels.

Mr Reagan, left, and vice-president George Bush. Voters hoping for a continuity that may prove elusive should be less severe, if only because there will be less ideological tension.

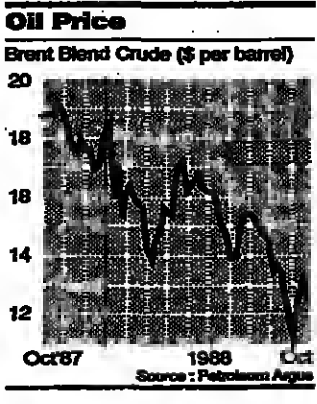
A land where cash flow is king

THE TEN COLUMN

The US bid scene is starting to induce a profound sense of unreality. Last week, offers were on the table valuing Kraft and RJR Nabisco at \$11bn and \$17bn respectively. Yesterday morning, both stocks jumped by a further 12 per cent. Of the two, the rise in the Kraft price seems the less convincing; management talk of refinancing at \$110 a share sounds vague, and it is not easy to make the sums add up. The RJR contest, though, looks wholly serious. On one side stand the management and Shearson Lehman; on the other, Kohlberg, Kravis, Roberts - now established as the most acquisitive company in history - and a quite forbidding group of Wall Street investment houses.

The plausibility of the offer for RJR also rests on its cash flow multiple. A striking effect of the onslaught of banking money on US equities is that the market now talks purely in banker's terms; forget asset value and p/e ratios, the only financial statement that matters is the source and application of funds. Whereas the cash flow multiple on earlier food deals like Beatrice and General Foods was in the 8 to 12 range, the deal proposed by Kraft management is closer to 20. But the latest offer for RJR is on a multiple of only 10, because tobacco cash flow comes cheap.

Yesterday's events strengthen the suspicion that the reorganisation of the US consumer industry is being driven not by industrial logic, but by the torrent of loose money. Food, drink and tobacco are being singled out because they share the two key ingredients of steady cash flow - low growth, and stable demand. It is not the recipe for a dynamic economy, nor need it be as safe as it looks. In London, the 10 per cent outpouring of United Biscuits in the past week is not just because its cash flow multiples is only 6.5; it is also because it Nabisco, as number one in the US biscuit market, is out to bludgeon itself with debt. US as number two might stand to profit by it.



As those who were caught out by yesterday's \$1-plus fall in the oil price discovered, it is dangerous to expect too much of Opec. Still, the chances of agreement in a month's time seem better than even, not least because every member is well aware that a fudged extension of the present arrangement that allows everyone to cheat as much as they like would mean oil prices of \$10 or less. But while agreement may be more likely than before, this time traders may have relatively little to gain by betting on it. Opec seems to be working towards a more pragmatic solution - with a quota nearer 19m b/d than 17m - which would imply a price well below the defunct \$18 benchmark; and at best, the \$15 which most Opec members regard as tolerable may be feasible for next year as an average. Meanwhile, stocks of oil are unfortunately not as volatile as the sentiment of the market, and whatever is decided in Vienna, the costs of recent overproduction will almost certainly mean a rough start to next year.

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PLO in bid to influence Israeli election

By Victor Mallet in London

THE PALESTINE Liberation Organisation yesterday stepped up its efforts to influence the outcome of next month's Israeli general election, calling on Jewish citizens and the minority Arab electorate to use their votes against the right-wing.

Mr Khalid al-Hassan, a senior PLO official close to Mr Yasser Arafat, the PLO leader, issued separate appeals to Jewish and Arab voters at a news conference in Tunis and urged them to contribute to Middle East peace. "The Israeli voter has a historic chance to help define the shape of his destiny," said the appeal to Israeli Jews. "Either he elects war or peace."

Although the PLO has tried to influence Israeli polls in the past, this year's attempts have been particularly overt. Mr Arafat met the leaders of Jordan, Egypt and Iraq at the

weekend in a diplomatic drive aimed at forging a united Arab stand on peace negotiations.

The meetings were regarded as an attempt to bolster the electoral chances of Mr Shimon Peres, who is Israel's Foreign Minister and leader of the Labour Alliance.

Mr Peres's ministry responded by praising the reconciliation between Mr Arafat and King Hussein of Jordan. A ministry spokesman said the talks seemed to be "an honest, real attempt on Egypt's initiative to promote the option of a Jordanian-Palestinian delegation to future peace negotiations."

Labour's peace proposals, based on the principle of negotiations with Jordanians and Palestinians together, had been undermined by the Jordan-PLO rift.

Mr al-Hassan, however, discounted the idea of joint repre-

sentation at a peace conference and claimed that the PLO did not favour Labour over Likud, the right-wing party of Mr Yitzhak Shamir, the Prime Minister. "The only difference is that the Likud wants you to drink the poison directly," he said, "and the Labour, they give you the poison mixed with honey."

The parties closest to the PLO were the Progressive List for Peace, a small Arab-Jewish party which favours the establishment of an independent Palestinian state alongside Israel, and the Communist Party, Rakah.

The appeal to Arab voters, who make up some 14 per cent of the Israeli electorate, urged them not to abstain. Such a step, it said, would weaken progressive forces and give comfort to the extreme right.

Some reports say the PLO has meanwhile sent secret instructions to its supporters

in the occupied West Bank not to escalate the uprising during the election campaign. The West Bank has been relatively calm in recent days.

Israeli aircraft yesterday bombed southern Lebanon for the second time in four days, after the army announced that nine Palestinian guerrillas had been captured trying to infiltrate across the border by night.

The Israeli army yesterday denied its units had in any way acted illegally, following accusations by Palestinians it ran an undercover death squad in the occupied West Bank. Reuter reports from Tel Aviv.

A spokesman said: "In the Israel Defence Forces (IDF) there is not one unit which is authorised to act or operates contrary to the established and recognised firing procedures which are anchored in the law."

Gorbachev firm over W Berlin

Continued from Page 1

agreed on the need for a rapid start to negotiations on conventional arms cuts in Europe. But differing views on the current imbalance were vigorously restated.

Chancellor Kohl also appealed to the Soviet Union to reduce at least part of its superiority in short-range nuclear missiles aimed at the Federal Republic.

Earlier in bilateral talks, Mr Rupert Scholz, the West German Defence Minister, reminded Gen Dmitri Yazov, his Soviet counterpart that the Warsaw Pact had 32,000 more tanks in central Europe than Nato. Gen Yazov insisted that conventional forces overall were in rough balance, if Nato superiority in fighter aircraft and naval forces were taken into account.

However Mr Gorbachev himself underlined the Soviet sense of urgency in getting on with conventional arms cuts - the one area which could result in a substantial reduction in the huge proportion of Soviet resources devoted to defence spending.

Food mountains criticised

Continued from Page 1

"traces of frequentation" by animals; and supplies of beef which, contrary to specific instructions in the contract, was being stored next to unwrapped fish.

The most serious criticisms, however, and the area where the main recommendations were made, related to the reliability of the financial data used for submitting reimbursement claims, which the Court says are often too generous.

"Only one country can ensure its monthly declarations of intervention expenditure are up to date in relation to physical payment data, in most cases these bear only a tenuous relationship to the real level of the underlying expenditure."

A Court official added: "Broadly speaking we don't think a lot of money is being wasted in the long run. It is just that the whole system is a shambles."

Among the member states' procedures studied in the report, West Germany and the Netherlands came out relatively well, while Italy received the largest number of dishonourable mentions.

West German growth 'will be restrained'

By David Goodhart in Bonn

WEST GERMAN economic growth will be restrained by at least half a percentage point next year because of the planned DM50n (\$50n) increase in consumer taxes, according to Mr Arthur Stoltenberg, a spokesman for the country's five leading economic research institutes.

Mr Krumper, of the IFO organisation in Munich, is speaking after the publication of the institutes' joint annual economic analysis. He said: "The zig-zag course of fiscal policy is damaging to the economy and the investment climate."

He was echoing the main criticism of the institutes' report that fiscal policy is unnecessarily tight and that next year's increase in consumer taxes and the introduction of a withholding tax should be cancelled or at the very least neutralised by bringing forward the next stage of tax reductions planned for

1989. The institutes argue that due to an increase in the Government's tax take from higher than expected growth this year, higher Bundesbank rates, and the new taxes, the federal budget deficit could be as low as DM15bn in 1989 compared with a current forecast of about DM30bn.

Mr Martin Bangemann, the Economics Minister, and Mr Gerhard Stoltenberg, the Finance Minister, rejected the institutes' tax proposals, and said in a joint statement that the tax increases were required to consolidate confidence in a more soundly-based budget.

In spite of this criticism, the report - from the institutes at Kiel, Hamburg, Essen, Berlin and Munich - follows recent government forecasts in painting a more optimistic picture of growth in 1989 (3.5 per cent) and 1989 (3 per cent).

Several employers' organisations have claimed that the

1989 forecast was now too pessimistic.

The surprisingly sharp 5.5 per cent increase in investment forecast by the institutes for the current year will slacken in 1989, but it is still likely to rise by 3.5 per cent.

Private consumption is expected to increase by 3 per cent this year and 2 per cent next, and both exports and imports are forecast to rise 4 per cent in 1988 and 5 per cent respectively this year. Consumer prices are expected to rise by 1.5 per cent this year and by 2.5 per cent in 1989.

However, the institutes see no respite in the slow rise in unemployment. They expect about 100,000 jobs to be created next year but, with 200,000 new job-seekers, that will push unemployment to 2.3m or 9.1 per cent, up from 9 per cent this year.

To help remove structural obstacles to faster growth the

institutes suggest the promotion of privatisation by Länder (state) and municipal governments and increased flexibility in pay negotiations.

They also call (with the exception of Berlin) for a marked reduction in company taxation. The Government has promised a review of corporate taxation but probably not until after the next election at the end of 1990.

In a newspaper interview, Mr Karl Otto Pöhl, the Bundesbank president, echoed the institutes' criticism of next year's 10 per cent withholding tax on interest income. There were better ways to seek justice in the tax system, he said, and the increased revenue for the Government would be largely offset by higher borrowing costs.

The slight increase in prices next year was no cause for concern and the DM12 was seen to remain a stable anchor for the EMS.

WORLD WEATHER

Algeria	18	Dubrovnik	12	Madrid	12	Prague	12	Tripoli	12	Yokohama	12
Alexandria	18	Düsseldorf	12	Moscow	12	Rangoon	12	Tokyo	12	Zagreb	12
Amsterdam	18	Geneva	12	Reykjavik	12	Rangoon	12	Tokyo	12	Zagreb	12
Antwerp	18	Hamburg	12	Rome	12	Rangoon	12	Tokyo	12	Zagreb	12
Bangkok	18	Helsinki	12	Sofia	12	Rangoon	12	Tokyo	12	Zagreb	12
Batavia	18	Istanbul	12	Stockholm	12	Rangoon	12	Tokyo	12	Zagreb	12
Bombay	18	Lagos	12	Taipei	12	Rangoon	12	Tokyo	12	Zagreb	12
Buenos Aires	18	Lima	12	Tel Aviv	12	Rangoon	12	Tokyo	12	Zagreb	12
Calcutta	18	London	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Canton	18	Los Angeles	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Cebu	18	Manila	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Colon	18	Mexico City	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Hankow	18	Paris	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Hong Kong	18	Seoul	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Kobe	18	Singapore	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Kuala Lumpur	18	Taipei	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
London	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Lyons	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Manila	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Medan	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Osaka	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Perth	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Port of Spain	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
San Francisco	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Singapore	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Sourabaya	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Tientsin	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Tokyo	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12
Yokohama	18	Tientsin	12	Tientsin	12	Rangoon	12	Tokyo	12	Zagreb	12

Battle for Nabisco

Continued from Page 1

worth more than \$100m this year, though this figure includes the two RJR offers.

Kohlberg Kravis has in the past worked closely with company managements. But in an aggressive departure from its usual practice, the firm said yesterday it would launch its tender offer this week rather than wait for management's say-so.

The Kohlberg Kravis camp yesterday said that Mr Kravis had first discussed a buy-out with Mr Johnson at a dinner in New York a year ago. It was

not clear why Mr Johnson chose to work on the management's own deal with Shearson Lehman, a company with relatively little experience with leveraged buy-outs.

RJR stock, which was trading in the mid-\$60s before the management offer last Thursday, soared a further \$9 to \$85½ in early trading yesterday. This is well short of the Kohlberg Kravis offer. Arbitrageurs or professional takeover speculators explained yesterday that the transaction was already so large and risky that the market is unwilling to speculate on higher offers.

John Crane - world leader in mechanical seals

THE WORLD OF TI

John Crane - world leader in mechanical seals

LITTLE MORE than a year since the acquisition of John Crane USA by TI, John Crane International has a turnover of £200m and is enjoying very healthy growth under the direction of Mark Radcliffe.

Today, John Crane is a truly worldwide business, with profit centres in the US, Europe and the Far East. It is the undisputed world leader in mechanical seals, with replacement business in particular ensuring firm order books for years ahead.

Increasing market share

With a customer base already approaching 100,000 in 108 countries worldwide, and including every main pump and compressor manufacturer, Crane supplies some 100,000 different products. More than half the business is based on after-market servicing to a wide variety of industries from oil and chemical to pulp and paper, from pharmaceutical to power generation, resulting in a strong, resilient and long-term business.

But the company is aiming for an even greater market share. It is continually improving its technical applications, service and back-up, and is making a major investment in people, plant and computerisation (for management, ordering, stock management and computer-aided design). Facilities have now been upgraded in a dozen countries in all the major continents including a new 1990s factory in Slough.

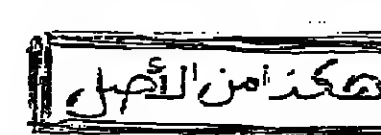
Further growth is also coming from new markets - a prime example being a gas seal for compressors launched recently. This provides substantial benefits in terms of capital cost and maintenance by eliminating lubrication needs. The seal is commonly used in applications ranging from pipelines to offshore oil rigs.

People - the single most essential element

Providing knowledge and selling this kind of service means that John Crane is primarily a people business. The company believes one of its strongest skills lies in achieving a balance between young, fresh talent and experienced management. Following the unification of John Crane Inc. and John Crane UK in 1987, Mark Radcliffe and his management team have demonstrated their ability to conceive and implement a highly successful international growth strategy for the business.

It all adds up to a company which fits perfectly into the stated TI strategy of concentrating on specialised engineering businesses able to command positions of sustainable technological and global market share leadership.

Mark Radcliffe, Director, TI Group plc & President & Managing Director, John Crane International



INTERNATIONAL COMPANIES AND FINANCE

Chemical operations help Exxon advance by 15%

By James Buchan in New York

EXXON, the world's largest oil company, yesterday reported a 15 per cent rise in earnings for the third quarter as improved results from refining and chemicals operations made up for weak profits from production.

shares to compensate stockholders for the poor business conditions. In exploration and production, the 25 per cent drop in average per-barrel prices cut Exxon's earnings in half, from \$832m to \$478m.

prices year-on-year hit Arco's high-cost Alaskan production, with earnings tumbling from \$235m in the 1987 third quarter to \$60m. But earnings from refining and marketing rose from \$30m to \$121m and petroleum profits rose from \$23m to \$156m.

Strong recovery at Union Carbide

By Anatole Kalatsky in New York

UNION CARBIDE, the big US chemicals group which has undergone several financial restructurings since its involvement four years ago in the Bhopal disaster, announced a 158 per cent jump in profits in the third quarter.

CGE buys 9% stake in SocGen

By George Graham in Paris

MR GEORGES FEBREAU, the former chairman of France's Compagnie Générale d'Electricité, has declared a 9.18 per cent stake in Société Générale, the bank which was privatised last June and whose shares have been under heavy buying pressure in the last week.

had since taken its holding in France's fourth largest bank up to nearly 3 per cent over the summer. Speculation has been rife that Mr Febreau, who was named as chairman of CGE by the last socialist Government and then sacked by the right-wing Government of Mr Michel Rocard to play the role of counterweight to Mr Balladur's bid for the state, had last month with Havas, the privatised advertising group.

sified Franco-Belgian sleeping car group. Besides Mr Robert Lion, chief executive of the Caisse des Dépôts, Marceau's board includes Mr Claude Bebear, chairman of Axa-Midi, Mr Jean-Louis Desours, head of the André shoe group, and Mr Gustave Leven, the veteran chairman of Ferrer - whose shares were also heavily demanded yesterday.

be the true target of the operation. It is by no means clear, however, that Mr Febreau's aim is in fact political rather than financial. Société Générale has said it does not fear any bid for control, since its hard core, subordinated, employees and other "friends" together control over 50 per cent of its shares, and many more are held by long term clients of the bank. The hard core, however, numbers not only Marceau and the Caisse des Dépôts but also Frander, another of Mr Febreau's shareholders, as well as the three state insurance groups - UAF, AGF and GAN - and the state-owned chemical producer Rhône-Poulenc.

Pepperell receives \$1.4bn bid

By Robert Vincent in New York

A BID has finally been launched for West Point-Pepperell, the biggest US textiles and clothing maker, following five months of speculation and heavy trading in its stock. Farley, the parent company of the leading textiles group Fruit of the Loom, is offering \$48 a share for the Georgia-based company, valuing it at \$1.4bn. The offer, however, is expected to be strongly resisted.

up 34% to \$49, indicating that the market believes there will be an auction. Fruit of the Loom is the nation's largest maker of underwear and it is believed that Mr Farley is particularly interested in Pepperell's key sheet and towel operations. Analysts consider that Mr Farley will sell of other parts of Pepperell, including Gold Toe socks and Arrow shirts.

however, sold off several pieces of Stevens to reduce its debt and meet anti-trust provisions, but it held on to the cream of the acquired assets. Farley's offer for Pepperell whose sales topped \$1.7bn last year, is dependent upon it circumventing state anti-trust laws and the bid defences put in place by Pepperell. Mr Farley in a letter to Pepperell said that he was convinced the two would make "a great team."

Downturn at Nortel

By David Owen in Toronto

NORTHEAST TELECOM, the big Canadian telecommunications company, reports disappointing third-quarter earnings of US\$90.1m or 23 cents a share - a decline of nearly 14 per cent from the US\$88.5m or 28 cents recorded in the corresponding year-earlier period. Revenues were US\$1.23bn, up from US\$1.16bn in 1987. Nortel's nine-month income totalled US\$3,200.7m or 79 cents a share, versus US\$2,972.2m or 82 cents, on revenues of US\$3.82bn, against US\$1.55bn a year earlier.

Charge puts SmithKline in red

By Our Financial Staff

SMITHKLINE BECKMAN, the big US drugs group, yesterday announced a third-quarter net loss of \$195.5m or \$1.57 a share following the \$39.3m pre-tax restructuring charge announced last month. Excluding this charge, net earnings in the 1988 quarter would have been \$79.1m or 79 cents a share. This compares with profits in the third quarter of 1987 of \$149.6m or \$1.18 a share.

"Wholesalers and retailers of Tagamet and Dyazide continued to work down the large inventory of products they had on hand. We hope to return to normal buying patterns in the fourth quarter. Worldwide sales of Tagamet were down 18 per cent in the 1988 quarter, with US sales down 40 per cent and international sales up 9 per cent. In contrast, consumer product sales in the latest quarter rose 25 per cent to \$93m, reflecting the strong performance of Contac cold medicine.

US veterinary business. Sales of eye and skin-care products rose 29 per cent to \$189.6m, mainly reflecting growth in pharmaceuticals and in international operations, but also because of the acquisition of Allergan Hydrone. The biggest jump in sales came at the company's Bio-Science Laboratories division, where revenues grew 76 per cent to \$187.7m. This largely reflects the acquisition earlier this year of International Clinical Laboratories.

Record quarter at Inco

By Kenneth Gooding, Mining Correspondent

INCO, the Canadian group which, as the world's largest nickel producer, has been benefiting from high base metal prices, yesterday reported a third consecutive record for quarterly earnings. The group earned US\$200.3m in the third quarter or \$1.88 a share, compared with \$1.4m or 96 cents in the same months last year. Earnings for the nine months were also a record at \$516.4m or \$4.86 a share against \$50.2m and 29 cents a share. In the first nine months, the company generated an internal cash surplus of \$679m, of which \$69m was used to redeem preferred shares and \$157m to repay debt. Inco said that at September 30 it had \$877 m in cash and marketable securities, an increase of \$256m from June 30, and total debt had been cut to \$721m. Inco recently announced a recapitalisation plan to be completed by the year-end if shareholders approve. It includes the distribution to shareholders of more than \$1bn in cash (as a \$10 a share dividend) plus "poison pill" provisions designed to protect the company from a takeover without an offer to all shareholders. Inco realised an average of \$5.50 a lb for nickel in the third quarter and \$4.72 a lb in the nine months, compared with \$2.27 and \$2.01 a lb respectively last year. It realised an average of 97 cents a lb (78 cents) for copper in the third quarter and \$1.02 a lb (88 cents) in the nine months. The group's nickel stocks were reduced from 63m lbs at June 30 to 59m lbs by end-September following deliveries of 365,000 lbs of the metal in the nine months.

Shearson plans 1,000 lay-offs

By Janet Bush in New York

SHEARSON LEHMAN Hutton, the Wall Street securities house 60 per cent owned by American Express, said it plans to lay off about 1,000 of its 41,900-strong staff over the next month. Mr Peter Cohen, Shearson's chairman and chief executive, said the redundancies reflected the sluggishness of the brokerage industry. "We're taking the attitude that the environment could last longer than some people think," he said. The lay-offs are coming from all areas of the company. Mr Cohen said he was not happy with the company's third-quarter results announced last week. Net income dropped 85 per cent compared with the third quarter of 1987, to \$8m while operating income jumped by 69 per cent to \$7,452.7m in the first nine months of 1988.

This hefty increase in the company's expenses partly reflects the cost of its merger with E.F. Hutton which has now been substantially completed. Mr Cohen said last week that the company had realised its cost-cutting goals related to the merger but would continue efforts to reduce company-wide operating expenses in view of current business conditions. The Shearson announcement came as rumours started to circulate about a second wave of redundancies on Wall Street. Many brokerages announced large-scale lay-offs in the immediate aftermath of last October's stock market crash but few have made substantial progress in cutting costs to reflect sharp declines in commission revenues. There are widespread expectations that other securities houses will announce lay-offs during the next few weeks to pre-empt the annual bonus payments season in December.

Primerica, the US financial services group, says Mr Frank Zarb, now a senior partner at Lazard Freres, has been named chairman and chief executive officer of Primerica's Smith Barney subsidiary, with effect from November 1. He is to replace Smith Barney's president, Mr George Vander Linden, who will continue as consultant to the management group at Smith Barney.

Compaq profit jumps by 60%

By Louise Kehoe in San Francisco

COMPAQ COMPUTER, the US personal computer manufacturer, boosted sales and earnings by almost 60 per cent in the third quarter as US demand for high-performance desktop computers continues to rise. Net income for the period rose to \$82m from \$50m in the same period last year. Earnings per share were \$1.40, compared with 94 cents. Sales for the third quarter were \$502m, up from \$313m in the third quarter of 1987. For the nine-month period, net income was \$163m or \$1.08 per share compared with \$77m or \$2.23 in the first nine months of 1987. Sales were \$1.4bn, compared with \$792m in the corresponding period last year. The third-quarter performance "is noteworthy considering that the third quarter is traditionally affected by seasonally lower sales in Europe and the US," said Mr Rod Canine, president and chief executive.

GTE earnings edge higher

By Our Financial Staff

GTE, the biggest US telephone company outside the Bell System, and manufacturer of communications and electrical products, reported a 5 per cent rise in net earnings for the third quarter of 1988, up to \$312m or 91 cents a share, from \$297m or 86 cents a share in the same period last year. Revenues for the third quarter were \$5.4bn, up from \$5.3bn last year. "Earnings per share showed good growth over the prior year's quarter as well as a second quarter of 1988," said Mr James Johnson, GTE's chairman and chief executive officer. "This growth is related, in part, to the previously announced sale to United Telecom of a majority of GTE's interest in US Sprint, whose results had adversely affected earnings in the past," he added. For the first nine months of 1988, net earnings rose by 15 per cent, to \$866m or \$2.62 a share, compared with \$750m or \$2.40 last year. Revenues were up by 7 per cent to \$19.2bn, compared with \$17.8bn last year, although the nine-month figures for last year reflect a special net after-tax charge of \$38m for a writedown at US Sprint. "The investment in our telephone operations continued to yield a good return despite a \$50m provision in the quarter to reorganise and streamline operations," said Mr Johnson. "This streamlining, which formally commences on January 1, 1989, and will be fully implemented by year-end 1989, is projected to result in significant cost savings and reward our shareholders for their investment in GTE," he added. "Communications products and electrical products also showed improvement, primarily reflecting increased sales of precision materials, international lighting products and government communications systems," he said.

phone operations continued to yield a good return despite a \$50m provision in the quarter to reorganise and streamline operations," said Mr Johnson. "This streamlining, which formally commences on January 1, 1989, and will be fully implemented by year-end 1989, is projected to result in significant cost savings and reward our shareholders for their investment in GTE," he added. "Communications products and electrical products also showed improvement, primarily reflecting increased sales of precision materials, international lighting products and government communications systems," he said.

Digital in PC data base deal

By Louise Kehoe in San Francisco

DIGITAL Equipment Corporation announced an agreement with Ashton-Tate, the leading publisher of data base management software for personal computers under which new versions of Ashton-Tate's popular dBase program will be developed for Digital computers. The move marks the first time that dBase will be offered for use on multi-user computers and graphics workstations. Under the terms of the agreement, Ashton-Tate will develop the software, while Digital will market and support it. The agreement reflects Digital's strategy of offering applications software that will run on its entire product line including desktop computers, minicomputers and network systems. For Ashton-Tate, the agreement represents an opportunity to move beyond the personal computer market. Versions of dBase under development include a character-based version for use on Digital terminals, a graphics version for use on workstations and a third version for personal computers linked to Digital networks. No financial details of the agreement were revealed.

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Standa forecasts a loss

By Our Financial Staff

MR Silvio Berlusconi, chairman and majority shareholder of Standa, said yesterday that Italy's largest retail store chain would post a \$60m (\$37.7m) loss for the first half of 1988. Mr Berlusconi also predicted that Standa would report a net loss of around £200m for the whole of 1988. He did not provide any figure for revenue in either period, but said it would probably increase for the whole year. Standa reported consolidated group net profit of £24.4bn on sales of £12.9bn in 1987. Mr Berlusconi took control of Standa in July, when he agreed to pay the Ferruzzi agribusiness group £900m for a 70 per cent stake in the department store chain. "Standa was not exactly what we had expected it to be (before buying it)," Mr Berlusconi said yesterday. He did not elaborate. Fininvest, Mr Berlusconi's master holding company, said the group had until October 31 to present Standa's first-half balance sheet to the Consob, Italy's securities industry regulatory agency. Società Assicuratrice Industriale (SAI), the Italian insurer, has bought a 24 per cent stake in Ferruzzi Finanziaria, the main holding company of the Ferruzzi group, for an undisclosed sum. Mr Salvatore Ligresti, SAI's chairman, has been named to the board of Ferruzzi Finanziaria. SAI already owns about 2 per cent of Ferruzzi unit Minimedison.

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SAP coming to market

By Our Financial Staff

SHARES of SAP, a West German software company, will be offered to the public at DM750 each in a DM180m offering that could stimulate demand for more new issues before the end of the year. DG Bank Deutsche Genossenschaftsbank, lead bank for the issue, said 240,000 shares in SAP, whose full name is Systeme Anwendungen, Produkte in der Datenverarbeitung, would be offered for public subscription between October 26 and 28. DG said the new shares would be eligible for half of the 1988 dividend of DM11.50. Mr SAP's revenue rose to DM11.7m in 1988. Earnings per share of DM88.53 were expected for 1988 and of DM49.42 in 1989. Public offerings tapered off after last autumn's stock market crash, and SAP is only the second new issue to hit the main stock market this year. Mr Rolf Breiter, Deutsche Bank management board member, recently told a group of private investors: "We have a whole list of newcomers in the drawer. In view of the house situation, it may be time to open that drawer." Conditions for new issues are favourable at the moment, since the market is generally moving upward, says equities analyst Mr Bernhard Thees, of Hauck, Georg und Sohn Bankiers. An improved 1988 corporate profit outlook, expected 3.5 per cent real West German economic growth and the D-Mark's continued attractiveness have boosted the German market in recent weeks.

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October 1988



1st Semester Consolidated Results

The Board of Directors of CIMENTS FRANCAIS met on September 23, 1988 and examined the accounts as of June 30 as well as the forecast for the rest of the year.

The Group key figures for the 1st semester 1988 are as follows:

	1988	1987	Change
	1st semester	1st semester	
(In FF millions)			
Sales	4,317	3,767	+15
Net income comprising Group income	305	179	+70
	289	167	+73
Cash flow	653	514	+27

These performances result from the favourable weather conditions encountered in France at the beginning of 1988, as well as the sustained activity which prevailed on domestic and foreign markets. The Group's various activities (cement, aggregates, ready-mixed concrete and construction materials) recorded satisfactory levels of industrial and commercial performances. Financial expenditure remained constant.

Exceptional items and provisions remained at their 1987 1st semester level, thus accounting for the F.305 million consolidated net income and F.653 million Group Cash Flow.

Consolidated net income for 1988 should be in the range of F.750 million.

Société des CIMENTS FRANCAIS is a leading international producer and supplier of cement, aggregates, ready-mixed concrete, construction materials for construction markets. It is the parent company of a Group which employs over 9,000 people in France, the United States, and Canada, Spain, Luxembourg and Morocco.

Over the recent years, the Group has significantly expanded its international base through an active policy of acquisitions. In 1986 the Group reinforced the position held in North America - through its wholly-owned subsidiary Coplay Cement - with the acquisition of a 100% holding in Lake Ontario Cement, the interest held in North America has been merged into Eurocem, the Group holding company in the United States.

In spring 1987, Société des Ciments Français took a 25% stake in Cementos Molins, a Spanish company with operations in Northeastern Spain. Early in 1988 the two companies took an equal stake in Promsa, a Spanish company formed to further develop their joint positions in Spain. Within a few months the additional sales generated by Promsa amounted to approximately F. 500 million (over 12 months).

In January of this year, a cooperation agreement was signed in Portugal with Cimpor, a state-owned company and the leading cement producer on its domestic market.

The French market is also an integral part of the Group growth strategy: substantial investments were made in the cement-related business recently.

For further information, contact our Head Office: SCF Tour Générale - cedex 22 92088 PARIS La Defense. Tel: (33-1) 42 91 75 22. Copies of 1987 Annual Report will be sent to you free of charge upon request.

INTERNATIONAL COMPANIES AND FINANCE

Asko's capital call raises some eyebrows

Haig Simonian on the response to another rights issue from a German retail group

Some companies might have wondered whether they were trying shareholders' patience a little too far by announcing three rights issues in as many years.

Not so Asko, the fast-expanding discount retailer which has grown from a regional co-operative into one of Germany's biggest stores groups in less than a decade. Earlier this month it announced a DM870m (\$493m) rights issue, its third call on shareholders since 1986 and one of the biggest corporate capital raisings in West Germany.

But the move does not seem to have gone down well with some shareholders. Last week, Deutsche Bank, which is leading the rights issue, announced that it was placing 300,000 of the new shares in the market. Certain unnamed "large investors" had turned down their rights, and their shares were to be placed instead. The news sent Asko's share price plummeting. By all accounts, the bank was not well pleased.

Asko's growth has certainly been spectacular. Sales this year are likely to hit DM1.5bn, from DM1.1bn last year, while after-tax profits should reach between DM120m and DM130m against DM85m before extraordinary items in 1987. Dividends have risen virtually as fast, and will reach DM15 for each ordinary share this year from DM10 in 1986.

Such hard facts make it difficult to disagree with Mr Helmut Wagner, Asko's ebullient chief executive, when he says that shareholders have got a more generous share of the money. However, they have also had to pay for it. In late 1986 Asko made a DM270m rights issue, followed by a deep-discount issue in 1987 which brought in a further DM170m. Now it wants more.

Admittedly, the second transaction, where new shares were priced at just DM150 against a stock market quote of DM193, was a "bomb" rewarding shareholders for their allegiance, says Mr Horst Weber, Asko's finance director. After dropping sharply following the crash, the share price on the increased capital had stabilised at just over DM1,000 before the latest rights deal, against a closing price of DM882 in Frankfurt yesterday.

Most of Asko's extraordinary growth has come through acquisition, explaining its regular calls for capital. The company has spent some DM1.5bn since 1985. Among its string of purchases have been Schaper, a leading stores group in which it has steadily built up a majority stake, and Massa, a pioneering discounter in which it now holds just under 50 per cent of the shares.

However, some DM500m to DM600m of the spending has been financed up in the past few months. Regulatory approval for Asko to raise its stake in Massa from 24.9 per cent came quicker than many expected, while in July, Asko took up its full entitlement in Massa's DM200m rights issue.

Full control of Schaper has also come faster than many thought. According to the original deal hammered out with the Leibbrand family, Schaper's owners, Asko had the option to buy out their remaining 20 per cent stake by 1991. However, Schaper's high profitability spurred it to seek an earlier settlement, says Mr Weber, albeit at the cost of higher borrowing.

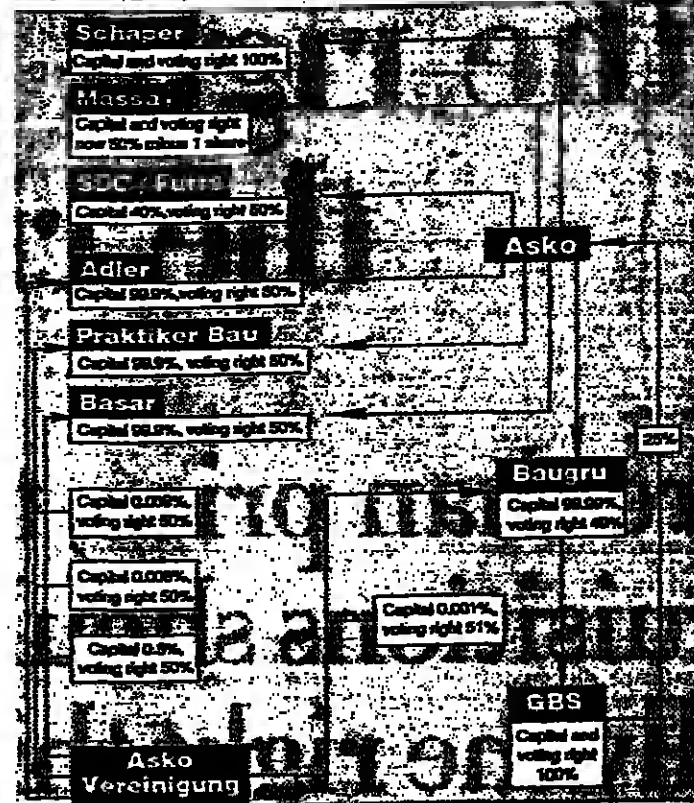
Asko now owes some DM1.2bn to its banks. Mr Weber expects borrowing to drop to DM450m by the end of the year, against some DM720m at end-1987. He claims the substantial fall in interest costs is one of the factors which will underwrite this year's profits and dividend increase.

At least Asko's banks can probably understand its complicated structure better than the average shareholder. Both the company itself, and, more recently, its reciprocal stake in Massa, have been attacked on the grounds of inadequate transparency, fostering the impression that it is growing too fast and trying to squeeze too much money out of too many places to finance new acquisitions.

Some 25 per cent of Asko's shares are held by a company called GBS - itself a subsidiary of Baugru - another linked company in which Asko owns virtually all the capital but has only 46 per cent of the voting rights.

The scheme was devised in Asko's early days to protect it from takeover, says Mr Weber. Since then, it has proved a

ASKO structure



valuable bolster to its security, he claims.

Mr Weber tries to be sanguine about the attacks on Asko's structure. "It is a bit complicated, but not as complicated as people make out," he says. "It's only similar if you make a big omelette out of it."

Yet Asko's more recent dealings with Massa have bolstered the sceptics. Its original 24.9 per cent in Massa has now been consolidated with a further slice of equity, giving it 30 per cent minus one share - an important distinction on German monopoly grounds. Meanwhile, Massa now owns around 20 per cent of Asko - and will be stumping up some DM170m from its own funds to pay its share in the latest rights issue, according to Mr Weber.

The bulk of the two companies has been further tightened this summer by a deal giving Massa control of Asko's Besser store chain in return for a profit sharing and management arrangement.

Mr Wagner describes his business philosophy as aimed to maximise the freedom of each individual component within the group. "Before I used to say that each company should be run in such a way that it could be sold off at any time. Then I realised that that could be misinterpreted by the workforce," he jokes. "So now we say each part should be seen as being capable of being floated individually on the stock exchange at any given time."

Mr Wagner is enough of a deal-doer to mean it, even though the idea of floating subsidiaries is almost unheard-of in Germany. What he does not say is that keeping separate share quotes is also a convenient way of raising cash by allowing a more frequent recourse to shareholders.

Hence, perhaps part of the rationale for keeping Massa a separate entity rather than absorbing it into Asko. Some have even suggested Massa's stake in the group may be an eventual bargaining counter in

a far-sighted plan to create a pan-European retailing link, with the stake being traded for shares in another European retailing group.

More immediately, where does Asko go from here? Mr Wagner knows that cartel restrictions and the country's strict zoning laws severely limit the scope for new store openings.

Expanding in Europe is not an immediate priority, and Asko's stake in SDC/Furra, a retail group in the southern US, is likely to remain its only major foreign operation for the time being.

Improving the domestic business by developing existing trading sites, opening new stores where possible and offering more choice from existing venues are its obvious aims.

But it is purchasing which has most recently caught Mr Wagner's fancy. In conjunction with a number of unnamed European counterparts, Asko has set up a group called Interbuy International to spearhead their joint purchasing. Details of the venture remain fuzzy, however, and Mr Wagner is being given the benefit of the doubt for the time being.

Meanwhile, boosting Massa, a pioneer in greenfield retailing, which has tended to rest on its laurels in recent years, is a key target. Motor cars are a focal point. The group broke convention when it started selling UK-built Rover models. However, turnover has not been spectacular, and Mr Wagner would dearly love to sell other models - German in particular.

A scheme to sell South Korean Hyundai models appears to have been dropped, despite many attractions, as vehicles from the Far East might fall foul of future European Community trade barriers. Domestic customer hostility - not least in car-producing areas - has been another hindrance.

But Mr Wagner faces an uphill task in persuading German manufacturers to let him sell their cars. Negotiations with Opel, based at Rüsselsheim, in the heart of Massa territory, are said to have broken down in the face of resistance from established dealers. It appears that they, like some of Asko's shareholders, require more convincing.

Thomson-CSF lifts net earnings in first half

By George Graham in Paris

THOMSON-CSF, the listed defence and electronics subsidiary of France's state-owned Thomson group, has reported net profits of FF1.62bn (\$266m) in the first half, up 68 per cent from the same period of 1987.

Operating profits almost tripled to FF987m, thanks to the productivity effects of costly restructuring carried out in the last two years and to hitings falling due on the FF350m Al Thakeb defence contract signed with Saudi Arabia in 1984.

Losses from affiliated companies were reduced to FF128m from FF277m last year, thanks in particular to the semiconductor operation, SGS-Thomson Microelectronics, jointly owned with Italy's Stet, which returned to pre-tax current profits of FF111m after losing FF989m in the 1987 full year.

Heavy restructuring provisions continue for the company, but its net loss for the full year will be reduced by some exceptional capital gains.

The major source of Thomson-CSF's earnings remains financial activities, both those linked to its industrial treasury

management and those of its banking subsidiary, Batif.

Total financial earnings rose 18 per cent to FF2.08bn, including FF1.07bn from the management of treasury flows and FF750m from Batif and its subsidiaries.

Thomson has provisioned FF120m of its losses from the collapse of Al Saudi Banque, to which it had lent around FF900m, but will have to provide for another FF40m to FF50m since the latest rescue plan has increased the burden to be borne by Al Saudi's major creditors.

Mr Jean-Francois Henin, head of Batif and the new chairman of Al Saudi, said Thomson had placed the money with the troubled bank on May 25 and 26, two days before the Bank of France stepped in, as a result of a double error by a dealer who was not authorised to make term deposits and of the bank office, which failed to identify the counterparty.

He rejected suggestions that Thomson had been asked by the French Government to make the deposit.

Swiss bank sees 'satisfactory' result for 1988

By John Wicks in Zurich

SWISS VOLESBANK of Berne, one of Switzerland's Big Five banks, expects "satisfactory" results for the current year. Mr Walter Ruegg, chief executive, says operational cash-flow should be higher than that booked for 1987.

This unspecified figure had fallen slightly last year, as a result of which net profits declined by 0.3 per cent to SF115.6m (\$77m).

Mr Ruegg said that increased interest earnings and profits on trading in securities and foreign exchange had more than compensated for a marked drop in commission business in the first nine months of 1988.

This fall in commission business was, however, less than had been expected at the start of the year. It was also possible to keep to the bank's tighter cost budget.

The bank booked a 6 per cent rise in its balance sheet total over the first three quarters to SF24.13bn. Within this total, loans advanced to clients increased by 6.3 per cent to SF23.66bn and the due-from-banks sum rose by 14.3 per cent to SF6.05bn.

Nordstjernan profits soar

By Sara Webb in Stockholm

NORDSTJERNAN, Sweden's recently listed real estate and construction group controlled by the Johnson family, more than doubled profits for the first eight months in view of the favourable outlook for the construction and steel sectors.

Profits after financial items reached SKr763m (\$124m) in the first eight months, against SKr373m in the same period last year, and were boosted by ship sales and turnover from real estate amounting to SKr265m. Nordstjernan said that profit after extraordinary items increased by 43 per cent to SKr513m.

Mr Bert Magnusson, chief executive, said full-year profits would exceed SKr1.2bn, well above the group's earlier forecast.

Profits and sales at Avesta, Nordstjernan's steel division, were lifted by strong demand and large price increases for raw materials. Avesta's profits tripled to SKr635m while sales climbed 26 per cent to SKr4.88bn.

Group sales totalled SKr14.76bn, compared with SKr10.52bn in the first eight months of 1987, and were boosted by the acquisition of ABV, a Swedish construction and real estate company.

The group's shipping interests doubled profits to SKr120m while sales increased by 6 per cent to SKr1.27bn. Profits were boosted by the sale of shares in ships.

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Manufacturers Hanover Trust Company, as Calculation Agent. October 20, 1988

BRITANNIA BUILDING SOCIETY

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In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 24th January, 1989, the Notes will carry a rate of interest of 12.25 per cent per annum. The relevant Interest Payment Date will be 24th January, 1989. The Coupon Amount per £10,000 will be £308.14, payable against surrender of Coupon No. 9.

Handybank Limited Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

Bond to dispose of 5.5% stake in BHP

By Chris Sherwell in Sydney

FURTHER ASSET disposals from Australia's Bell stable of companies were announced yesterday as part of a process of rationalisation begun after Mr Robert Holmes à Court sold out and Mr Alan Bond's Bond Corporation acquired control. A parcel of more than 70m shares in Broken Hill Proprietary (BHP), the country's largest company, is to be placed with institutional and other investors, internationally by a syndicate headed by Morgan Stanley International.

The offering, amounting to 5.5 per cent of BHP, is likely to realise more than A\$500m (US\$300m) after adjustment for options. It is thought unlikely to depress the market significantly.

A small part of the stake is held by Bell Resources directly, while the bulk is held through its Weeks Petroleum subsidiary. The placement will complete the recapitalisation of major stakes in BHP begun earlier this year. At the same time it was confirmed that Mr Holmes à Court was finally stepping down as chairman of Bell Group "after completion of various matters following change of control of the company."

In another announcement, Bond Corporation said Boral, the local building products group, had bought a group of industrial assets located in various Australian states, in California and the state of Washington in the US, and in British Columbia and Saskatchewan in Canada.

No figures were given. The businesses were said to be in earthmoving, quarrying, road freight, the manufacture of concrete, asphalt, extended tyres and a range of metal, aluminium and concrete industrial products. The sale comes 18 days after Bond sold Bell Group's concrete and quarrying businesses in Queensland and northern New South Wales to CSR, another well-known Australian building products group. The moves also follow Mr Bond's revelation last week that he was seeking A\$2bn from asset sales in the current year to help reduce Bond Corporation's debts of A\$63bn.

Bond Corporation also announced yesterday that its stake in the Bell Group had risen to almost 75 per cent from the previously reported 70 per cent as a result of its A\$850m takeover.

Japanese soap maker improves

By Our Financial Staff

KAO, JAPAN'S leading soap maker, lifted pre-tax profits 14 per cent to ¥16.2bn (\$128.5m) in the six months to September as an expansion of its cosmetics business offset a stagnant market for detergents. Sales were up 6.3 per cent overall to ¥251.4bn. Personal care products contributed 14.3 per cent more to ¥87.5bn while household products showed a 5.4 per cent rise to ¥162.4bn. Sanitary products dropped 4.9 per cent to ¥28.5bn.

Golden outlook for mining group

Western's acquisitions are paying off, reports Kenneth Gooding

Western Mining, Australia's biggest mining group, is on course to produce about 1m troy ounces of gold in the current financial year, more than double the 441,000 oz achieved in the 12 months to last June, according to Mr Hugh Morgan, managing director.

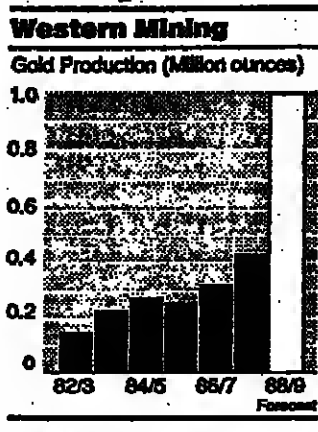
Between 160,000 oz and 200,000 oz of the total would come from the four gold mining companies Western Mining recently acquired in North America for A\$500m (US\$311m).

These would not contribute any significant profit but would provide good cash flow and would just about break even after amortisation, said Mr Morgan. "It will take several years to get the best out of them."

Western Mining was following a conservative "gold capital expenditure protection programme" which involved forward sales or options, said Mr Morgan. "So if the price of gold falls dramatically we would have protected our capital and get a return on it. We have used all market opportunities to do that."

The group had arranged put options covering 2.38m oz of gold at an average price of US\$449 an oz and recovered the cost of this operation by selling call options on 1.07m oz at an average of \$505 an oz. The London gold price has recently been just over \$400 an oz.

Western had also sold forward 104,000 oz of gold at \$346 an ounce and the company was due for delivery by the end of this year at \$469 an oz and 150,000 oz was to be delivered between 1989 and 1991 at \$329 an oz.



holders would expect the stock to move in the direction of commodity prices," he added. Discussing Western's recent acquisition of a 60 per cent stake in the metallised Agnew nickel mine in Western Australia from BP Minerals, Mr Morgan said that if a decision was taken to re-open the mine this could be done in six months.

Agnew, closed during the period of low world nickel prices in 1986, had been on "active care and maintenance" so its equipment was all in working order. The mine previously produced about 10,000 tonnes of nickel a year, but output could be lifted to 25,000 tonnes and

be healthily profitable with a price of US\$5.50 a lb, Mr Morgan suggested.

Last year Western, the world's third-largest nickel group, produced 41,500 tonnes of nickel. The current London Metal Exchange spot price is above \$5 a lb.

Capital investment in Agnew would be minimal because Western in 1978 increased capacity of its Kalgoolie smelter to toll smelt concentrates from the mine. The group had also under-utilised refinery capacity.

Mr Morgan stressed that Western still had to talk with MIM, the other partner in the joint venture, before making any decisions about Agnew. However, analysts assume that Western will take management control. Western is due to add copper and uranium to its portfolio of metals now that its 51 per cent-owned Olympic Dam venture in South Australia has started production. Customers had been found for all the copper and gold from the project, but about 30 per cent of the annual uranium output had still to be sold, said Mr Morgan. Even so, Olympic Dam was a viable project.

Aker says 1988 profits will plummet

By Karen Fossli in Oslo

AKER, Norway's troubled industrial group, says profits will plunge this year to Nkr100m (\$15.1m) from Nkr450m in 1987 despite an improvement in earnings for its offshore division and land-based construction.

Net income in the first eight months of 1988 fell to Nkr19m from Nkr107m last year. Sales climbed to Nkr11.27bn from Nkr8.24bn mainly because of acquisitions.

equity investments. At end-August liquid reserves totalled Nkr1.5bn, of which Nkr950m was unutilised drawing facilities. Aker was forced to write off Nkr195m on a contract it had entered with Statoil for which it under-estimated the scope of the work.

to Bergen Bank for Nkr300m. However, gross operating revenues slid to Nkr4.9bn compared with Nkr6.6bn because of the Nevi sale. The group's operating profits before provisions for long-term risk compensation, loan losses and taxes reached Nkr99.4m in the period compared with a deficit of Nkr80.7m last year.

NZ Steel setback for Fletcher

By Dal Hayward in Wellington

NEW ZEALAND regulatory authorities have dampened hopes for an early purchase of New Zealand Steel, the privatised steelmaker, by Fletcher Challenge, the country's biggest company, because of concern that the acquisition would further strengthen Fletcher's dominant local position in steel products.

tax benefit of up to NZ\$500m (US\$311.1m). This would arise from the huge expansion costs at NZ Steel's main mill which, over the past few years, have exceeded NZ\$2bn. The concession means NZ Steel will not pay tax for some years.

Chase Corporation, the New Zealand investment company that is seeking control of Wormald International, the troubled Australian fire protection and security group, has lifted its offer for rights to shares in Wormald for the second time, to 58 Australian cents each from 57 cents, Renter reports from Sydney.

However, Vesta's holding company experienced an operating loss of Nkr84.6m, while the general insurance division had an operating surplus of Nkr95.1m compared with a loss of Nkr120m last year.

LALMO
London & Scottish Marine Oil PLC
(Incorporated in England with registered number 1006945)
(the "Issuer")

NOTICE
to the holders of the outstanding £30,000,000 7¼ per cent Convertible Bonds Due 2003 of the Issuer (the "Bonds") of the EARLY REDEMPTION ON 25th NOVEMBER 1988 of all the outstanding Bonds

Conversion Right Expiry Date: 15th November 1988
Redemption Date: 25th November 1988

NOTICE IS HEREBY GIVEN to the holders of the Bonds (the "Bondholders") that, pursuant to and in accordance with the Terms and Conditions endorsed on the Bonds (the "Conditions"), the Issuer will on 25th November 1988 (the "redemption date") redeem all of the Bonds then outstanding and not previously converted into ordinary shares ("Ordinary Shares") of 25p each of the Issuer. The Bonds will be redeemed at a price equal to 107.5 per cent of the principal amount, together with interest accrued to such date.

Bonds may be converted into Ordinary Shares at the Conversion Price of 35p per Ordinary Share. As provided in the Conditions, any Bondholder who wishes to exercise his right to convert must complete, sign and lodge, together with the Bonds and all unremitted Coupons concerned, a Notice of Conversion with either the Principal Paying and Conversion Agent or any of the Paying and Conversion Agents, as set out below, at any time up to the close of business on 15th November 1988 when the conversion rights attaching to the Bonds will terminate.

On redemption, payments of principal and accrued interest will be made, in accordance with Condition 5 of the Bonds, against surrender of the Bonds and Coupons at the specified office of any of the Paying and Conversion Agents listed below. Each Bond should be presented for redemption together with all unremitted Coupons appertaining thereto, failing which the amount of any such missing unremitted Coupons will be deducted from the sum due for payment on the redemption date. Each amount of principal so deducted will be paid in the manner mentioned above against surrender of the relative missing Coupon. Time limits for surrender are noted in Condition 5.

Payment per Bond on redemption	IMPORTANT	Value of the Ordinary Shares arising on conversion (excluding fractional entitlements)
Principal £1,075.00	£1,000 denomination	Value of 277 Ordinary Shares
Interest £ 48.94		£1,434.86*
Total £1,123.94		
Principal £5,375.00	£5,000 denomination	Value of 1388 Ordinary Shares
Interest £ 244.69		£7,189.84*
Total £5,619.69		

*Based on the middle market quotation of 518 pence per share (ex div) as derived from The Stock Exchange Daily Official List for 20th October 1988.

The attention of Bondholders is drawn to the Conditions and, in particular, to Conditions 4, 5 & 6, which contain further details regarding conversion, redemption and payments.

PAYING AND CONVERSION AGENTS

Citibank, N.A. Citibank House 336 Strand London WC2R 1HB	Citibank, N.A. Avenue de Tervuren, 249 B-1150 Brussels Belgium	Citicorp Investment Bank (Luxembourg) S.A. 16 Avenue Marie Thérèse Luxembourg
Citicorp Investment Bank Bahnhofstrasse 63 PO Box 244 8021 Zurich, Switzerland		

By Citibank, N.A. London
Principal Paying and Conversion Agent
25th October 1988

CITIBANK

This announcement appears as a matter of record only.

Swiss Francs 40,000,000

Bulgari International Corporation B.V.
Amsterdam, Netherlands

5% Notes due 1993

Irrevocably and Unconditionally Guaranteed by

BVLGARI
PARTECIPAZIONI BULGARI SPA

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J. Henry Schroder Bank AG	Lombard Odier & Cie
Samuel Montagu Suisse S.A.	The Royal Bank of Canada (Suisse)

October 1988

Mortgage Funding Corporation No 3 Plc
£120,000,000
Class C-1
£14,200,000
Class C-2

Mortgage Backed Floating Rate Notes
October 2023

For the interest period 21st October, 1988 to 31st January, 1989 the Class C-1 Notes will bear interest at 12.2625% per annum. Interest payable on 3rd January, 1989 will amount to £2,526.77 per £100 Note. The Class C-2 Notes will bear interest at 12.91% per annum. Interest payable on 3rd January, 1989 will amount to £361,462.33 per £14,200,000 Principal amount.

Agents Bank:
Morgan Guaranty Trust Company of New York
London

N.S. Finance Corporation N.V.
U.S. \$15,000,000

Guaranteed Floating Rate Notes due 1987/89

Unconditionally guaranteed by Nederlandse Scheepswijtheekbank N.V.

For the three months 21st October, 1988 to 23rd January, 1989 the Notes will carry an interest rate of 8¼% per annum with a coupon amount of U.S. \$115,000 payable on 23rd January, 1989.

Bankers Trust Company, London Agent Bank

ONLY ONE FIRM WAS NAMED THE BEST IN BOTH EURO-COMMERCIAL PAPER AND COMMERCIAL PAPER.

This announcement appears as a matter of record only.	This announcement appears as a matter of record only.
\$500,000,000 Euro-Commercial Paper Programme	\$1,000,000,000 Commercial Paper Programme
COMMERZBANK Aktiengesellschaft	The Kingdom of Denmark
The undersigned acts as a Euro-Commercial Paper Dealer for this Programme.	The undersigned acts as a Commercial Paper Dealer for this Program.

THE FIRM IS SHEARSON LEHMAN HUTTON

We were named 1987 Best Euro-Commercial Paper Dealer of the Year. We were also named Best Commercial Paper Dealer in a recent survey of corporate financial institutions.

Shearson Lehman Hutton is the long-term investments in capital and people necessary to provide clients the highest level of service and execution in the global financial markets.

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No wonder some of the world's most demanding borrowers have made Shearson Lehman Hutton the leader in commercial paper.

Shearson Lehman Hutton was named 1988 Euro-Commercial Paper Dealer of the Year. International Financing Review named us Best U.S. Commercial Paper Dealer in a survey published in 1988 by International Finance Review.

SHEARSON LEHMAN HUTTON
An American Express Company

FT GUIDE TO WORLD CURRENCIES

The table below gives the fastest available rates of exchange (rounded) against four key currencies on Monday, October 24, 1988. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Table with columns: COUNTRY, £ STG, US \$, D-MARK, YEN (x 100), COUNTRY, £ STG, US \$, D-MARK, YEN (x 100). Lists various countries and their exchange rates.

Abbreviation: (a) Free rate; (b) Base rate; (c) Commercial rate; (d) Controlled rate; (e) Essential imports; (f) Financial rate; (g) Export; (h) Non-commercial rate; (i) Business rate; (j) Buying rate; (k) Selling rate; (l) Market rate; (m) Official rate; (n) Preferential rate; (o) Convertible rate; (p) Parallel rate; (q) Settlement rate; (r) Tourist rate; (s) Some rates supplied by Bank of America, Economics Department, London Trading Centre, Equities: 01 434 4360/5.

INTERNATIONAL CAPITAL MARKETS

Funding fears hit prices of ultra-long Treasuries

By Janet Bush in New York

THE FOCUS in the US Treasury bond market yesterday was on crude oil prices, as the meetings of two key committees of the Organisation of Petroleum Exporting Countries broke up inconclusively, and on prospects for a long bond issue in next month's quarterly refinancing.

Prices at the short-dated end of the yield curve were unchanged yesterday while the long bond significantly underperformed the rest of the market after news that the passing of a tax bill by Congress had finally given the Treasury the authority to issue new 30-year bonds.

Worries about weaker sterling were calmed by what was perceived to be fully aggressive support for the currency by the Bank of England. Nevertheless, optimism about cuts in UK interest rates, evident last week, has evaporated with the short-stalling contract on Libor discounting a base rate of slightly over 12 per cent.

GOVERNMENT BONDS

quarter GNP, together with the implicit price deflator scheduled for release tomorrow.

Dealers fear the market's main peril - Bank of England buying of stock - may not be much in evidence over the next few weeks. Coupon payments by the Bank of England peak in mid-November - analysts estimate perhaps £1.5bn in coupon payments are made over the peak 30-day period - which could reduce the likelihood that the central bank will be a large buyer.

LONG MATURITY BONDS

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BENCHMARK GOVERNMENT BONDS

Table with columns: UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA. Lists benchmark government bonds and their prices.

FT INTERNATIONAL BOND SERVICE

Large table listing international bonds with columns for country, bond name, price, and yield. Includes sections for STRAIGHTS, CONVERTIBLE, and SWISS FRANCH.

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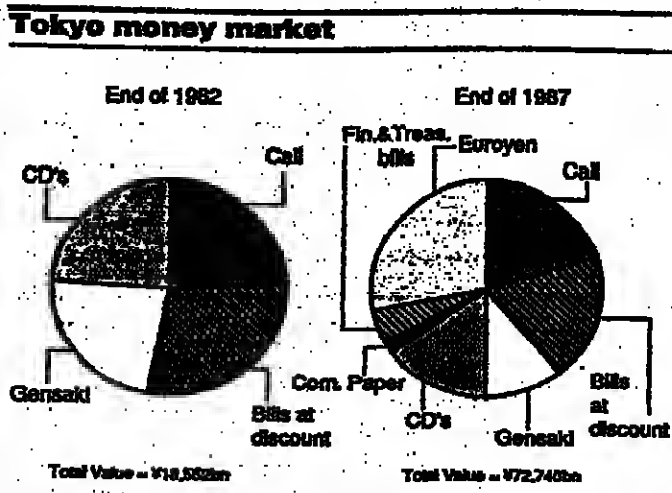
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INTERNATIONAL CAPITAL MARKETS

Tokyo slots key piece into money jigsaw

Stefan Wagstyl examines the Bank of Japan's radical plans for financial reform

Money market reforms announced by the Bank of Japan last week, aimed at reinforcing the central bank's control over interest rates, could eventually lead to the development of a fully-fledged short-term money market in Tokyo.



End of 1982 End of 1987

Such a development would supply one of the most significant missing pieces in the jigsaw of Japanese financial deregulation. In turn, it would encourage the internationalisation of the yen, with important effects on the development of foreign currency markets.

The plans aim to introduce new short-dated instruments into the bill discount market and long-dated ones into the unsecured call money market. In addition, the central bank is considering starting open market operations in the fast-growing commercial paper market.

Like any self-regulating central bank, the Bank of Japan has long been concerned that the process of financial deregulation might hamper its ability to influence the ebb and flow of money supply.

Older executives remember times in the 1960s and 1970s when the shortage of credit during the period of high-speed economic growth in Japan put the central bank in a position of great strength. In a tightly-regulated market, it could raise and direct commercial banks' lending policies.

This was undermined by the expansion of Japan's financial markets, which had to grow to accommodate the vast amounts of money accumulated by the country's booming industries. The trend has been compounded in the 1980s by financial liberalisation - including the expansion of old markets where the central bank's influence is weak and the creation of new ones, where its role is even smaller.

The bank protests that its powers to issue directives to banks, so-called window-guidance, was never as strong as some commercial bankers made out. Nevertheless, it has carefully expanded its abilities to influence money in other ways - especially through open market operations, for

example, through dealing on its own account. The difficulty for the central bank is that liberalisation is only half complete. The Bank of Japan divides short-term markets into two - the interbank market, where participation is limited to banks and other financial companies; and the open market, where industrial companies are big participants. In the past seven years, the money outstanding in the open market has risen sharply from 46 per cent of the total to 60 per cent at the end of 1987.

The bank's influence is greatest in the interbank market. This is made up of two separate entities - the call market, where banks lend to each other through six

short-term broking companies, called *tasu*; and the bill discount market, where participants discount bills. A key difference is that the call market is used for extremely short-term borrowing, often overnight, while the discount bill market has been used for periods of one to three months.

The Bank of Japan is now seeking to plug the gaping hole for interbank borrowings of between one-week and one-month duration. According to last week's announcement, the bank plans to start selling one- and three-week discount bills, beginning next month.

In addition, the contract period in the unsecured call market, where foreign banks are particularly active, is being extended from the present three weeks to six months.

The move is to attract money into markets where the central bank's influence is strong from the open markets (principally the Euroyen market) where it is weaker. The hope is that if interbank markets match financial companies' needs more closely, then companies will be more likely to use them.

Meanwhile, the bank is also considering increasing its intervention in the open market. This began in a concerted fashion last December when it started buying operations in the general market.

The Euroyen market, run outside Japan, is beyond its control. But the Bank of Japan is now considering plans to intervene in the fast-growing commercial paper market. Bank officials deny any direct connection between the

measures announced last week and moves to enhance the yen's role as an international currency, a subject close to the heart of Mr Satoshi Sumita, the governor. Mr Sumita spoke on the matter as recently as last month's annual International Monetary Fund meeting in West Berlin.

However, commercial bankers have pointed out that increased variety in the short-term markets would make it more attractive for foreigners to hold short-term yen instruments.

Mr Keiichi Honda, a director of the Bank of Tokyo, says the new central bank policy will expand the existing market, making it possible to introduce new instruments.

But Mr Honda and others argue that the short-term markets will continue to be less liquid and flexible than those in the US and the UK until a fully-fledged Treasury bill market is created in Japan.

In London and New York, government short-term paper will continue to be the benchmark for the short-term market.

In Japan, the Ministry of Finance issues bills which are sold by the Bank of Japan to institutions. But the yields are artificially low so virtually the only buyers are heavily-regulated Japanese domestic institutions such as agricultural co-operative banks which are allowed to make. To make things worse, foreign investors (except governments) have to pay withholding tax.

NTT \$250m straight goes well in nervous trading

By Dominique Jackson

A SUCCESSFUL dollar straight Eurobond issue, launched against the background of a fairly volatile and nervous US Treasury and Eurodollar bond market, was testament yesterday to the strength and persistence of demand for correctly priced and well-marketed dollar-denominated deals.

Merrill Lynch was the victor in a hotly contested fight to win the mandate for the lead on a 10-year \$250m deal for Japan's Nippon Telegraph & Telephone, a deal which was launched at an initial 47 basis point spread over comparable Treasury issues.

With its most recent dollar straight for Italy and Liberty Mutual, Merrill Lynch's syndicate team appears to have exhibited a fine sense of timing. It feels confident enough about demand already identified to bring dollar straight deals at times when other houses might well have fought shy, due to the proximity, for example, of crucial US economic statistics.

Yesterday's deal for NTT was a prime example of a well-executed and properly targeted deal. The borrower, not an over-frequent Eurobond market issuer, commands a high degree of respect and the bulk of the issue was placed within an hour of launch. Consequently, the spread narrowed swiftly and the deal finished the day bid comfortably within its full terms.

The success of the issue also illustrates the increased selectivity in the sector, where the outstanding issues of lower-rated US corporate borrowers have taken a hit recently. Spreads over Treasury issues

of many single and double A-rated US companies have widened dramatically in the wake of both the proposed management buy-out of RJR Nabisco and the \$11bn takeover bid for Kraft by Philip Morris.

However, dealers were swift to point out that much of the paper which fell into these categories had been on the illiquid desk for some time and that

Fixed-rate sterling securities carrying prime credit ratings and such a generous yield pick-up over UK government securities are virtually assured of being well-received by investors at a time when the UK Government is reducing the amount of outstanding gilt-edged securities.

The fixed-rate issue is being swapped into floating-rate sterling and, after allowance for the swap, gives HMC, which to date has already issued almost \$500m of floating-rate securities, a significantly cheaper funding than is currently available in the floating-rate market.

J.P. Morgan, together with the prestigious co-management group of Baring Brothers, Credit Suisse First Boston and S.G. Warburg Securities, were expected to ensure swift and highly satisfactory placement of the issue. The deal was well bid at a discount of 1.80, comfortably within its full terms, by the end of the day. Switzerland's houses plan to create specialised market segments for lower-grade securities, according to Reuters. The Swiss Licensing Office, which reviews foreign securities that apply for public listing, said it would allow stocks of lower credit ratings than BBB to be listed, on condition that Swiss exchanges set up special market segments for them.

ground of a fairly lacklustre day in the UK gilt-edged market. This is the first time a fixed-rate bond has been launched with the backing of UK mortgages and, as such, it was expected to prompt a fair degree of interest.

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Senate backs Bankruptcy Code changes

By Dominique Jackson

THE US Senate has approved legislation amending the Bankruptcy Code to protect the contractual rights of parties to interest rate and currency swap agreements in bankruptcy cases, a step which is expected to assure continued growth in the use of these instruments.

Mr Mark C. Brickell, vice-president of Morgan Guaranty Trust and chairman of the International Swap Dealers Association, a group of 90 global financial institutions, said: "Senate passage of this bill is a major accomplishment

and a significant step towards our goal of providing a framework for legal certainty for swap transactions. These amendments are a key element in world financial markets.

"Final enactment of this measure will help American corporations of varying sizes as they turn increasingly to swaps as a way to hedge risk," Mr Brickell added. The amendments to the bankruptcy legislation stipulate that parties can close out all transactions immediately following a bankruptcy filing and do not have to keep trans-

actions open in bankruptcy proceedings, that transactions are "netted" to determine a single net termination value, and that certain swap payments are protected from preference avoidance actions.

Among those issuing statements of support to Congress for the bill were the Federal Reserve Board, the Federal Home Loan Bank, the Securities Industry Association, the New York Clearing House Association and several US corporations, banks and thrift institutions. There is no known opposi-

Taiwan eases trading curbs

THE TAIWANESE Finance Ministry has agreed to allow US insurance companies in Taiwan to invest in the local stock market, Reuters reports from Taipei.

A statement said the companies could invest up to one third of the funds they raise from their Taiwan branches. The seven US insurers which have branches in Taiwan are restricted to investing in bonds and Treasury bills. The Government has also agreed to allow US insurance companies to open branches in Taiwan each year. There are no other foreign insurers in Taiwan.

NEW INTERNATIONAL BOND ISSUES table with columns for Issuer, Amount, Coupon, Price, Maturity, Fees, Book runner.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-Actuaries Share Indices for Equity Groups & Sub-sections, including categories like CAPITAL GOODS, CONTRACTING, ELECTRONICS, etc.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

Table showing Rises and Falls Yesterday for various market categories like British Funds, Industrial Shares, etc.

LONDON RECENT ISSUES

Table of London Recent Issues listing company names, issue amounts, and dates.

FIXED INTEREST STOCKS

Table of Fixed Interest Stocks with columns for Issue Price, Amount, Date, etc.

RIGHTS OFFERS

Table of Rights Offers listing company names, issue amounts, and dates.

TRADITIONAL OPTIONS

Table of Traditional Options listing company names, issue amounts, and dates.

LONDON TRADED OPTIONS

Large table of London Traded Options with columns for Option, Calls, Puts, and various market data.

FIXED INTEREST

Table of Fixed Interest rates and yields for various maturities and instruments.

Actuarial indices 1949-2; 10 am 1949-7; 11 am 1950-8; Noon 1952-4; 1 pm 1954-6; 2 pm 1956-8; 3 pm 1958-9; 3.30 pm 1961-4; 4 pm 1960-8. Flat yield. High and low report, base rates, values and conditions are published in *Country Notes*. A full list of contributors is available from the Publishers, The Financial Times, Bracken House, Cannon Street, London EC4A 3DF, page 159, by post 34p.

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INTERNATIONAL COMPANIES AND FINANCE

Suter reveals 'unsolicited' takeover approach

By Ray Beahford

SUTER, acquisitive UK mini-conglomerate headed by Mr David Abell, may turn from corporate predator to corporate prey.

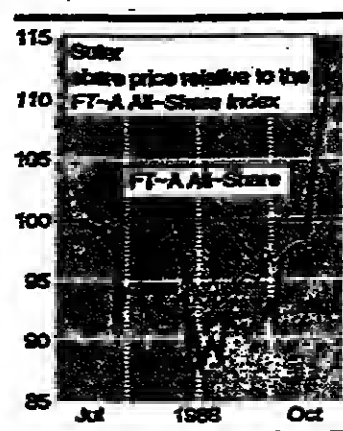
The company yesterday announced it had received an approach which may lead to a takeover. The announcement followed three weeks of active trading in the shares.

The statement spurred trading and shares closed 24p higher at 242p, valuing the company at £255.2m (£300m).

Since 1981, Mr Abell has turned Suter into one of the most hungry mini-conglomerates, building the group into four divisions - distribution, industrial and property - through a series of relatively rapid acquisitions.

But the company's share price dropped sharply last July when the Department of Trade and Industry appointed inspectors to investigate share dealings in two companies associated with the Suter group.

A meeting between Mr Abell and the unnamed public company considering a bid took place last Thursday after an "unsolicited" approach.



A spokesman for Robert Fleming, the investment house which is acting for Suter, said the talks were "extremely preliminary" and that nothing conclusive came out of them.

The sharp rise of activity in the company's shares over recent weeks, during which an estimated 7 per cent of the company's capital has changed hands, forced yesterday's announcement, the spokesman said.

He added that the Takeover Panel, mergers and acquisitions watchdog, was concerned about the lack of information in potential bid situations and so Suter felt it appropriate to inform the market.

The announcement last month of a 66 per cent increase in pre-tax profits during the six months to July 2 from £12m to £19.9m pushed the shares up higher to 150p.

Mr Abell said at the time, however, that the company was still undervalued and announced his intention to seek shareholders' approval for a buy-back of up to 10 per cent of the capital. It is understood that there has been no progress on this buy-back plan.

Robert Fleming is understood to speak for 15 per cent of Suter's capital and Mr Abell is the largest private shareholder with 3.6m shares.

Suter's largest takeover came in June last year when it paid £77m for Mitchell Coche, transport services group, after a contested takeover.

Several Mitchell Coche subsidiaries have been sold off, which contributed to a reduction in company borrowings.

UK group seeks to buy out Australian subsidiary

By Chris Sharwell in Sydney

CADBURY Schweppes, international confectionery and drinks group which manufactures in more than 30 countries, has asked the long-listed list of British companies which have sought to buy out minority shareholders in their Australian subsidiaries.

The group has made a cash offer, with cash-and-shares and half-shares alternatives, for outstanding 35.5 per cent of Cadbury Schweppes Australia (CSA), valuing the subsidiary at A\$1.2m (US\$1m).

It is offering A\$2.00 for each share in CSA, or one share plus A\$1.00 cash for every four shares, or one share for every two CSA.

This is equivalent to almost 27 times earnings in the case of the cash offer, and 24.5 times for the half share alternative, based on the closing share price of the two shares in London and Sydney on October 21 - high multiples both by Australian and international standards. The offer is being funded from existing facilities or internal cash resources.

The offer is being made through CS Finance, wholly-owned subsidiary, incorporated in the Northern Territory which operates out of Sydney. It is conditional on no objections coming from the Government's Foreign Investment Review Board.

Cadbury Schweppes, a potential takeover candidate since General Choules of the UK built an 84.4 per cent stake over the past two years, said the deal would give shareholders a chance to invest in the worldwide group. The aim was to build a foundation for expanding in the Asia-Pacific region.

In the year to January 1988, it reported a pre-tax trading profit of A\$77.5 (after A\$44.5m) on sales of A\$100m. A geographical breakdown of Cadbury Schweppes' total results for the period showed its "4 subsidiaries and other interests were more important for sales and profit than Europe or North America."

Lucas Industries advances 28%

By Richard Tomkins, Midlands Correspondent

LUCAS Industries, the UK-based car components maker that has diversified heavily into aerospace and industrial systems, yesterday delivered a 28 per cent increase in pre-tax profits from £114.5m to £146.2m (£256m) for the year to July.

The results were better than expected but Mr Tony Gill, chairman, refused to be drawn on the subject of the bid speculation surrounding the company or on his own takeover targets, and the shares closed down 1p to 580p in London trading.

Lucas said 19 businesses and bought seven during the year under review as part of its strategy to build up its aerospace and industrial operations.

Acquisitions, nevertheless, accounted for only 12m of the increase in operating profits. The biggest single contributor

to the improvement was the automotive division, which increased operating profits from £28m to £106.4m.

Group sales rose 8 per cent from £1.82bn to £1.97bn. Reorganisation and redundancy costs took £14.1m (compared with £17.1m), related companies produced a net loss of £2.7m (against a profit of £5.8m) and the interest charge was virtually unchanged at £22.9m (£22.8m).

Fully diluted earnings per share rose 22 per cent to 73.7p (59.9p) and a final dividend of 15p is proposed, making 21p (18.7p).

Automotive profits were strongest in the UK, where a combination of record car sales and the closure or divestment of poorly-performing businesses produced a doubling in operating profits to £32.8m.

The adverse effect of exchange rates left Continental

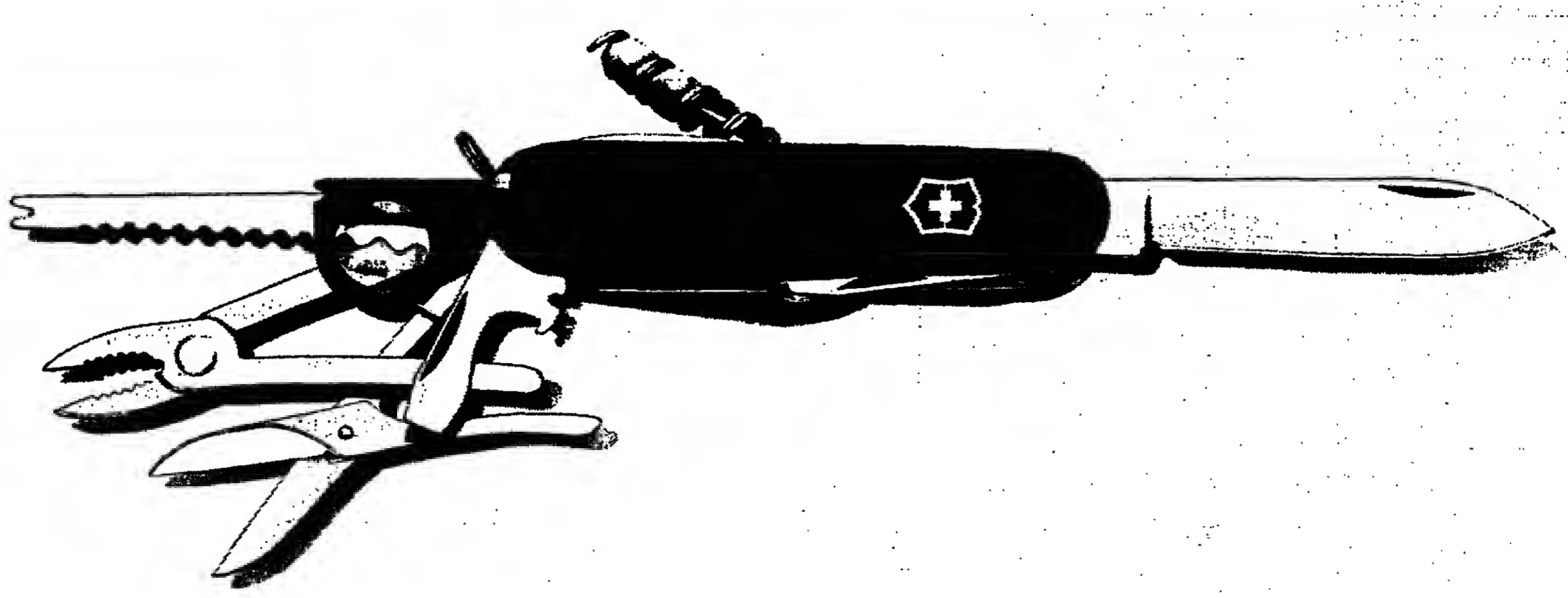
automotive profits little changed at £24.8m, and elsewhere they shed £3.5m to £14.8m.

Acquisitions helped take North American aerospace profits from \$5.5m to \$18.7m, but the UK's contribution fell from £38.2m to £30.1m because of development costs, competitive pressures and higher redundancy costs.

The joint venture Thomson-Lucas operation in France cost Lucas £8.5m (profit £1.1m) but Mr Gill said an assessment about the reorganisation of the business was imminent.

The industrial division increased operating profits 22 per cent to £30.8m, aided by six acquisitions during the year. Mr Gill said one effect of these acquisitions had been to make Lucas the world's biggest individual distributor of fluid power equipment.

See Page 38



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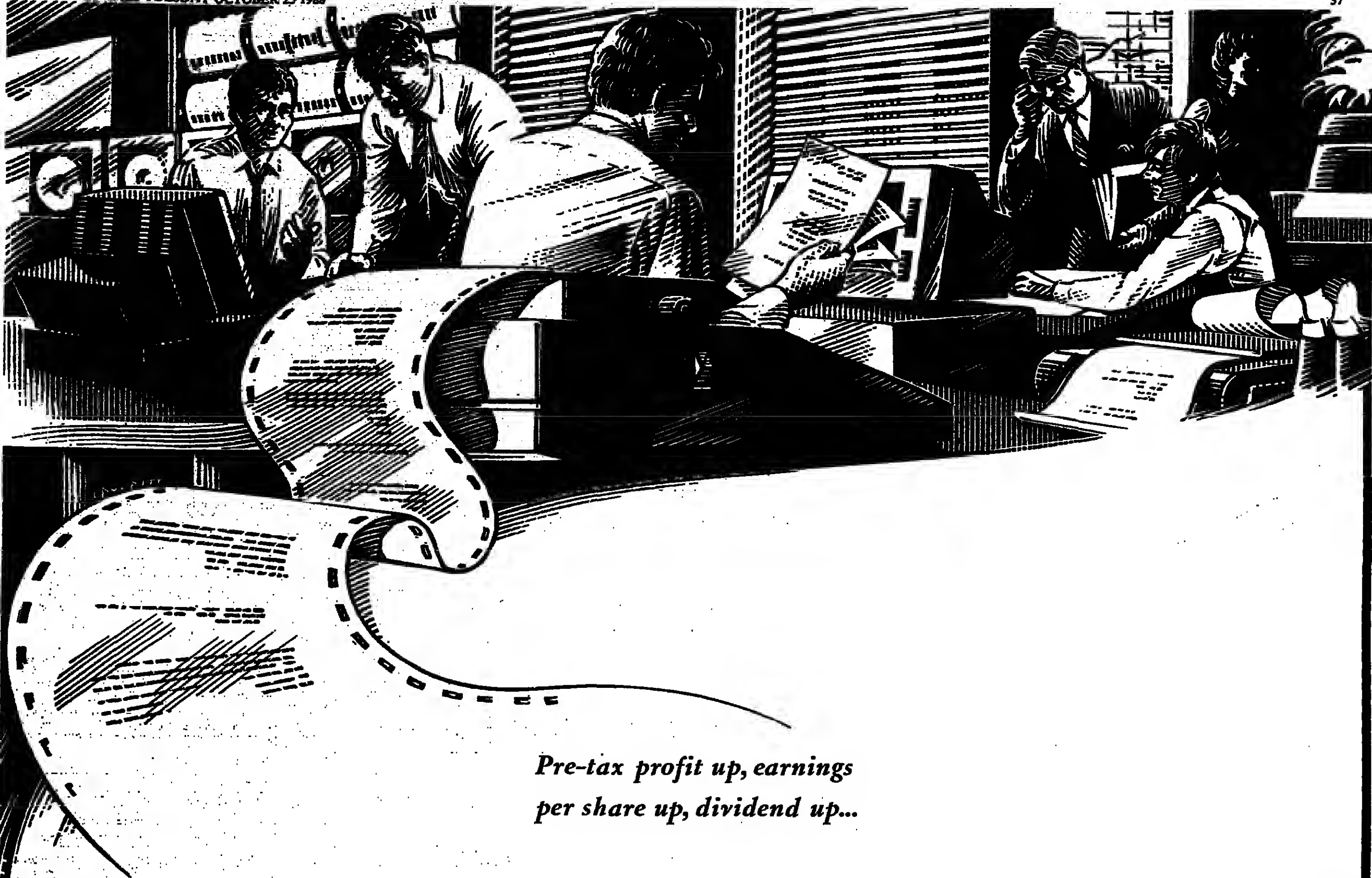
Our Financial Services Team will show you how South East Wales can give your business a cutting edge.

So write to Stephen White or Mike Price at the Welsh Development Agency, Pearl House, Greyfriars Road, Cardiff CF1 3XX or ring them on Cardiff (0222) 222666.

SOUTH WALES

NEWPORT
CARDIFF

FINANCIAL SERVICES LOCATION



Pre-tax profit up, earnings per share up, dividend up...

ALL SYSTEMS ARE GO.

Lucas Industries plc, the major international aerospace, automotive and industrial systems and components group, reports:

	Year to 31 July 88	Year to 31 July 87	up
Sales*	£1,972m	£1,820m	8%
Profit before tax	£146.3m	£114.5m	28%
Earnings per share	79.4p	65.3p	22%
Dividends per share	21.0p	15.7p	34%

*Including the group's share of related companies.

The fifth successive year of earnings growth.

Earnings per share double those of three years ago.

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Lucas Industries plc, Great King Street, Birmingham B19 2XF.



UK COMPANY NEWS

Scottish Metropolitan Property advances 37%

By Paul Cheeseright, Property Correspondent

SCOTTISH METROPOLITAN Property, largest of the Scottish-based property investment and development groups, yesterday announced a 37 per cent rise in its net asset value per share to 178.8p.

The rise, which reflects both rental and capital growth and the progressive weeding out and expansion of the portfolio, was accompanied by a substantial increase in earnings and dividend.

The year before - from trading profits from developments at Frimley and Crawley. Trading profits are being used to leaven the earnings mixture while revenue from investment properties builds up. This year they should reach a similar level.

New £10m trust will invest in NZ market

By Nikid Tait

A £10m New Zealand investment trust - a pure UK vehicle offering direct exposure to the New Zealand market - is coming to the market next week.

A placing of 18m ordinary shares in the newly-formed company was completed yesterday and it is expected that dealings will start next Monday.

The idea of the trust was apparently conceived when Mr Donald Campbell, manager general partner of Hambrecht & Quist Leasing Partners - itself a subsidiary of US-based venture capital specialists Hambrecht & Quist - attempted to invest some £10m in the New Zealand market on behalf of associates.

positive and FT-A All Share Index respectively.

However, it is argued that, in terms of yield and price-earnings multiples, the market now looks cheap.

The new trust will be administered by Ian Henderson Associates, a company set up by Mr Henderson in 1984. The investment adviser is Auckland-based NZ Investment Services - part of the large NZI Corporation, now controlled by UK investor General Atlantic.

The initial money raised will go at first into New Zealand government securities. Over the next 24 months, half of these securities will be sold and the proceeds invested in smaller NZ companies, with market capitalisations up to £50m. The estimated net asset backing immediately after the placing is put at 94.7p a share. The trust will also offer a fairly healthy yield - the average gross yield at the placing date is expected to be 8 per cent.

Jersey General continues its move into financial services

By Nikid Tait

JERSEY GENERAL Investment Trust, which was taken over by futures and options broker LIT Holdings earlier this year, is making its second acquisition under the new management. This time, it is acquiring Ashburton Group, a Channel Islands-based investment, cash and currency management group, for a maximum of £5m.

When LIT moved in, it made clear that moves into the financial services sector were planned for JGIT. Earlier this month, JGIT announced a £14.1m offer for Asset Trust, a fund management company run by Mr Brian Banks.

The initial consideration for the Ashburton purchase is £5m - made up of £2.5m cash, £150,000 from the issue of 132,743 new JGIT ordinary shares, and a further £250,000 from the issue of Jersey General convertible redeemable unsecured loan stock 1993. An additional sum, payable in ordinary shares or cash, is due if certain profit targets are met in the two years to end-March 1991. The maximum deferred payment is £2m.

Leigh shares slip after Caird sells 6% holding

By Nikid Tait

SHARES in Leigh Interests, Midlands-based waste company, slipped 2 1/2p yesterday on news that Caird Group, the acquisitive waste disposal business, has sold its 6.2 per cent stake.

The 1.6m shares have been sold for £3.18m, netting Caird a profit of about £800,000. Caird says this will be treated as an extraordinary item in its next figures.

added to the holding last month. The shares have now been placed with institutional investors by Leigh's broker, Kingsway Securities, at 23 1/2p a share.

Caird said yesterday that the shares had represented an investment in the environmental services sector. However, it now believed its resources were better employed in other acquisitions and by diversifying businesses acquired recently. Combined with a recent rights issue, the disposal means it has lost 20% resources of about £18m.

Dealership marks fifth ABS purchase this year

AMERICAN BUSINESS Systems, the USM-quoted company primarily involved in photocopier distribution in the south-east of the US, has announced its fifth acquisition this year.

The acquisition will expand the regional base of the group and bring it some additional 12,000 customers.

It is to buy Electronic Business Equipment, a 40-year-old dealership that supplies and services Ricoh and Canon equipment and handles Copier and 3M products.

EBE's pre-tax profits for the year to March 31 1988 were \$350,000 on turnover of \$25m.

The purchase price is \$2.98m (£1.71m) on completion plus a further \$3.58m interest-free notes to be repaid over three years.

A \$500,000 bonus is also payable if pre-tax profits reach \$2m in the year to March 31 1990.

Royal Bank of Scotland comes under attack

The Royal Bank of Scotland came under attack today for backing the hostile bid by Australian brewery company Elders for Scottish and Newcastle Breweries.

"Scottish and Newcastle are being bought and sold with Aussie gold," Mr Jim Sillars, the Scottish National Party candidate in the neighbouring Glasgow Govan by-election, said a press conference in the city.

And Shadow Scottish Secretary Mr Donald Dewar said he was "appalled and very sad" that the Royal Bank was apparently prepared to put up a major share of the cash Elders needed in their bid for Scottish and Newcastle.

Buoyant property market boosts Mowat to £1.6m

STRONG DEMAND in the north west of England as companies move from the south east to Chebster and Starcheshire helped Mowat's profit to rise to £1.6m.

A maiden interim dividend of 0.5p is being paid.

In the six months to September 30 turnover of this USM-quoted property developer rose sharply from £22m to £28.2m and earnings per 10p share to 2.86p (0.91p).

Mr Brian Dewar, chairman, said that on the residential front Peerglow Homes continued to prosper with sales remaining strong despite the increase in mortgage rates. Peerglow-Construction had been formed to speed delivery of housing units.

SCOTLAND

The Financial Times proposes to publish a Survey on the above on

FRIDAY 9TH DECEMBER 1988

For a full editorial synopsis and advertisement details, please contact:

KENNETH SWAN

on 031-220-1199 or write to him at:

37, George Street, Edinburgh EH2 2HN

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

U.S. \$60,000,000 Industrias Peñoles, S.A. de C.V. Floating Rate Notes Due 1989

Interest Rate 10% per annum Interest Period 24th October 1988 24th January 1989 Interest Amount per U.S. \$10,000 Note due 24th January 1989 U.S. \$265.56

Credit Suisse First Boston Limited Agent Bank

FIRST CITY BANCORPORATION OF TEXAS, INC. US\$100,000,000 Floating Rate Notes due January, 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period 24th October, 1988 to 24th January, 1989, has been fixed at 8 1/2 per cent per annum. Interest will therefore be payable at US\$226.81 on 24th January, 1989.

MANUFACTURERS HANOVER TRUST COMPANY Agent Bank

Racal Telecom offer-for-sale fully subscribed

By Philip Coggan

THE offer-for-sale of Racal Telecom, the company which operates the Vodafone cellular communications network, was fully subscribed. Conventional measures of the level of over-subscription do not apply because of the unusual structure of the offer.

N M Rothschild and Goldman Sachs, the UK and US advisers to the issue, announced yesterday that part of the UK offering would be diverted to the US and Europe in order to satisfy overseas demand.

In total, the US and Europe will absorb 60m shares (90 per cent of the offer) as opposed to the 50m shares (25 per cent) originally planned.

Shareholders under the pro rata element, which was easily the largest section of the offer, did not apply for their full entitlements. They applied for 115m of the 150m shares on offer. However, those who

applied for more than their entitlements - an excess of 20.8m shares - made up for the shortfall.

Rather than grant the full amount of the excess to existing shareholders, Racal has decided to increase the overseas element of the offer. Accordingly, existing shareholders will be granted just 11.5m of the excess applied for, bringing the total allotted to Racal holders to 126.5m shares.

The public offering in the UK was seven times subscribed. However this was such a small part of the offer - 14m shares or 7 per cent of the total - that over-subscription was scarcely surprising.

In the UK, therefore, applications were received for 222.5m shares, compared with

the 150m on offer.

The US and European offers were both placings but demand was found to be sufficiently strong to justify diverting part of the offer overseas.

The basis of allocation in the public offer is as follows: Those who applied for 200 to 400 shares will receive 200; those who applied for 600 shares - 250; applied for 800 - 300; applied for 1,000 - 350; applied for 1,500 - 400; applied for 2,000 - 400; applied for 2,500 - 500; applied for 3,000 - 600; applied for 3,500 - 700; applied for 4,000 to 10,000 - 25 per cent of application; applied for 15,000 - 3,000; applied for 20,000 to 60,000 - 10 per cent of application; applied for 80,000 - 7,000; applied for 90,000 - 7,500;

applied for 140,000 - 5,000; applied for 150,000 to 180,000 - 9,000; applied for 200,000 and above - 3 per cent of application.

Under the pro rata offer, the allocations for those Racal shareholders who applied for more than their entitlements is as follows: Those who applied for 200 additional shares will receive 200; applied for 400 will receive 250; applied for 600 - 300; applied for 800 - 400; applied for 1,000 to 1,500 - 450; applied for 2,000 - 500; applied for 2,500 - 600; applied for 3,000 - 750; applied for 3,500 - 850; applied for 4,000 and above - 25.5 per cent of applications. Dealings in the shares will start tomorrow.

The Anatomy of our Merchant Bank

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UK COMPANY NEWS

Tesco and Slough in joint venture

By Paul Chesswright and Maggie Gray

TESCO, supermarket group, and Slough Estates, property company, have set up a joint venture company, called Shopping Centres, to own and operate three of Tesco's retail developments. Further shopping centres could be bought by the new company as they are developed.

Mr David Reid, Tesco's finance director, said the group would receive £75m net from selling the developments to the new company, and this would go towards financing its £450m-a-year capital expenditure programme.

He said that having weighed up the rents foregone and the interest and rent Tesco would now have to pay against the benefit of the cash, the group's annual profits would be about £2m to £2.5m higher as a result of the transaction. There would also be a one-off property profit in the current year of £2.5m.

However, Mr Reid stressed that the particular attraction of the arrangement was that, unlike sale and lease-back deals, Tesco would retain a half-share in the freehold of the developments and so get some of the benefit of any capital growth in their value. Tesco wanted, he said, to continue its policy of owning freeholds, which account for 65 per cent of its stores.

Mr Roger Carey, development director of Slough, which is the fourth largest of the UK property investment and development groups by market capitalisation, said that while the company's traditional involvement has been in industrial property, it has been diversifying into office and retail property, indeed it has taken control of Bruders Properties, a specialist developer of town centre schemes.

"This agreement allows

Slough to take a 50 per cent interest in three recently-built, quality shopping centres, each with first-class covenants and strong growth potential, thereby expanding its retail investment base," said Mr Carey.

The initial three centres include the new 300,000 sq ft, 31-shop development at Survey Quay, in London's Docklands, which is opening for business today and cost £26m to build. Tesco and BHS, part of the Storehouse group, each have large stores within the centre, which also houses a number of high-street names and a "food court" offering a variety of fast food. There are 900,000 potential customers living within a 20-minute drive of the centre.

The other centres are at Beaumont Leys in Leicester, and Clifton Moor in York. Tesco and Slough are together

seeking planning permission for a major retail scheme at Aldenham, near junction 4 on the M1, which could be a fourth development for the new company. All are multi-tenanted centres with Tesco as an anchor store.

The joint venture company will pay Tesco £20m for the first three centres. Tesco and Slough will each put £5m of equity into Shopping Centres, which has also arranged £70m of debt finance.

Kleinwort Benson, the merchant bank, arranged a £40m 10-year non-recourse bank facility with a fixed interest rate of 10.46 per cent. A further £22m in mezzanine finance was provided by Prudential Assurance - comprising a £15m stepped coupon bond and a £7m of zero coupon bond - with a combined yield to maturity of 11.4 per cent.

Texas Homecare buy

By Philip Coggan

TEXAS HOMECARE, part of Ladbroke, the hotels, property, betting and retail group, is to buy Building Scene, a retail chain, from Meyer International, builders and timber merchant, for \$3.75m in cash.

Building Scene has seven stores in East Anglia, with an

eighth due to open. Mr Bruce Wright, Meyer finance director, said the decision to sell was unconnected with its unsuccessful bid for Travis & Arnold, drying which a 47 per cent stake was acquired in cash. The offering would be below 50 per cent following the sale.

Cresta in £15m purchase

By Philip Coggan

CRESTA HOLDINGS, Isle of Man-based group, is making its largest acquisition to date, with an agreed £15m offer for Peregrine, a property company.

Mr Brian O'Connor, Cresta's chairman, said that the acquisition would strengthen the company's balance sheet.

Cresta, which has interests in financial services, property and advertising, joined the main market via an introduction last year.

The Peregrine purchase will involve the issue of 15.8m new shares, around 42 per cent of Cresta's enlarged capital.

INDIA

The Financial Times proposes to publish this survey on:

20th December 1988

For a full editorial synopsis and advertisement details, please contact:

Hugh Sutton
on 01-248 8000 ext 3238

or write to him at:

Bracken House
10 Cannon Street
London
EC4P 4BY

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FALKLAND ISLANDS

The Financial Times proposes to publish this survey on:

7th NOVEMBER 1988

For a full editorial synopsis and advertisement details, please contact:

NIGEL BICKNELL
on 01-248 8000 ext 3447

or write to him at:

Bracken House
10 Cannon Street
London
EC4P 4BY

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

COMPANY NEWS IN BRIEF

ALPHAMEKIC is to acquire CP International for £300,000 to be satisfied by the issue of 118,873 ordinary shares. In addition, the vendors have been granted options to subscribe for up to 475,492 shares at 250p, exercisable any time over the next two years. CP, with offices in London, New York and Paris, is a financial systems supplier.

COMPUTER PEOPLE has restructured its interest in VLM Projects, which becomes a wholly owned subsidiary, and disposed of the principal business asset of that company. As part of these arrangements the company has issued 365,000 ordinary shares, which together with £980,000 cash and £230,000 unsecured loan stock represents the consideration for the minority interest in VLM. The restructuring and disposal will result in an extraordinary gain of about £90,000 and the net receipt of £2.2m cash. This will be used to reduce indebtedness.

ESTATES & GENERAL investments extraordinary meeting approved the issue, placing and open offer of new convertible preference shares and the repayment of the existing preference shares. Applications have been received in respect of 19.62m of the shares and

been accepted in full. Mr P. Prowling and his family interests have applied for 78.7 per cent of their entitlement and if they were to convert the shares in full would control 56.7 per cent of E&G.

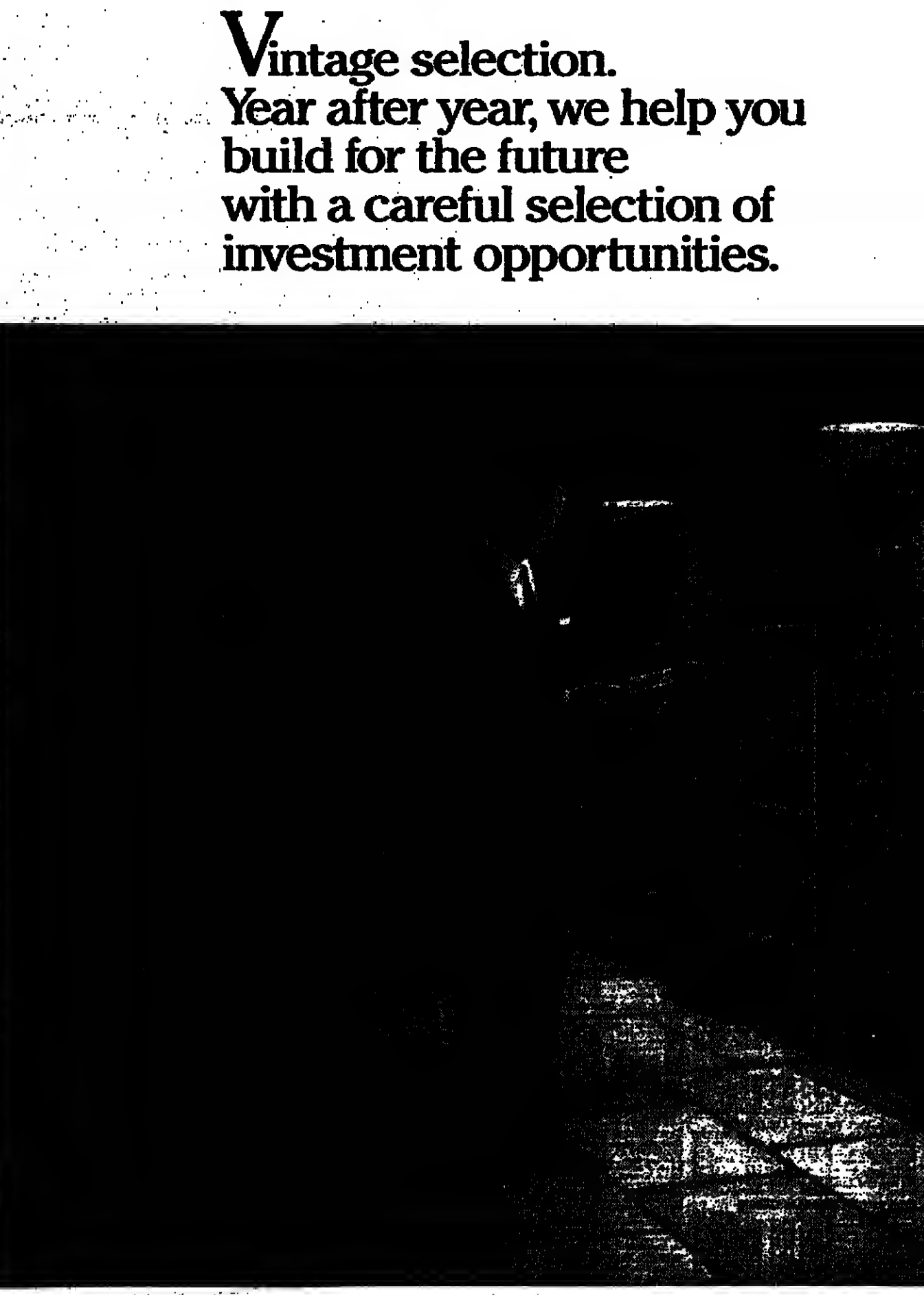
FUTURA HOLDINGS: Bell Housworth Fairmount has announced that acceptances have been received in respect of 284,773 ordinary shares, some 37.85 per cent of Futura's capital. Together with shares acquired in the purchase of Lataform Services, Bell now holds 73.94 per cent. The unconditional offer remains open until November 4.

HIGHGATE AND JOB shares were suspended yesterday at the company's request pending shareholders' approval of reorganisation proposals.

KUWAIT INVESTMENT OFFICE has disposed of its holding of 4,025m ordinary shares in English and Scottish Investment.

LOPEX has acquired Kenyas Advertising, Dublin-based agency, and plans to merge it with Arka Advertising in form Arka Alliance with combined billings of more than £10m.

Alliance International, the international advertising agency network owned by Lopex, is represented in Europe and North America.



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TOTAL

TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES

Financial position for first half 1988

On 19 October 1988, the Board of Directors of TOTAL Compagnie Française des Pétroles reviewed the financial results of both the consolidated Group and its parent company for the half year ending 30 June 1988.

I - CONSOLIDATED ACCOUNTS

Million	1st half 1988	1st half 1987
Turnover	40,027	44,462
Funds generated from operations	2,636	3,738
Stockholding movements	-390	350
Funds generated from operations (excluding stockholding movements)	3,026	2,928
Net Income (Group share)	237	7,111

1. Following the introduction by the Authorities of new regulations concerning consolidated accounts several changes in accounting policies were put into effect in 1988. The results for first half 1987 were thus recalculated for purposes of comparison (Group share of net income for first half 1987, as published last year, was F 1,032 million).

2. Turnover was lower as a result of the fall in crude prices and the disposal of the Group's refining, marketing activities in Italy. The main cause of the reduction in funds generated from operations was the reversal of stockholding movements which showed a loss of F 390 million, as opposed to a gain of F 350 million for first half 1987, at a time when prices were firming. Excluding stockholding movements, the Group's consolidated funds from operations showed a rise of some one hundred million francs over the six-month period.

Upstream, the improved results of the oil production subsidiaries were more than offset by the effects of the fall in oil prices. The most significant contribution to these results was the first six months of full production from Alwyn North.

The downstream sector experienced two sharply contrasting periods in succession during the half of 1988. The early months saw very poor refining margins. In the second quarter, however, these recovered strongly. Against this background, the Group's results showed a clear deficit in France and the United States but a profit elsewhere.

The chemicals sector, particularly HITCHINSON, continued to reap the benefits of recent restructuring and of a favourable economic climate. Results in the mining sector were negative owing to depressed coal and uranium prices.

Gross capital expenditure amounted to F 9,104 million, of which two thirds went to the refining sector. This was mainly due to the acquisition of the U.S. corporation, CSX OIL AND GAS.

II - PARENT COMPANY

The Board of Directors reviewed the accounts of the parent company TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES for first half 1988. TOTAL CFP parent company's main activity is the F445-million acquisition of TOTAL CFP parent company's 1,322 million for 1987 as a whole. F 603 million for first half 1987 and F 1,322 million for 1987 as a whole. This figure includes F 591 million of dividends received out of a total of F 420 million to be received in 1988. (At 30 June 1987 dividends received had been F 986 million out of an annual total of F 1,753 million). Provisions for depreciation aid for specific-sector risks amounted to F 271 million. No provisions were made for first half losses incurred by CRD TOTAL FRANCE. In fact, the transfer of TOTAL, Chemie to TOTAL CFP will produce a capital gain which should lead to a more or less break-even point for CRD TOTAL FRANCE in 1988.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abnig Unit Trust, and others, including their names, managers, and contact information.

Table listing unit trusts including Abnig Unit Trust, Abnig Unit Trust, and others, with columns for name, manager, and contact details.

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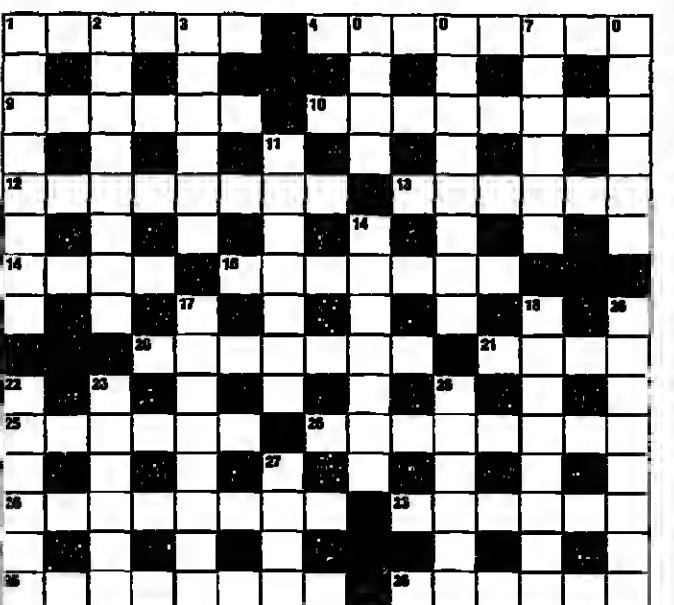
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I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/6599. Reuters Code: IGIN, IGI0.

CROSSWORD No. 6,768 Set by FRESCA



- ACROSS: 1 and 4 Mathematician's memorial in London to a mug in Germany (6,8). 7 Give in east to engineer (6). 9 Fresh air - some surrounding model's spray (8). 12 Most spacious or most chaotic that is entered (8). 13 Record-holder half asleep the night before (8). 15 Fall to make standard (4). 16 A jolly lot of musicians going round 13 (7). 20 Splashed about Yugoslav lakes after fish (7). 21 Cliff's acting award, nothing less (4). 25 Land - burning! (6). 26 Frank accepts flower: a diplomatic move (8). 28 Company celebrity a bundle of nerves? (6). 29 Censure for worker allowing strike-breaker in (6). 30 Kept distant (6). 31 Soaks quietly in river on Sunday (6). DOWN: 1 The skill required to take it up? (8). 2 Ointment taken by mouth in Scottish castle (8). 3 With detectives in pursuit, dashed off (6). 5 Not much of a letter from Greece (4). 6 Technique of selecting ones

Table listing unit trusts including Abnig Unit Trust, Abnig Unit Trust, and others, with columns for name, manager, and contact details.

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GUIDE TO UNIT TRUST PRICING. The data included under the Authorised section of the FT Unit Trust Information Service is published to improve the service to readers and to conform with new legislation. INITIAL CHARGES: These represent the marketing, administrative and other costs which have to be paid by new investors. The price at which units may be bought. BID PRICE: The price at which units may be sold. CANCELLATION PRICE: The maximum amount between the offer and bid prices is determined by a formula laid down by the government in practice, unit trust managers quote a small 'overage' surplus. As a result, the bid price is often set well above the minimum permissible price which is called the cancellation price in the table. However, the bid price might be moved to the cancellation price in circumstances in which there is a large excess of offers over buyers. The time shown alongside the fund manager's name is the time at which the unit trust's daily dealing prices are normally published unless otherwise indicated by the fund manager. The individual unit trust name is followed by a symbol as follows: * 0001 to 1100 hours; * 1101 to 1100 hours; * 1101 to 1700 hours; * - 1701 to midnight. The letter H denotes that prices are set on a historic basis. This means that, unless there has been an intervening portfolio realisation, investors can normally buy and sell units today at the prices appearing in the newspaper which have been set on the basis of yesterday's asset values. FORWARD PRICING: Where F denotes that prices are set on a forward basis in that investors can be given no definite price in advance of the purchase or sale being carried out. The prices appearing in the newspaper show the price at which deals were carried out yesterday. Other explanatory notes are contained in the last column of the FT Unit Trust Information Service.

Handwritten signature or mark at the bottom center of the page.

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, organized into columns for various categories such as 'UK LISTED', 'MANAGEMENT SERVICES', and 'OFFSHORE AND OVERSEAS'. Each entry includes company names, fund names, and numerical data.

Handwritten note: 10/25/88

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts such as Overseas International Ltd, Managed International Ltd, and others, with columns for Name, NAV, and other financial metrics.

Table of London Share Service, categorized into British Funds, Foreign Bonds & Rails, and Americans. It includes sub-sections like 'Sterbs' (Five to Fifteen Years), Index-Linked, and various loan and commonwealth fund listings.

Table of Money Market Trust Funds and Money Market Bank Accounts, listing various financial products and their performance metrics.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Bank supports sterling

A TECHNICAL rally by the dollar, and Bank of England support for sterling, lifted some of the weight off both currencies yesterday, but the underlying trend still looks unfavourable for the dollar and uncertain for the pound.

Heavy selling of the dollar before the weekend appeared to leave the US currency over-sold and liable to a technical recovery on short covering.

Trading in sterling against the D-Mark tended to dominate the market attention, and at the European close the dollar was generally on the sidelines, finishing firmer on the day at DM1.7855 from DM1.7805.

On Bank of England figures the dollar's exchange rate index was unchanged at 65.4. Sterling touched a low of around DM3.12, in early European trading, it recovered as the Bank of England stepped into the market to buy the pound against the D-Mark.

Later in the day there was further intervention by the £ IN NEW YORK

STERLING INDEX table with columns for Oct 24, Oct 23, and Oct 22. Includes indices for D-Mark, Swiss Franc, and others.

CURRENCY RATES table with columns for Oct 24, Oct 23, and Oct 22. Lists rates for various currencies like DM, SF, and others.

CURRENCY MOVEMENTS table with columns for Oct 24, Oct 23, and Oct 22. Shows percentage changes for various currencies.

OTHER CURRENCIES table with columns for Oct 24, Oct 23, and Oct 22. Lists rates for currencies like Agri, Aus, and others.

MONEY MARKETS

London rates firm

THERE WAS a general firming of interest rates on the London money market yesterday, as sterling came under pressure and received support from the Bank of England.

Nervousness ahead of Thursday's UK trade figures for September, and speculation that base rates could go up again if the pound continues to be sold, pushed the interest rate structure higher.

Three-month interbank rate rose to 12 1/2-13 p.c. from 12 1/4-13 p.c.

The Bank of England initially forecast a money market credit shortage of £400m, but revised this to £550m at noon, and back to £400m in the afternoon.

Before lunch the authorities bought £278m bills outright, by way of £3m local authority bills in band 4 at 1 1/4 p.c., and £275m bank bills in band 4 at 1 1/4 p.c.

In the afternoon another £68m bills were purchased, through £35m bank bills in band 3 at 1 1/4 p.c., and £33m bank bills in band 4 at 1 1/4 p.c.

Bills maturing in official hands, repayment of late assistance, and a take-up of Treas-

authorities, also against the D-Mark, but at a higher level of around DM3.12.

Opinion in the City suggested the foreign exchanges may have over-reacted to the lack of a specific commitment to defend the pound in last week's Mansion House speech of Mr Nigel Lawson, the Chancellor.

It was also pointed out that Mr Lawson did not say he would raise interest rates to push the pound higher, but there is no reason to believe he will not do so, although this is considered to be less attractive than intervention, because of the impact on domestic mortgage rates and on the UK retail price index.

Nonetheless, sterling remains supported by the prospect of high interest rates in the foreseeable future, but the other side of the coin shows the concern in financial markets about the UK balance of payments deficit. Although the

EMS EUROPEAN CURRENCY UNIT RATES table with columns for Oct 24, Oct 23, and Oct 22. Lists rates for various European currencies.

POUND SPOT-FORWARD AGAINST THE POUND table with columns for Oct 24, Oct 23, and Oct 22. Shows forward rates for various terms.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR table with columns for Oct 24, Oct 23, and Oct 22. Shows forward rates for various terms.

EURO-CURRENCY INTEREST RATES table with columns for Oct 24, Oct 23, and Oct 22. Lists interest rates for various currencies and terms.

EXCHANGE CROSS RATES table with columns for Oct 24, Oct 23, and Oct 22. Shows cross rates between various currencies.

FT LONDON INTERBANK FIXING table with columns for Oct 24, Oct 23, and Oct 22. Lists interbank fixing rates for various currencies.

MONEY RATES

NEW YORK Treasury Bills and Bonds table with columns for Oct 24, Oct 23, and Oct 22. Lists money rates for various terms.

LONDON MONEY RATES table with columns for Oct 24, Oct 23, and Oct 22. Lists money rates for various terms.

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FINANCIAL FUTURES

Weaker in active trading

TRADING WAS active in short sterling futures on the Liffe market yesterday.

December delivery traded over 20,000 contracts, while weakening to 87.89 from 88.07, after touching a low of 87.85.

Dealers suggested there are two large traders with long positions in short sterling after heavy buying last week, but in general the market is probably moving short.

A rise in bank base rates is likely to have an impact on mortgage rates, pushing up the retail price index, and feeding through to the labour market.

Liffe Long City Futures Options table with columns for Oct 24, Oct 23, and Oct 22. Lists options for various futures.

Liffe US Treasury Bond Futures Options table with columns for Oct 24, Oct 23, and Oct 22. Lists options for US Treasury bonds.

Liffe 97-02 Index Futures Options table with columns for Oct 24, Oct 23, and Oct 22. Lists options for index futures.

Liffe 425 Options table with columns for Oct 24, Oct 23, and Oct 22. Lists options for 425 futures.

Liffe Eurodollar Options table with columns for Oct 24, Oct 23, and Oct 22. Lists options for Eurodollars.

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EUROPEAN OPTIONS EXCHANGE

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COMPANY NOTICES and ART GALLERIES sections with text about Societe Generale and art exhibitions.

ENERGY EFFICIENCY advertisement for ChartWatch, featuring Penny Scott and contact information.

WestLB advertisement for Fixed Income and Equities Trading, listing branches in London, Luxembourg, and Hong Kong.

Advertisement for HURRY Last Days, offering a technical analysis and charting course.

Equities dip below FT-SE 1850 level

UK EQUITIES made a nervous start yesterday to a trading week which presents a number of challenges to investment confidence. Further weakness in sterling...

market as yet unsure that high domestic interest rates have succeeded in stemming inflationary pressures. Equities opened sharply lower yesterday...

Sea volume remained brisk at 464.5m shares, against 494.2m on Friday. But incorporated substantial inter-marketmaker trade...

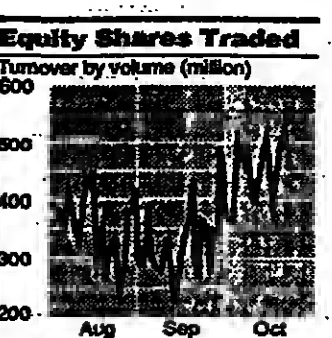
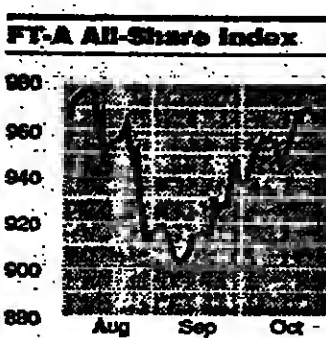
crude prices. A new offer worth \$200m for RJR Nabisco in the US was a talking point, but trading activity in UK food stocks slackened...

Government Secs 88.78 88.05 88.15 88.37 88.21 88.89 81.43 83.28 127.4 48.18 (18/84) (2/85) (2/1/85) (2/1/85)

FINANCIAL TIMES STOCK INDICES. Table with columns for Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. G. Yield, etc. Includes S.E. ACTIVITY section.

Racal TG ready for launch

There was growing excitement over Wednesday's flotation of the 20-per cent stake in Racal Telecommunications Group (RTG). Allocation details yesterday revealed substantial over-subscription of the offer...



heavily stock - volume rose to 12m shares following widespread domestic and US demand. Speculation of a full takeover or a management buy-out at the US Manpower subsidiary has taken hold...

dealers reporting plenty of stock in the market. Leisure companies continued to provide features. Mount Charlotte attracted good turnover again...

TRADING VOLUME IN MAJOR STOCKS. Table listing various stocks and their trading volumes.

BAT calculations

The Kohlberg Kravis Roberts counter of a \$90 offer for each RJR Nabisco share compared with management's proposed exit terms of \$75 had analysts recalculating their estimates of BAT's assets...

Shadow over BAE

An unconfirmed report that Government inquiries were to be reopened into the British Aerospace purchases of both Royal Ordnance and Rover Group following recent newspaper revelations dampened buying interest for the shares...

NEW HIGHS AND LOWS FOR 1988

- List of new highs and lows for 1988, including American Tel. Corp., British Telecom, etc.

APPOINTMENTS

- List of appointments and changes in various companies, including The Standard Life Assurance Company, RHM, etc.

Coalite Group changes

Mr Brian M. Ashall has been appointed a director of COALITE GROUP from November 1. He will continue as managing director of Coalite Fuels and Chemicals...

THE STANDARD LIFE ASSURANCE COMPANY

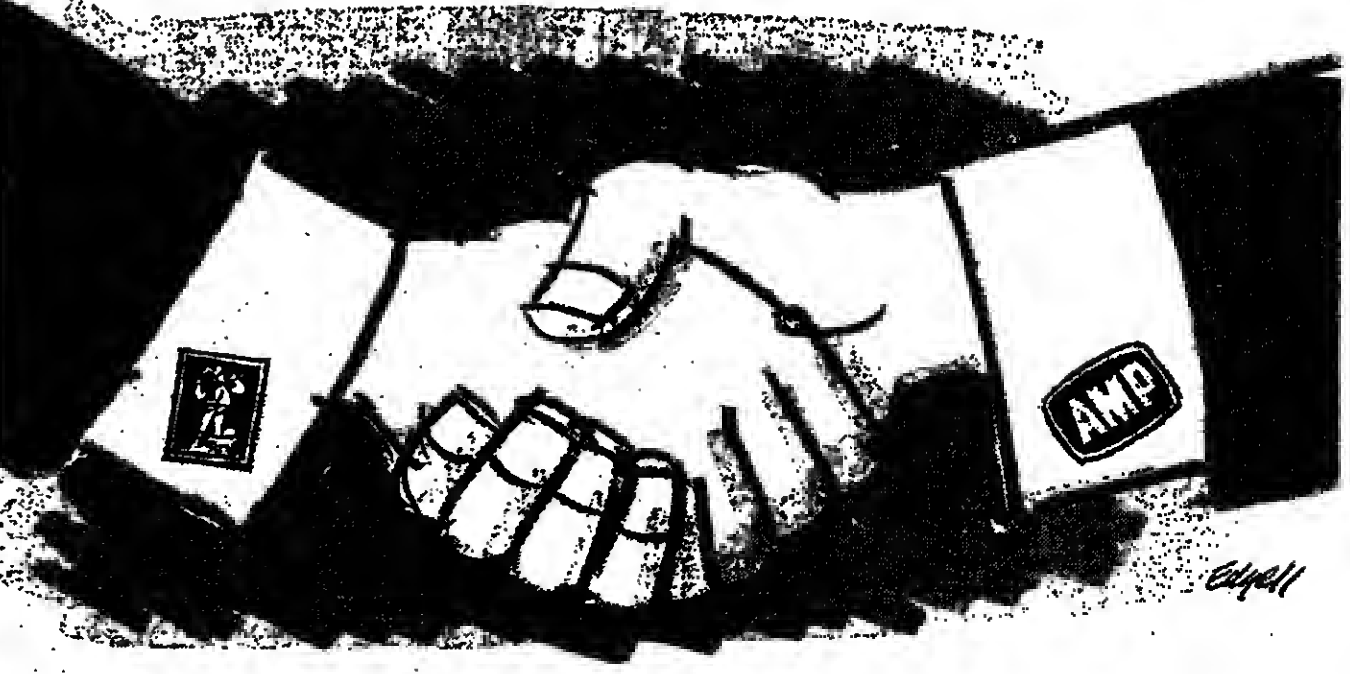
Mr R.W. Edward Charlton has been appointed chief executive of THE STANDARD LIFE ASSURANCE COMPANY...

RHM revival

Banks, Hovis McDougall (RHM) focus itself back at the centre of attention in the Foods Sector as manufacturers were jolted by the hostile bid for RJR Nabisco...

AMP welcomes London Life

At an Extraordinary General Meeting on Wednesday, 19th October 1988, members of The London Life Association Limited voted in favour of a resolution enabling a scheme for the proposed merger with the Australian Mutual Provident Society...



Advertisement for AMP (Australian Mutual Provident) and London Life, including text about the merger and company details.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American companies with columns for stock price, high, low, and stock details.

BANKS, HP & LEASING

Table listing banks and hire purchase/leasing companies with columns for stock price, high, low, and stock details.

Hire Purchase, Leasing, etc.

Table listing hire purchase and leasing companies with columns for stock price, high, low, and stock details.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit companies with columns for stock price, high, low, and stock details.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies with columns for stock price, high, low, and stock details.

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Table listing building, timber, and road companies with columns for stock price, high, low, and stock details.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies with columns for stock price, high, low, and stock details.

DRAPERY AND STORES

Table listing drapery and store companies with columns for stock price, high, low, and stock details.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road companies with columns for stock price, high, low, and stock details.

ELECTRICALS - Contd

Table listing electrical companies with columns for stock price, high, low, and stock details.

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ENGINEERING

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INDUSTRIALS (Misc.) - Contd

Table listing industrial companies with columns for stock price, high, low, and stock details.

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INSURANCES

Table listing insurance companies with columns for stock price, high, low, and stock details.

LEISURE

Table listing leisure companies with columns for stock price, high, low, and stock details.

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COMMODITIES AND AGRICULTURE

Ivory Coast to continue cocoa withholding policy

By David Blackwell

THE IVORY COAST, the world's biggest cocoa producing country, is this season to continue with its policy of withholding its crop from the world market in order to push up prices.

The announcement, made at the weekend, helped to push cocoa prices higher on the London Futures and Options Exchange (Fox) yesterday morning. By the close, three-month cocoa was \$314 a tonne, a rise of \$14 on last Friday.

The Ivory Coast launched its withholding policy for the 1987-88 cocoa year, ended September 30, when prices tumbled in spite of purchases by the International Cocoa Organisation (ICCO) to top up its buffer stock. The buffer stock reached the maximum permissible level of 250,000 tonnes in February.

The ICCO agreement is now paralysed. Talks last month failed to agree on a level of prices to be defended, and in addition the organisation is fast running out of funds.

Earlier this month President Houphouët-Boigny ruled that the Ivory Coast, now under constant pressure to reduce its foreign debt, would not cut the price it pays its peasant farmers to produce cocoa for the 1988-89 season. This is despite the fact that world prices are about 450 CFA francs a kilogram while the cost to the Calstab, the Ivory Coast marketing board, is about 700 CFA francs a kilogram.

Since then France has promised to help the country financially if an acceptable solution can be found. But it will insist on genuine concessions from the Ivory Coast, although not necessarily on the cocoa price alone.

There is no doubt that the Ivory Coast's policy is working in the short-term, for the top quality cocoa it produces is in great demand from Western chocolate manufacturers. Ivory Coast cocoa already in European warehouses commands a premium of \$400 a

Turkish farmers look towards Europe

changing direction along the wide valley, was the origin of the soil meander.

The soil is alluvial, deep and very fertile. It can also be flood-irrigated from the river and the Turkish Government is half way through major engineering works to improve access to the water via a network of new canals. As with many other similar projects across Turkey, including one in southern Anatolia claimed to be as big as Holland, completion is being delayed by severe problems in the economy. Indeed, the high cost of such projects is one of the main reasons for the national deficit.

But Mr Erkan's personal economy was, he admitted, not too bad. His farm contrasts sharply with those of the many peasants who scratch a living from the plots on the hills above the valley. He grows American hybrid varieties of maize, which normally produce up to 4 tonnes per acre, a creditable yield by any standard. Sunflowers are another staple crop which on his land normally yield one tonne per acre of oil-bearing seed, while sesame produces a more modest 400 kg per acre but is much cheaper to grow.

The most profitable crop he grows, however, is cotton, the harvesting of which this year is now nearing completion. A yield of 1.75 tonnes per acre is normal for his farm and the micro-climate in the Mendere Valley combined with the fact that all the cotton is hand-picked by women and therefore clean means that it can be sold at premium prices for the manufacture of high quality poplin.

In a few years' time he hopes

to have the option of harvesting his cotton by machine to eliminate the necessity of employing women for the seasonal work. At the moment, however, the Turkish Government is discouraging the introduction of machine-picking by fiscal and other means to try to limit rural unemployment.

Around 50 per cent of the country's 53m population lives in rural areas and relies on agriculture for its livelihood. There is no unemployment benefit, indeed no proper infrastructure through which to administer such payments even supposing the economy could afford them. Jobless and landless peasants migrate to towns in the often vain hope of employment in industry, which, although claimed by the Government to be expanding at 6 per cent to 7 per cent annually, is unable to absorb them.

Mr Erkan employs 4 permanent staff on his 150 acres. The foreman who is left in charge of the farm during the busy periods of the year when Mr Erkan joins his wife at their home in Istanbul, 350 miles to the north, is paid about \$200 per month plus a lot of benefits in kind. The other three men who drive tractors and generally work

FARMER'S VIEWPOINT



By David Richardson

In anticipation of possible Community membership a great deal of capital from countries like the US, Germany, Japan and the UK is being invested in joint ventures to produce food and food products. The attraction is the low labour cost and the potential for dramatic expansion of production if and when EC cash begins to roll in and irrigation projects are completed.

The decision on whether Turkey is to be allowed to join is, according to Mr Claude Cheysson, the EC Commissioner for Mediterranean policy, likely to be made during the first half of 1989. That decision will, of course, be made more for defence and political reasons than because of agricultural considerations. And the pressure for a positive decision is building up.

As Mr Erkan reminded me, Mr Keum Evran, the Turkish President, speaking in Germany a few days ago, made a veiled threat that if Turkey was not accepted into the EC, Government might have to look again to the East and to a union of Islam.

But while the President travels abroad pursuing Turkey's international ambitions Mr Turgut Ozal, the Prime Minister, is preoccupied with a growing crisis in the domestic economy. Inflation is running at 81.5 per cent, interest rates were last week pegged at 85 per cent; forecasts indicate that the 1988 budget deficit will be US\$2.4bn - double the target; and the value of shares on the Istanbul Stock Exchange has fallen by 30 per cent since the beginning of October.

Talks begin on tin sales curbs

THE ASSOCIATION of Tin Producing Countries began a two-day meeting in the Nigerian capital yesterday determined to control supplies and to persuade non-members Brazil and China to join the association, reports Renter from Abuja.

Mr Bunu Sheriff Musa, Nigeria's Mines, Power and Steel Minister, said in his opening address that the main concern of the meeting would be to review supply controls aimed at countering problems of low world demand.

Existing controls run out in February 1989 but delegates said they were confident an extension of six or 12 months would be agreed.

Low tin consumption and the activities of non-member countries were also problems to be faced, Mr Musa said, adding that efforts would continue to try to persuade China and Brazil to join the ATPC.

"From my own point of view anybody who wishes a quick recovery from our predicament should co-operate because to do the contrary would be a

disaster for all of us," Mr Musa said later.

The 7-member group agreed export controls for 1987-88 and 1988-89 after prices fell sharply in a glutted market following the collapse of the International Tin Council price support in October 1985. It agreed to limit exports to 96,000 tonnes in 1987-88 and 101,000 tonnes in 1988-89. Non-members Brazil and China also agreed to export curbs.

But Brazil - which expects to produce 40,000 tonnes of tin in 1989 - is believed to be seeking an increase in its quota, which is 25,500 tonnes for 1986-89. Mr Musa said specific country quota allocations would be discussed in Abuja. "Prices have slumped down to about half of what they should

Chicago grain prices tumble

By Deborah Hargreaves in Chicago

CHICAGO'S GRAIN futures markets tumbled for the third day in succession yesterday as the Midwest maize harvest came to an end and farmers started selling some of their drought-depleted crops.

In addition, futures traders at the Chicago Board of Trade have been nervous about export demand in the past couple of days following the break-down of this month's talks in London about a new grain trading agreement between the US and the Soviet Union.

The rumoured rejection last week of a US maize shipment to the Soviet Union had originally sent the grain market plunging. But, although the rejection was denied - it was rumoured to have been made because the grain was found to be contaminated with a cancer-causing mould called aflatoxin - futures prices showed no sign of recovering yesterday.

There has been a massive movement out of the market

and a general bearish feeling," says Mr Steve Freed, grain analyst at Chicago brokerage firm, Dean Witter.

A lot of the selling in the grain markets has been for technical reasons, traders say, and further pressure has resulted from the outlook for better grain crops than had been expected in South American countries and a generally negative feeling on export demand.

"We are starting to re-evaluate our forecasts for export demand," explains Mr Bruce Nathanson, an analyst at Limco Futures, "there isn't a huge amount of business pending."

Traders had been expecting that the maize and wheat markets would continue to be buoyed by exports this autumn. Maize shipments to the Soviet Union reached 4.4m tonnes in the last couple of months - close to a 50 per cent increase on last year's level.

However, export prospects

have been dampened by the failure of US and Soviet authorities to agree to an extension of the five-year grain accord and Moscow has moderated its hitherto aggressive presence in the Chicago markets.

In addition, rains last weekend in Brazil and Argentina are expected to lead to an improvement in South American crops of maize and soybeans.

Traders have been watching those growing areas carefully in the wake of the US drought and fear that producers will boost output to make up for the shortfall in the US harvest.

The prospect of increased exports had been supporting grain prices, at a time when, by tradition, they should be declining as the harvest is completed.

"It looks miserable right now," groans Mr Nathanson, "but our commodities are off across the board and that's affecting us too."

Cattle futures jittery as feedlot numbers decline

By Deborah Hargreaves

LIVE CATTLE futures prices were jittery on the Chicago Mercantile Exchange yesterday as the market struggled to find some direction in response to a Government cattle report that was released late on Friday.

The US Department of Agriculture's report showed a sharp decline in the number of cattle being fattened for slaughter in feedlots, where they are held for four to five months. The number of feedlot cattle dropped 5 per cent from a year ago to 8.6m head in the third quarter - in 13 major producing states.

The decrease in cattle held for fattening was accompanied by a record 6.2m head of cattle sent to market in the third quarter - a 2 per cent rise from a year ago.

The report shows the continuing effect of last summer's US drought on the cattle market, with breeders reluctant to hold cattle for fattening as their feed costs

have risen along with strong grain prices. This impact will work its way down the cycle into next year, when the lower numbers of fattened cattle reach the market, according to Mr Tom Morgan, who runs Stoddard Research, a commodities analysis firm.

Mr Morgan is confident this will boost cattle prices over the long term and could even mean a rise in the price of beef for consumers next year. But the futures price has not yet found a clear direction.

Cattle futures, which often move in an opposite direction to grain prices, were responding partly to falling maize prices yesterday. Traders believe that lower maize prices will encourage breeders to keep more cattle for fattening in coming months.

However, with cattle futures trading at a large premium to the Midwest cash price for cattle, futures are under some short-term pressure.

China in Pakistan copper mine deal

AFTER 15 years of negotiations with western companies, the Pakistan Government has signed an agreement with the China Metallurgical Construction Corporation (CMCC) to develop the Copper Mines, Pakistan's biggest mineral project, writes Christina Lamb in Islamabad.

The Chinese first showed an

interest in the project last year after Pakistan had declined an offer from a consortium of Romanian, Finnish and French companies to develop the mine on a turnkey basis.

Construction at a cost of \$180.7m is due to begin next year and is expected to take four years.

Resource Development Cor-

poration, the Pakistan state agency will provide infrastructure at the site, while the Chinese will provide machinery and technology.

The mine is expected to produce 15,810 tonnes copper, 1.6 tonnes of gold and 2.7 tonnes of silver a year, as well as providing 1,000 jobs in the underdeveloped area of Baluchistan.

WORLD COMMODITIES PRICES

LONDON MARKETS

COPPER prices on the LME continued their recent record-breaking advance yesterday, although retreating from earlier highs by the close after profit-taking. Prices were underpinned by the silence in Peru where the miners' strike is continuing despite the state of emergency, dealers said. In contrast aluminium prices closed down after news of a smaller than expected drop in LME stocks last week helped to reverse an earlier upward trend. Some selling against options was evident. The Peruvian strike helped to push zinc prices higher in the morning, but profit-taking developed and prices closed below Friday's levels. Gold prices declined from the opening, following oil prices down in the aftermath of last week's Opec meeting, which failed to agree on support measures, dealers said. Coffee prices closed firmer, but below earlier highs.

SPOT MARKETS
Crude oil (per barrel FOB)
Dubai \$10.25-0.4x +1.7
Brent \$12.20-2.32x -1.08
W.T.I. (1 pm est) \$13.25-3.22x +1.9

Oil products
(NWE prompt delivery per tonne CIF)
Promium Gasoline \$180-183 -2
Gas Oil \$112-113 -2
Heavy Fuel Oil \$65-66 -2.5
Naphtha \$168-170 -3
Petroleum Argus Estimates
Other + or -
Gold (per troy oz) \$405.75 +2.28
Silver (per troy oz) \$22.20 -3
Platinum (per troy oz) \$327.00 -5.20
Palladium (per troy oz) \$121.50 -2.00

Aluminium (futures market) \$2255 -46
Copper (US Producer) 159 1/4 +5.5
Lead (US Producer) 35.5 +0.5
Nickel (futures market) 52.5 -10
Tin (European free market) \$2250 +15
Tin (Kuala Lumpur market) \$175.75
Tin (New York) \$183.75
Zinc (Euro. Prod. Price) \$1437.50
Zinc (US Free Market) 70 1/4

Cattle (live weight) 108.99p -0.6p
Sheep (dead weight) 144.75p +3.3p
Pigs (live weight) 72.59p -1.8p

London daily sugar (raw) \$275.00p +8.8
London daily sugar (white) \$274.00p +6.0
Tate and Lyle export price \$269.5 +4.5
Barley (English feed) \$110.0z -0.5
Maize (US 3 yellow) \$125.5z
Maize (US Dark Northern) \$118.25z -0.50

Rubber (spot) 59.25p -1.00
Rubber (Nov) 65.00p -1.50
Rubber (Dec) 65.50p -1.50
Rubber (KLS Nov 1 Month) 298.00m

Cocunut oil (Philippines) \$360w -5
Palm Oil (Malaysia) \$435w
Cocoa (Philippines) \$375
Soybeans (US) \$198
Cotton "A" index \$8.65x +0.75
Wooltops (64 Super) 66p -3

E a tonne unless otherwise stated. p-pence/kg, c-cent/kg, r-rings/kg, n-New, d-Dec, w-Week, v-Oct/Dec, u-Oct/Nov (futures Commission average bestock price), x-change from a week ago, L-London, u-physical market, \$CF Rotterdam, \$M-Malaysian cents/kg.

COCOA \$/tonne

Date	Close	Previous	High/Low
Dec	822	808	835 815
Nov	814	802	827 800
May	814	802	825 810
Jul	828	811	832 820
Sep	838	825	857 835
Dec	875	864	877 875
Mar	890	880	896 894

Turnover: 3818 (2005) lots of 10 tonnes
ICCO indicator prices (\$205 per tonne). Daily price for Oct 21: 931.50 (100.00/10 day average for Oct 24: 963.61 (991.73))

COFFEE \$/tonne

Date	Close	Previous	High/Low
Nov	1154	1123	1150 1128
Jan	1154	1128	1145 1127
Mar	1133	1130	1145 1132
May	1137	1138	1145 1130
Jul	1142	1140	1145 1135
Sep	1145	1132	1144 1139
Nov	1143	1133	

Turnover: 2418 (1745) lots of 5 tonnes
ICO indicator prices (5 cents per pound) for Oct 21: 201.00 (114.29 (114.05) - 15 day average 113.90 (114.54))

SUGAR \$/tonne

Date	Close	Previous	High/Low
Dec	245.00	244.00	246.00
Nov	234.00	233.00	235.00 229.00
May	229.00	228.00	229.00 223.00
Mar	234.00	233.00	235.00 229.00
Aug	231.00	230.00	231.00 228.00
Oct	221.00	220.00	221.00 218.00

White Cane
Dec 226.00 225.00 224.00
Nov 226.00 225.00 226.50 220.00
May 233.50 232.00 233.50 229.00
Aug 233.00 232.00 233.00 229.00
Oct 231.00 230.00 231.50

Raw Cane
Dec 226.00 225.00 224.00
Nov 226.00 225.00 226.50 220.00
May 233.50 232.00 233.50 229.00
Aug 233.00 232.00 233.00 229.00
Oct 231.00 230.00 231.50

Turnover: Raw 3895 (5002) lots of 60 tonnes.
White 682 (1076)
Partic. White (FF) per tonne: Dec 1675, Mar 1900, May 1935, Aug 1950, Oct 1950, Dec 1950

GAS OIL \$/tonne

Date	Close	Previous	High/Low
Nov	112.60	112.25	112.50 112.25
Dec	114.00	114.25	114.50 114.25
Jan	115.50	115.00	115.00 115.00
Feb	116.50	116.00	116.00 116.00
Mar	117.50	117.25	117.50 117.25
Apr	118.25	118.00	118.25 118.00
May	119.25	119.00	119.25 119.00
Jun	120.00	119.75	120.00 119.75
Jul	120.75	120.50	120.75 120.50
Aug	121.50	121.25	121.50 121.25
Sep	122.25	122.00	122.25 122.00
Oct	123.00	122.75	123.00 122.75
Nov	123.75	123.50	123.75 123.50
Dec	124.50	124.25	124.50 124.25
Jan	125.25	125.00	125.25 125.00
Feb	126.00	125.75	126.00 125.75
Mar	126.75	126.50	126.75 126.50
Apr	127.50	127.25	127.50 127.25
May	128.25	128.00	128.25 128.00
Jun	129.00	128.75	129.00 128.75
Jul	129.75	129.50	129.75 129.50
Aug	130.50	130.25	130.50 130.25
Sep	131.25	131.00	131.25 131.00
Oct	132.00	131.75	132.00 131.75
Nov	132.75	132.50	132.75 132.50
Dec	133.50	133.25	133.50 133.25
Jan	134.25	134.00	134.25 134.00
Feb	135.00	134.75	135.00 134.75
Mar	135.75	135.50	135.75 135.50
Apr	136.50	136.25	136.50 136.25
May	137.25	137.00	137.25 137.00
Jun	138.00	137.75	138.00 137.75
Jul	138.75	138.50	138.75 138.50
Aug	139.50	139.25	139.50 139.25
Sep	140.25	140.00	140.25 140.00
Oct	141.00	140.75	141.00 140.75
Nov	141.75	141.50	141.75 141.50
Dec	142.50	142.25	142.50 142.25
Jan	143.25	143.00	143.25 143.00
Feb	144.00	143.75	144.00 143.75
Mar	144.75	144.50	144.75 144.50
Apr	145.50	145.25	145.50 145.25
May	146.25	146.00	146.25 146.00
Jun	147.00	146.75	147.00 146.75
Jul	147.75	147.50	147.75 147.50
Aug	148.50	148.25	148.50 148.25
Sep	149.25	149.00	149.25 149.00
Oct	150.00	149.75	150.00 149.75
Nov	150.75	150.50	150.75 150.50
Dec	151.50	151.25	151.50 151.25
Jan	152.25	152.00	152.25 152.00
Feb	153.00	152.75	153.00 152.75
Mar	153.75	153.50	153.75 153.50
Apr	154.50	154.25	154.50 154.25
May	155.25	155.00	155.25 155.00
Jun	156.00	155.75	156.00 155.75
Jul	156.75	156.50	156.75 156.50
Aug	157.50	157.25	157.50 157.25
Sep	158.25	158.00	158.25 158.00
Oct	159.00	158.75	159.00 158.75
Nov	159.75	159.50	159.75 159.50
Dec	160.50	160.25	160.50 160.25
Jan	161.25	161.00	161.25 161.00
Feb	162.00	161.75	162.00 161.75
Mar	162.75	162.50	162.75 162.50
Apr	163.50	163.25	163.50 163.25
May	164.25	164.00	164.25 164.00
Jun	165.00	164.75	165.00 164.75
Jul	165.75	165.50	165.75 165.50
Aug	166.50	166.25	166.50 166.25
Sep	167.25	167.00	167.25 167.00
Oct	168.00	167.75	168.00 167.75
Nov	168.75	168.50	168.75 168.50
Dec	169.50	169.25	169.50 169.25
Jan	170.25	170.00	170.25 170.00
Feb	171.00	170.75	171.00 170.75
Mar	171.75	171.50	171.75 171.50
Apr	172.50	172.25	172.50 172.25
May	173.25	173.00	173.25 173.00
Jun	174.00	173.75	174.00 173.75
Jul	174.75	174.50	174.75 174.50
Aug	175.50	175.25	175.50 175.25
Sep	176.25	176.00	176.25 176.00
Oct	177.00	176.75	177.00 176.75
Nov	177.75	177.50	177.75 177.50
Dec	178.50	178.25	178.50 178.25
Jan	179.25	179.00	179.25 179.00
Feb	180.00	179.75	180.00 179.75
Mar	180.75	180.50	180.75 18

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WORLD STOCK MARKETS

AUSTRIA: Table with columns for Stock, High, Low, Close, Change. Includes companies like Austria Energie, Austria Telekom, etc.

FRANCE (continued): Table with columns for Stock, High, Low, Close, Change. Includes companies like Air France, Bouygues, etc.

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CANADA: Table with columns for Stock, High, Low, Close, Change. Includes companies like Alcan, etc.

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MONTREAL: Table with columns for Stock, High, Low, Close, Change. Includes companies like Bombardier, etc.

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TORONTO Closing prices October 21

TORONTO Closing prices October 21: Table listing various stocks and their closing prices.

INDICES

INDICES: Table showing various market indices and their values.

NEW YORK DOW JONES

NEW YORK DOW JONES: Table showing Dow Jones index data.

NEW YORK ACTIVE STOCKS

NEW YORK ACTIVE STOCKS: Table listing active stocks in New York.

TOKYO - Most Active Stocks

TOKYO - Most Active Stocks: Table listing most active stocks in Tokyo.

NEW YORK DOW JONES

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3pm prices October 24

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

High	Low	Open	Close	Change	Volume	High	Low	Open	Close	Change	Volume	High	Low	Open	Close	Change	Volume
10	10	10	10	0	10	10	10	10	10	0	10	10	10	10	10	0	10
11	11	11	11	0	11	11	11	11	11	0	11	11	11	11	11	0	11
12	12	12	12	0	12	12	12	12	12	0	12	12	12	12	12	0	12
13	13	13	13	0	13	13	13	13	13	0	13	13	13	13	13	0	13
14	14	14	14	0	14	14	14	14	14	0	14	14	14	14	14	0	14
15	15	15	15	0	15	15	15	15	15	0	15	15	15	15	15	0	15
16	16	16	16	0	16	16	16	16	16	0	16	16	16	16	16	0	16
17	17	17	17	0	17	17	17	17	17	0	17	17	17	17	17	0	17
18	18	18	18	0	18	18	18	18	18	0	18	18	18	18	18	0	18
19	19	19	19	0	19	19	19	19	19	0	19	19	19	19	19	0	19
20	20	20	20	0	20	20	20	20	20	0	20	20	20	20	20	0	20
21	21	21	21	0	21	21	21	21	21	0	21	21	21	21	21	0	21
22	22	22	22	0	22	22	22	22	22	0	22	22	22	22	22	0	22
23	23	23	23	0	23	23	23	23	23	0	23	23	23	23	23	0	23
24	24	24	24	0	24	24	24	24	24	0	24	24	24	24	24	0	24
25	25	25	25	0	25	25	25	25	25	0	25	25	25	25	25	0	25
26	26	26	26	0	26	26	26	26	26	0	26	26	26	26	26	0	26
27	27	27	27	0	27	27	27	27	27	0	27	27	27	27	27	0	27
28	28	28	28	0	28	28	28	28	28	0	28	28	28	28	28	0	28
29	29	29	29	0	29	29	29	29	29	0	29	29	29	29	29	0	29
30	30	30	30	0	30	30	30	30	30	0	30	30	30	30	30	0	30
31	31	31	31	0	31	31	31	31	31	0	31	31	31	31	31	0	31
32	32	32	32	0	32	32	32	32	32	0	32	32	32	32	32	0	32
33	33	33	33	0	33	33	33	33	33	0	33	33	33	33	33	0	33
34	34	34	34	0	34	34	34	34	34	0	34	34	34	34	34	0	34
35	35	35	35	0	35	35	35	35	35	0	35	35	35	35	35	0	35
36	36	36	36	0	36	36	36	36	36	0	36	36	36	36	36	0	36
37	37	37	37	0	37	37	37	37	37	0	37	37	37	37	37	0	37
38	38	38	38	0	38	38	38	38	38	0	38	38	38	38	38	0	38
39	39	39	39	0	39	39	39	39	39	0	39	39	39	39	39	0	39
40	40	40	40	0	40	40	40	40	40	0	40	40	40	40	40	0	40
41	41	41	41	0	41	41	41	41	41	0	41	41	41	41	41	0	41
42	42	42	42	0	42	42	42	42	42	0	42	42	42	42	42	0	42
43	43	43	43	0	43	43	43	43	43	0	43	43	43	43	43	0	43
44	44	44	44	0	44	44	44	44	44	0	44	44	44	44	44	0	44
45	45	45	45	0	45	45	45	45	45	0	45	45	45	45	45	0	45
46	46	46	46	0	46	46	46	46	46	0	46	46	46	46	46	0	46
47	47	47	47	0	47	47	47	47	47	0	47	47	47	47	47	0	47
48	48	48	48	0	48	48	48	48	48	0	48	48	48	48	48	0	48
49	49	49	49	0	49	49	49	49	49	0	49	49	49	49	49	0	49
50	50	50	50	0	50	50	50	50	50	0	50	50	50	50	50	0	50
51	51	51	51	0	51	51	51	51	51	0	51	51	51	51	51	0	51
52	52	52	52	0	52	52	52	52	52	0	52	52	52	52	52	0	52
53	53	53	53	0	53	53	53	53	53	0	53	53	53	53	53	0	53
54	54	54	54	0	54	54	54	54	54	0	54	54	54	54	54	0	54
55	55	55	55	0	55	55	55	55	55	0	55	55	55	55	55	0	55
56	56	56	56	0	56	56	56	56	56	0	56	56	56	56	56	0	56
57	57	57	57	0	57	57	57	57	57	0	57	57	57	57	57	0	57
58	58	58	58	0	58	58	58	58	58	0	58	58	58	58	58	0	58
59	59	59	59	0	59	59	59	59	59	0	59	59	59	59	59	0	59
60	60	60	60	0	60	60	60	60	60	0	60	60	60	60	60	0	60
61	61	61	61	0	61	61	61	61	61	0	61	61	61	61	61	0	61
62	62	62	62	0	62	62	62	62	62	0	62	62	62	62	62	0	62
63	63	63	63	0	63	63	63	63	63	0	63	63	63	63	63	0	63
64	64	64	64	0	64	64	64	64	64	0	64	64	64	64	64	0	64
65	65	65	65	0	65	65	65	65	65	0	65	65	65	65	65	0	65
66	66	66	66	0	66	66	66	66	66	0	66	66	66	66	66	0	66
67	67	67	67	0	67	67	67	67	67	0	67	67	67	67	67	0	67
68	68	68	68	0	68	68	68	68	68	0	68	68	68	68	68	0	68
69	69	69	69	0	69	69	69	69	69	0	69	69	69	69	69	0	69
70	70	70	70	0	70	70	70	70	70	0	70	70	70	70	70	0	70
71	71	71	71	0	71	71	71	71	71	0	71	71	71	71	71	0	71
72	72	72	72	0	72	72	72	72	72	0	72	72	72	72	72	0	72
73	73	73	73	0	73	73	73	73	73	0	73	73	73	73	73	0	73
74	74	74	74	0	74	74	74	74	74	0	74	74	74	74	74	0	74
75	75	75	75	0	75	75	75	75	75	0	75	75	75	75	75	0	75
76	76	76	76	0	76	76	76	76	76	0	76	76	76	76	76	0	76
77	77	77	77	0	77	77	77	77	77	0	77	77	77	77	77	0	77
78	78	78	78	0	78	78	78	78	78	0	78	78	78	78	78	0	78
79	79	79	79	0	79	79	79	79	79	0	79	79	79	79	79	0	79
80	80	80	80	0	80	80	80	80	80	0	80	80	80	80	80	0	80
81	81	81	81	0	81	81	81	81	81	0	81	81	81	81	81	0	81
82	82	82	82	0	82	82	82	82	82	0	82	82	82	82	82	0	82
83	83	83	83	0	83	83	83	83	83	0	83	83	83	83	83	0	83
84	84	84	84	0	84	84	84	84	84	0	84	84	84	84	84	0	84
85	85	85	85	0	85	85	85	85	85	0	85	85	85	85	85	0	85
86	86	86	86	0	86	86	86	86	86	0	86	86	86	86	86	0	86
87	87	87	87	0	87	87	87	87	87	0	87	87	87	87	87	0	87
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89	89	89	89	0	89	89	89	89	89	0	89	89	89	89	89	0	89
90	90	90	90	0	90	90	90	90	90	0	90	90	90	90	90	0	90
91	91	91	91	0	91												

Handwritten note: 101 on 10/25

NYSE COMPOSITE PRICES

OVER-THE-COUNTER

Nasdaq national market, 3pm prices October 24

Main NYSE Composite Prices table with columns for High, Low, Stock, Div. Yld., % Change, and Close Price. Includes a 'Continued from previous Page' note at the top left.

Over-the-Counter table with columns for Stock, Bid, Ask, Last, and Change. Includes a 'Nasdaq national market, 3pm prices October 24' note at the top right.

Notes section explaining the data in the tables, including 'Sales figures are unofficial' and 'Percentages are annual distributions based on latest declaration'.

AMEX COMPOSITE PRICES

3pm prices October 24

AMEX Composite Prices table with columns for High, Low, Stock, Div. Yld., % Change, and Close Price.

Advertisement for Hotel Zürich, featuring the text 'While in Zurich enjoy your complimentary copy of the Financial Times as a guest of the Hotel Zürich' and contact information.

AMERICA

Dow drifts lower in wait for latest economic data

Wall Street

AFTER marking the first anniversary of the October global crash with a surge to a new post-crash peak, trading turned cautious once again yesterday.

At 2pm, the Dow Jones Industrial Average was quoted 4.90 points lower at 2,178.70 compared with last Friday's post-crash closing high of 2,183.50.

The key economic indicator due this week is third quarter US gross national product together with the implicit price deflator scheduled for release tomorrow.

Also due this week are personal income and expenditure figures scheduled for release on Thursday.

Crude oil futures traded sharply lower yesterday as dealers responded to the inconclusive break-up of the joint meeting of the price monitoring and long-term strategy committees of the Organisation of Petroleum Exporting Countries.

ASIA PACIFIC

Investors await action on tax front

Tokyo

INVESTORS were not ready yesterday to take an active interest in the equity market and trading followed a typically sluggish Monday course.

The Nikkei average fell a modest 57.03 to close at 27,281.54 in thin turnover of 594m compared with 1.04bn on Friday.

Institutional investors in particular are showing a lack of interest in equities, according to Mr Norio Watanabe, director of Credit Suisse Investment Advisory.

Mr Watanabe believes interest is not likely to be renewed until there is some development over the proposed capital gains tax.

Other analysts still feel there is the possibility of a rally that will take the Nikkei to a new high as soon as new incentives appear.

Oil companies, several of which announced quarterly results yesterday, were in response to lower oil prices.

However, the prospect of some keenly fought takeover battles did nothing to lift the market yesterday.

Kraft signalled its intention to fight the \$90 a share tender offer by the Philip Morris bid.

Kraft yesterday jumped \$10.74 to \$102.44 at mid-session while Philip Morris added \$4 to \$97.44.

The situation of RJR Nabisco took another turn yesterday as Wall Street leveraged buy-out specialist Kravis Roberts said it was willing to pay \$90 a share for the company.

Activity was concentrated yesterday in issues that have specific incentives, particularly those that are backed by the most popular form of late property assets.

The TOPIX index of all listed shares lost 7.57 to 2,111.94 in later trading in London the ISE/Nikkei 50 index rose 2.37 to 1,728.95.

There was renewed interest in nonferrous metals, a recurring theme amid speculation about gold finds in Hokkaido, the northernmost island of Japan.

Oil refiners were selected again on the day as they restructured efforts and the benefits they would accrue from cheaper crude prices.

Steel was mixed. Kawasaki Steel, the volume leader at 47.1m shares, added a small 1.30 to 1,948.

There was some concern over news that Bell Resources is to sell its 5.5 per cent stake in BHP.

EUROPE

Bullish banking news kicks Madrid into life

SPANISH stocks were the best performers in a sluggish Europe yesterday, with most bourses continuing their breather after recent gains.

MADRID saw strong demand for bank stocks as their reporting week kicked off with good results from Banesto and as merger speculation turned to Banco Popular and Banco Hispano.

The general index climbed 4.34 to 391.88 and some renewed foreign buying was seen, according to one analyst.

Banesto, reporting a 37 per cent jump in annual consolidated pre-tax profits, climbed 15 percentage points to 1,075 per cent of nominal market value.

Among golds, Placer Dome lost 0.3% to C\$15.75 and Corona slipped 0.3% to C\$36.

CANADA

LOWER oil and gold prices took Toronto stocks lower in moderate trading, with the composite index off 4.5 at 3,412.4 at mid-session.

Inco reported higher earnings but fell 0.3% to C\$86. Southern jumped 0.4% to C\$27.74 after agreeing to sell its stake in Selkirk.

Among golds, Placer Dome lost 0.3% to C\$15.75 and Corona slipped 0.3% to C\$36.

SOUTH AFRICA

THE drop in the bullion price was again responsible for falls in Johannesburg, where gold stocks ended lower.

Among golds, Placer Dome lost 0.3% to C\$15.75 and Corona slipped 0.3% to C\$36.

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rose 15 to 2,450. PARIS gained ground over a relatively quiet session dominated by takeover situations.

The CAC General index was steady at 399.1 and the OMF 50 index finished the session up 1 at 402.67.

FRANKFURT saw trading activity dry up as foreign investors stayed away and the strength of the D-Mark both against the dollar and within the European Monetary System dampened local enthusiasm for shares.

Turnover slumped to a very low DMB2.1bn worth of domestic shares and both main indices closed easier.

FRANKFURT saw trading activity dry up as foreign investors stayed away and the strength of the D-Mark both against the dollar and within the European Monetary System dampened local enthusiasm for shares.

MILAN

MILAN continued its consolidation, with the Comit index easing just 0.13 to 590.84 in moderate trading.

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sure from the possibility that the Government will end tax credits on their developing country loan loss provisions.

There was a preliminary meeting yesterday between the big banks and finance ministry officials to discuss the issue.

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AMSTERDAM

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Benetton, the clothing group which received a listing in Frankfurt on Friday, was up 1.18 at 111.68.

ZURICH saw profit-takers appear in response to strong gains on Friday.

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STOCKHOLM

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Keeping in step with the big one

Patrick Harverson charts the early life of the newest Japanese index

THE ISE/Nikkei 50 index, launched in July, is proving a useful, if at times complicated, guide to the performance of 50 blue chip Japanese equities traded in London and Tokyo.

Investors a head start on their Japanese counterparts. An example of London splashing out on its own came on October 12, when news broke about the closing of trading in Japan that Nihon Land, the property group, had gone bankrupt.

When the ISE approached market makers, it discovered that the discrepancy was down to the 0.55 per cent tax for which London's dealers are liable when selling stock in Tokyo.

They were quoting a lower bid price than they should have been under normal market conditions, which had the effect of bringing down the mid-price.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for National and Regional Markets, Friday October 21 1988, Thursday October 20 1988, and Dollar Index. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Korea, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. So. Af., World Ex. Japan.

BOWATER INCORPORATED. NINE MONTHS RESULTS. SALES US\$ 1,043.1m, INCOME BEFORE TAX US\$ 221.2m, NET INCOME US\$ 118.8m, EARNINGS PER SHARE US\$ 3.16. Includes a logo and a quote from Chairman and Chief Executive A. P. Gammie.

